## TRI-CITY HEALTHCARE DISTRICT AGENDA FOR A REGULAR MEETING OF THE FINANCE, OPERATION AND PLANNING COMMITTEE June 21, 2016

12:30-3:30

#### **Assembly Room 2**

Tri-City Medical Center
4002 Vista Way, Oceanside, CA 92056

The Committee may make recommendations on any of the items listed below, unless the item is specifically labeled "Informational Only"

|    | AGENDA ITEM  | TIME ALLOTED | PERSON<br>RESPONSIBLE      |
|----|--|--------------|----------------------------|
| 1. | Call to Order  | 1 min.       | Chair                      |
| 2. | Approval of Agenda   |              | Chair                      |
| 3. | Public Comments-Announcement Comments may be made at this time by members of the public on any item on the Agenda before the Committee's consideration of the item or on any matter within the jurisdiction of the Committee.  NOTE: During the Committee's consideration of any Agenda item, members of the public also have the right to address the Committee at that time regarding that item. | 2 min.       | Chair                      |
| 4. | Ratification of minutes – May 17, 2016   | 2 min.       | Standard                   |
| 5. | Old Business-(All items for Discussion or possible Action)   |              |                            |
|    | <ul> <li>a) Physician Agreement for NICU Medical Director</li> <li>Hamid Movahhedian, M.D. (revision)</li> </ul>   | 5 min.       | Mary Diamond               |
|    | <ul> <li>b) NICU &amp; Unassigned Delivery Coverage Physician Agreement</li> <li>Hamid Movahhedian, M.D. &amp; North County Neonatology<br/>Specialists (revision)</li> </ul>  | 5 min.       | Mary Diamond               |
| 6. | New Business-(All Items for Discussion or possible Action)   |              |                            |
|    | <ul> <li>a) Proposal for Commercial Insurance</li> <li>BB&amp;T Insurance Services</li> </ul>  | 10 min.      | Ray Rivas                  |
|    | <ul> <li>b) Proposal to Retrofit Existing Plumbing with Water Saving         Devices         • Water Saver Solutions, Inc.     </li> </ul>   | 10 min.      | Chris Miechowski           |
|    | <ul> <li>c) Proposal to Rebuild Men's &amp; Women's ADA Shower Stalls to Code – Wellness Center</li> <li>McCoy Design &amp; Construction, Inc.</li> </ul>  | 10 min.      | Chris Miechowski           |
|    | d) Proposal for VigiLanz   | 10 min.      | Tori Hong / Lisa<br>Mattia |
|    | <ul><li>e) Physician Agreement for Inpatient BHU Medical Director</li><li>Manish Sheth, MD</li></ul>   | 10 min.      | Sharon Schultz             |

NOTE: This meeting is also called and noticed as a meeting of the Board, but shall be conducted as an Administrative and Finance Committee meeting. Members of the Board who are not members of the Committee may attend the entire meeting, but shall not otherwise directly participate or vote on any item. The Committee shall take no final actions, but may make recommendations to be considered at a future meeting of the Board as to any item on the agenda, including information items. All public documents provided to the committee or Board for this meeting including materials related to an item on this agenda and submitted to the Board of Directors within 72 hours prior to this meeting may be reviewed at the District Offices located at 4002 Vista Way, Oceanside, CA 92056 in the Clerk's Office during normal business hours.

Note: If you have a disability, please notify us at 760-940-7323 at least 48 hours prior to the meeting so that we may provide reasonable accommodations.

|        | AGENDA ITEM  | TIME ALLOTED | PERSON<br>RESPONSIBLE          |
|--------|--|--------------|--------------------------------|
|        | <ul> <li>f) Physician Agreement for Crisis Stabilization Unit (CSU) Medical Director</li> <li>Manish Sheth, MD</li> </ul>  | 10 min.      | Sharon Schultz                 |
|        | g) Medical Director Agreement – ICU  Mark Yamanaka, MD   | 10 min.      | Mary Diamond                   |
|        | <ul> <li>h) Physician Agreement for ED-On Call Coverage</li> <li>Orthopedic Surgery</li> <li>Spine - Orthopedic</li> <li>Psychiatry</li> <li>OB/GYN</li> <li>Neurosurgery-Spine</li> </ul> | 15 min.      | Sherry Miller                  |
|        | <ul> <li>i) Physician Agreement for ED On-Call Coverage-Psychiatry</li> <li>• Kimberly Charlton, MD</li> <li>• Mohammed Ahmed, MD</li> </ul>   | 10 min.      | Sherry Miller                  |
|        | <ul><li>j) Medical Director Agreement - Pulmonary Rehab</li><li>Frank Corona, MD</li></ul>   | 10 min.      | Amy Waldrop                    |
|        | k) IT Physician Liaison • Scott Worman, MD   | 10 min.      | Dan Martinez                   |
|        | I) Cerner Millennium 2015 EMR Upgrade Proposal   | 10 min.      | Dan Martinez                   |
| PULLED | m) Vista Community Clinic Service Agreement (PRIME)  | 10 min.      | Sharon Schultz                 |
|        | n) Cardiovascular Health Institute:  | 10 min.      | Jeremy Raimo /<br>Wayne Knight |
|        | <ul> <li>o) Neuroscience Institute:         <ul> <li>Medical Directorship Agreements</li> <li>Operations Committee Agreements</li> <li>Quality Committee Agreements</li> </ul> </li> </ul> | 10 min.      | Jeremy Raimo /<br>Wayne Knight |
|        | <ul> <li>p) Orthopedic Institute:         <ul> <li>Medical Directorship Agreements</li> <li>Operations Committee Agreements</li> <li>Quality Committee Agreements</li> </ul> </li> </ul>   | 10 min.      | Jeremy Raimo /<br>Wayne Knight |
|        | q) Financials  | 10 min.      | Ray Rivas                      |
|        | r) Work Plan – Information Only <ul><li>Physician Recruitment Tracking (annual)</li><li>Dashboard (monthly)</li></ul>  | 10 min.      | Jeremy Raimo<br>Ray Rivas      |
| 7.     | Comments by committee members  | 2 min.       | Chair                          |
| 8.     | Date of next meeting: July 19, 2016  | 2 min.       | Chair                          |

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|     | AGENDA ITEM                       | TIME ALLOTED  | PERSON<br>RESPONSIBLE |
|-----|-----------------------------------|---------------|-----------------------|
| 9.  | Community Member Openings: (none) | 2 min.        | Chair                 |
| 10. | Adjournment                       |               |                       |
|     | Total Budget Time for Meeting     | 3 hr. 28 min. |                       |

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# Tri-City Medical Center Finance, Operations and Planning Committee Minutes May 17, 2016

| Members Present                | Director James Dagostino, Director Cyril Kellett, Director Julie Nygaard, Dr. Marcus Contardo, Dr. Frank<br>Corona, Carlo Marcuzzi, Steve Harrington, Wayne Lingenfelter, Tim Keane  |
|--------------------------------|--|
| Non-Voting Members<br>Present: | Ray Rivas, Acting CFO, Kapua Conley, COO, Wayne Knight, Chief Strategy Officer   |
| Others Present                 | David Bennett, Tom Moore, Sherry Miller, Glen Newhart, Jane Dunmeyer, Joni Penix, Chris Miechowski,<br>Sharon Schultz, Katie Presnall, Jeremy Raimo, Kathy Topp, Mary Diamond, Charlene Carty, Jody Root<br>(Procopio), Barbara Hainsworth |
| Members Absent:                | Steve Dietlin, Cheryle Bernard-Shaw, Dr. John Kroener, Kathleen Mendez   |

| Topic  | Discussions, Conclusions<br>Recommendations  | Action Recommendations/ Conclusions  | Person(s)<br>Responsible |
|--|--|--|--------------------------|
| 1. Call to order   | Director Dagostino called the meeting to order at 12:33 pm.                          |  |                          |
| 2. Approval óf Agenda  |  | MOTION It was moved by Dr. Contardo, Director Kellett seconded, and it was unanimously approved to accept the agenda of May 17, 2016.              |                          |
| 3. Comments by members of the public on any item of interest to the public before committee's consideration of the item. | Director Dagostino read the paragraph regarding comments from members of the public. |  | Director<br>Dagostino    |
| <ol> <li>Ratification of minutes of<br/>April 19, 2016</li> </ol>  | Minutes were ratified.   | Minutes were ratified.  MOTION It was moved by Director Kellett, Director Nygaard seconded, that the minutes of April 19, 2016, are to be approved |                          |

| Person(s)<br>Responsible                    | 11.  |                 |                 | d, Mary Diamond  Mary Diamond  n   |  | Chris Miechowski                     |   |  |
|---|--|-----------------|-----------------|--|--|--------------------------------------|---|--|
| Action<br>Recommendations/<br>Conclusions   | without any modifications requested; Dr. Corona abstained. |                 |                 | MOTION  Dr. Contardo, Mr. Lingenfelter seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors authorize Dr. Movahhedian as the NICU Medical Director, as well as provide oversight for the Newborn Nursery and High Risk Infant Follow up Clinic for a term of 36 months, beginning July 1, 2016 and ending June 30, 2019, at an annual cost not to exceed \$71,520, and a total cost for the term not to exceed \$214,560.  MOTION  Mr. Lingenfelter moved, Dr. Corona seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors authorize North County Neonatology Specialists to provide NICU and unassigned delivery coverage for a term of 36 months, beginning July 1, 2016 and | ending June 30, 2019, at an annual cost not to exceed \$91,200, and a total cost for the term not to exceed \$273,600. | Director Kellett moved, Dr. Contardo | seconded, and it was unanimously approved that the Finance, Operations  |  |
| Discussions, Conclusions<br>Recommendations |  |                 |                 | Mary Diamond conveyed that this agreement was for a 3-year contract renewal at the same rates, for Dr. Movahhedian's medical directorship of the NICU. His duties to include attendance at meetings, collaboration and leadership with NICU nursing staff, as well as oversight of the Newborn Nursery and the High Risk Infant Follow-Up Clinic.  Mary Diamond explained that this agreement was for a 3-year contract renewal at the same rates for Dr. Movahhedian and North County Neonatology Specialists to provide 24/7 physician coverage for the Neonatal ICU, as well as provide coverage for infant care for unassigned deliveries.   |  | Chris Miechowski stated that this    | proposal is for the replacement of the existing ice chiller compressor. | The second secon |
| Topic                                       |  | 5. Old Business | 6. New Business | <ul> <li>a. Physician Agreement for NICU Medical Director</li> <li>b. Hamid Movahhedian, M.D.</li> <li>b. NICU &amp; Unassigned Delivery Coverage Physician Agreement</li> <li>b. Hamid Movahhedian, M.D. &amp; North County Neonatology Specialists</li> </ul>  |  | c. Ice Chiller Compressor            | Trane US, Incdba  | Southern California  |

| Tonic   | Discussions, Conclusions  | Action<br>Recommendations/  | Person(s)                       |
|---|---|---|---------------------------------|
|   |   | Conclusions   |                                 |
|   | He explained that the current ice chiller has a refrigerant leak, and that there are concerns that the chiller may fail during increased cooling demands. Should the current chiller fail, it would constitute an inability to fully cool the hospital during the warmer weather. Per policy, this proposal was put out for bid. The only   | and Planning Committee recommend that the TCHD Board of Directors authorize an agreement with Trane for replacement of ice chiller compressor for a maximum total cost of \$55,753.   |                                 |
|   | response received was from Trane US, Inc., who is the manufacturer of the present unit.   |   |                                 |
| Craneware, Inc. Proposal  | Joni Penix conveyed that this proposal was a renewal for billing software used to generate hospital bills. Also included in the proposal is the Bill Analyzer, which maintains claims history, reviews claims for billing issues and compliance. Proposal is for 60 months with no increase in year one, but would include a 2% increase for years 2-5. Purchase would include online reference tool (ORM). | Director Kellett moved, Dr. Contardo seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors authorize the agreement with Craneware for a term of 60 months, beginning May 25, 2016 and ending May 24, 2021 for an annual cost year 1 \$69,175, year 2 \$73,109, year 3 \$75,659, year 4 \$78,209 year 5 \$80,759 and a total cost for the term not to exceed \$376,911. | Joni Penix                      |
| Physician Agreement for ED On-Call Coverage: Cardiology-General | Director Dagostino stated that while each write-up document would be reviewed, all ED On-Call agreements would be covered by a single motion.  Sherry Miller conveyed that this agreement was a renewal, with no rate increase.   | Dr. Contardo moved, Dr. Corona seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors authorize Cardiology-General physicians Oscar Matthew, MD, Mohammad Pashmforoush, MD, and Paul Sarkaria,  | Sherry Miller /<br>Kapua Conley |
|   |   |   |                                 |

| Person(s)<br>Responsible                    |   |   |   |   |   |
|---|---|---|---|---|---|
| Action<br>Recommendations/<br>Conclusions   | MD as the Cardiology-General ED-Call Coverage Physicians for a term of 12 months, beginning July 1, 2016 and ending June 30, 2017, at a daily rate of \$200, for a total annual and term cost of \$73,000 for FY 2017.  Dr. Contardo moved, Dr. Corona seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors authorize the Cardiology-General & STEMI physicians Kenneth Carr, MD, | Narim El-Sherier, MD and David Spiegel, MD as the Cardiology-General ED-Call Coverage Physicians for a term of 12 months, beginning July 1, 2016 and ending June 30, 2017 at a daily rate of \$200-General for an annual cost of \$73,000, \$600-STEMI, for an annual cost of \$219,000, for a total annual and term cost of \$292,000 for FY 2017. | Dr. Contardo moved, Dr. Corona seconded, and it was unanimously, and it was unanimously, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors authorize Cardiothoracic Surgery physicians | Howden, MD, as the Cardiothoracic<br>Surgery ED-Call Coverage Physicians for<br>a term of 12 months, beginning July 1,<br>2016 and ending June 30, 2017, at daily | May 17, 2016  |
| Discussions, Conclusions<br>Recommendations | Sherry Miller conveyed that this agreement was a renewal, with no rate increase.  |   | Sherry Miller conveyed that this agreement was a renewal, with no rate increase.  |   | ommittee Meetings 4                                 |
| Topic                                       | Cardiology-General &     STEMI  |   | Cardiothoracic Surgery  |   | Finance, Operations and Planning Committee Meetings |

| Person(s)<br>Responsible                    |   |  |  |   |
|---|---|--|--|---|
| Action<br>Recommendations/<br>Conclusions   | rate of \$375 for an annual and term cost of \$136,875 for Cardiac, and a daily rate of \$375 daily for an annual and term cost of \$136,875 for Thoracic, for a total annual and term cost of \$273,750 for FY 2017. | Dr. Contardo moved, Dr. Corona seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors authorize ENT physicians Julie Berry, MD, Audrey Calzada, MD, Hernan Goldsztein, MD, Robert Jacobs, MD, Marc Lebovits, MD, Ritvik Mehta, MD, Bruce Reisman, MD, Ashish Wadhwa, MD as the ENT ED-Call Coverage Physicians for a term of 24 months, beginning July 1, 2016 and ending June 30, 2018 at a daily rate of \$450 Monday-Thursday and \$550 Friday-Sunday, for an annual cost of \$179,950 for FY 2017 and \$179,950 for FY 2018, for a total term cost of \$359,900. | Dr. Contardo moved, Dr. Corona seconded, seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors authorize the above General Surgery physicians as the General Surgery ED-Call Coverage Physician for a term of 24 months, beginning July 1, 2016 and ending June 30, 2018 at a daily | May 17, 2016  |
| Discussions, Conclusions<br>Recommendations |   | Sherry Miller conveyed that this agreement was a renewal, and would include a rate increase.   | Sherry Miller conveyed that this agreement was a renewal, with no rate increase.   | mmittee Meetings 5                                  |
| Topic                                       |   | • ENT (Ear, Nose & Throat)   | General Surgery  | Finance, Operations and Planning Committee Meetings |

| Person(s)<br>Responsible                    |  |  |   |  |
|---|--|--|---|--|
| Action<br>Recommendations/<br>Conclusions   | rate of \$1,400, for an annual cost of \$511,000 and a total cost for the term of \$1,022,000; reimbursement of \$725 per case for unfunded cholecystectomy cases at an expected total cost for the term of \$52,200.  Dr. Contardo moved, Dr. Corona seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors | physicians Michael Burke, MD, Brian Goelitz, MD, Justin Gooding, MD, Michael Noud, MD, Donald Ponec, MD, Richard Saxon, MD as the Interventional Radiology ED-Call Coverage Physicians for a term of 12 months, beginning July 1, 2016 and ending June 30, 2017 at a daily rate of \$600, for an annual and term cost of \$219,000, for FY 2017. | Dr. Contardo moved, Dr. Corona seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors authorize OB/GYN physician Tannaz Ebrahimi-Adib, MD as an OB/GYN EDCall Coverage Physician for a term of 24 months, beginning July 1, 2016 and ending June 30, 2018 at a daily rate of \$800 weekday and \$1,000 weekend / holiday, for an annual cost of \$313,800 for FY 2017, and \$314,400 for FY 2018, |  |
| Discussions, Conclusions<br>Recommendations | Sherry Miller conveyed that this agreement was a renewal, with no rate increase.   |  | Sherry Miller explained that this is a new agreement, adding now eligible Dr. Tannaz Ebrahimi-Adib to the existing panel, with no change in term expenses.  |  |
| Topic                                       | Interventional Radiology   |  | • OB/GYN  |  |

| Person(s)<br>Responsible                    |   |  |   |
|---|---|--|---|
| Action<br>Recommendations/<br>Conclusions   | for a total term cost of \$628,200.  Dr. Contardo moved, Dr. Corona seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors authorize physician Brian Mudd, DDS, as the Oral/Max Surgery ED-Call Coverage Physician for a term of 12 months, beginning July 1, 2016 and ending June 30, 2017 at a daily rate of \$350, for an annual and term cost of \$127,750 for FY 2017. | Dr. Contardo moved, Dr. Corona seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors authorize Urology physicians Bradley Frasier, MD, Michael Guerena, MD, Jason Phillips, MD, Caroline Vilchis (Colangelo), MD, Arthur Warshawsky, MD as the Urology ED-Call Coverage Physicians for a term of 12 months, beginning July 1, 2016 and ending June 30, 2017 at a daily rate of \$350, for an annual and term cost of \$127,750 for FY 2017. | Dr. Contardo moved, Dr. Corona seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors |
| Discussions, Conclusions<br>Recommendations | Sherry Miller conveyed that this agreement was a renewal, with no rate increase.  | Sherry Miller conveyed that this agreement was a renewal, with no rate increase.   | Sherry Miller conveyed that this agreement was a renewal, and includes a rate increase.   |
| Topic                                       | Oral/Max Surgery  | Urology Surgery  | Vascular Surgery  |

| Person(s)<br>Responsible                    |  | Kathy Topp   | Jeremy Raimo   |
|---|--|--|--|
| Action Recommendations/ Conclusions         | authorize Vascular physicians Andrew Deemer, MD and Mohammed Jamshidi-Nezhad, DO as the Vascular Surgery ED-Call Coverage Physicians for a term of 36 months, beginning July 1, 2016 and ending June 30, 2019 at a daily rate of \$650, for an annual cost of \$237,250, and a total cost for the term of \$711,750. | Director Kellett moved, Dr. Contardo seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors authorize the agreement with Registry vendors, with flexibility to add or delete Agencies, for supplemental staffing for nursing and Allied Health for a term of 3 years, beginning July 1, 2016 and ending June 30, 2019 for an annual cost not to exceed \$5.5m and a total cost for the term of \$16.5m.  | Dr. Corona moved, Director Nygaard seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors find it in the best interest of the public health of the communities served by the District to engage Dr. Sharon Slowik for the provision of Laser and Aesthetic |
| Discussions, Conclusions<br>Recommendations |  | Kathy Topp explained that this agreement is for the annual spend for registry and traveler contracts. The costs vary due to the availability of providers at the time of need, and are dependent on volume demands and staff vacancies. She further stated that demand is at a premium for supplemental staff, with increased rates both nationally and locally. She also conveyed that a reduction in registry and traveler costs for FY 2017 is projected, as additional core staff are hired and new grad training programs are conducted. Significant discussion ensued. | Jeremy Raimo conveyed that this 13 month professional services agreement would be with Dr. Sharon Slowik to provide laser and aesthetic services at Tri-City Primary Care. Significant discussion ensued.  |
| Topic                                       |  | f. Registry & Traveler<br>Agreement  | <ul><li>g. Professional Services</li><li>Agreement</li><li>Sharon Slowik, M.D.</li></ul>   |

| Person(s)<br>Responsible                    |  | Jeremy Raimo  | Ray Rivas   |                                       |
|---|--|---|---|---------------------------------------|
| Action<br>Recommendations/<br>Conclusions   | services for a 13-month term, beginning June 1, 2016 and ending June 30, 2017, at the amount not to exceed 40% of gross collections. | Dr. Contardo moved, Director Kellett seconded, and it was unanimously approved that the Finance, Operations and Planning Committee recommend that the TCHD Board of Directors authorize the agreement with Brainlab, Inc. for purchase of capital equipment item Brainlab "Curve" Mobile Navigation System (Cranial and ENT with microscope integration) for a one-time total purchase and installation cost not to exceed \$367,019.   |   |                                       |
| Discussions, Conclusions<br>Recommendations |  | Jeremy Raimo explained that this proposal was for the one-time purchase, installation, instrumentation & training for the Brainlab Curve navigation system, slated for use in neurosurgery and ENT surgical services. He stated that the current Kolibri system would reach its end of life in June, and would no longer be supported by the vendor. In addition, he gave a brief PowerPoint presentation detailing the features of the Brainlab Curve, and noted that the replacement of this item is on the list of approved capital equipment items for purchase in FY 2016. | Ray Rivas presented the financials ending April 30, 2016 (dollars in thousands)  Fiscal Year to Date Operating Revenue \$ 278,810 Operating Expense \$ 281,567 EBITDA EBITDA EBITDA EROE EROE  \$ (165) EROE EROE Avg. Daily Census |                                       |
| Topic                                       |  | h. Purchase & Installation of Brainlab "Curve" Mobile Navigation System Proposal  | i. Financials   | · · · · · · · · · · · · · · · · · · · |

| Person(s)<br>Responsible                    |   | Chairman   | Mary Diamond   | David Bennett  | Kathy Topp  |
|---|---|--|--|--|---|
| Action Recommendations/ Conclusions         |   |  |  | Barbara Hainsworth to modify the Work Plan   |   |
| Discussions, Conclusions<br>Recommendations | <ul> <li>TCHD-EBITDA and EROE,<br/>Quarterly</li> </ul> | Director Dagostino reported that these agenda items were for review only, but Committee members were welcome to ask questions. | Mary Diamond provided a brief PowerPoint presentation detailing the percentage of cases starting on time, the total block utilization percentages by month during prime time hours and the monthly average turnover & close/cut intervals through March 2016. She noted that while improvement has been slow, it is moving in an overall positive direction. | In addition to the document included in the packet, David Bennett noted that he is considering some restructuring of the Wellness Center. Some discussion ensued and it was agreed that the next update for the Wellness Center would be in July 2016. | In addition to the documents included in the packet, Kathy presented a PowerPoint slide which detailed the improving hospital-wide patient flow throughput. |
| Topic                                       |   | j. Work Plan – Information<br>Only   | Medical Director, Surgery     (deferred from April FOP meeting)  | Wellness Center  | Aionex Bed Board / Throughput   |

| Topic                            | Discussions, Conclusions<br>Recommendations | Action<br>Recommendations/<br>Conclusions | Person(s)<br>Responsible |
|----------------------------------|---|---|--------------------------|
|                                  | Significant discussion ensued.              |   |                          |
| Dashboard                        | Dashboard:<br>No discussion                 |   | Ray Rivas                |
| 7. Comments by Committee Members |   | None                                      | Chair                    |
| 8. Date of next meeting          | June 21, 2016                               |   | Chair                    |
| 9. Community Openings (none)     |   |   |                          |
| 10. Adjournment                  | Meeting adjourned 2:08 pm                   |   |                          |



AMENDED 5.a.

### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 PHYSICIAN AGREEMENT FOR NICU MEDICAL DIRECTOR

| Type of Agreement   | Х | Medical Directors | Panel                  |   | Other:                  |
|---------------------|---|-------------------|------------------------|---|-------------------------|
| Status of Agreement |   | New Agreement     | Renewal –<br>New Rates | Х | Renewal – Same<br>Rates |

Physician's Name:

Hamid, Movahhedian, M.D.

**Area of Service:** 

NICU

**Term of Agreement:** 

36 months, Beginning, July 1, 2016 – Ending, June 30, 2019

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

| Responsibilities:                    | Rate /<br>Hour | Hours per<br>Month<br>Not to Exceed | Hours<br>per Year | Monthly Cost | Annual Cost<br>Not to Exceed | 36 month (Term) Cost<br>Not to Exceed |
|--------------------------------------|----------------|-------------------------------------|-------------------|--------------|------------------------------|---------------------------------------|
| Medical Director                     | \$200          | 20                                  | 240               | \$4,000      | \$48,000                     | \$144,000                             |
| Oversight Newborn<br>Nursery & HRIFC | \$149          | 20                                  | 240               | \$2,980      | \$35,760                     | \$107,280                             |
|                                      |                | ·                                   |                   | Totals:      | \$83,760                     | \$251,280                             |

### **Position Responsibilities:**

- Medical Director duties, meetings, collaboration with NICU nursing staff and leadership
- Oversight of Newborn Nursery and High Risk Infant Follow up Clinic

| Board Approved Physician Contract Template: | Х | Yes | No |
|---|---|-----|----|
| Approved by Chief Compliance Officer:       | Х | Yes | No |
| Is Agreement a Regulatory Requirement:      | Х | Yes | No |

**Person responsible for oversight of agreement:** Mary Diamond, Sr. Director, Nursing - Surgical Services / Sharon Schultz, Chief Nurse Executive

#### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize Dr. Movahhedian as the NICU Medical Director, as well as provide oversight for the Newborn Nursery and High Risk Infant Follow up Clinic for a term of 36 months, beginning July 1, 2016 and ending June 30, 2019, at an annual cost not to exceed \$83,760, and a total cost for the term not to exceed \$251,280.





AMENDED 5.b.

### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 NICU & UNASSIGNED DELIVERY COVERAGE PHYSICIAN AGREEMENT

| Type of Agreement   | Medical Directors | х | Panel                  |   | Other:                  |
|---------------------|-------------------|---|------------------------|---|-------------------------|
| Status of Agreement | New Agreement     |   | Renewal –<br>New Rates | Х | Renewal – Same<br>Rates |

Physician's Name:

Hamid, Movahhedian, M.D. & North County Neonatology Specialists

Area of Service:

NICU

**Term of Agreement:** 

36 months, Beginning, July 1, 2016 - Ending, June 30, 2019

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

| Responsibilities:                              | Average<br>Monthly<br>Cost | Annual Cost<br>Not to Exceed | 36 month (Term) Cost<br>Not to Exceed |
|--|----------------------------|------------------------------|---------------------------------------|
| In-House On-Call Coverage Duties,<br>24/7, 365 | \$19,771                   | \$237,250                    | \$711,750                             |

### **Position Responsibilities:**

24/7 Physician coverage for the Neonatal ICU

Coverage for unassigned deliveries (infant care)

| Board Approved Physician Contract Template: | х | Yes | No |
|---|---|-----|----|
| Approved by Chief Compliance Officer:       | Х | Yes | No |
| Is Agreement a Regulatory Requirement:      | Х | Yes | No |

**Person responsible for oversight of agreement:** Mary Diamond, Sr. Director, Nursing - Surgical Services / Sharon Schultz, Chief Nurse Executive

#### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize North County Neonatology Specialists to provide NICU coverage for a term of 36 months, beginning July 1, 2016 and ending June 30, 2019, at an annual cost not to exceed \$237,250, and a total cost for the term not to exceed \$711,750.



AMENDED 6.a.

### PROPOSAL FOR: Commercial Insurance

| Type of Agreement   | Medical Directors | Medical Directors |           | Other:         |  |
|---------------------|-------------------|-------------------|-----------|----------------|--|
| Status of Agreement | New Agreement     | V                 | Renewal – | Renewal – Same |  |
| Julius of Agreement | New Agreement     | ^                 | New Rates | Rates          |  |

**Vendor Name:** 

BB&T Insurance Services (BB&T)

Area of Service:

**Commercial Insurance Policies** 

**Term of Agreement:** 

Policy period commencing July 1, 2016

### **Description of Services/Supplies:**

 Policy coverage for TCHD's general and process excess liability program, automobile coverage, property coverage, management liability program and privacy/cyber liability program.

| Coverage                                  | 2016 Company       | AM Best Rating | 2015<br>Premiums | 2016<br>Premiums      | %<br>Change |
|---|--------------------|----------------|------------------|-----------------------|-------------|
| Umbrella                                  |                    |                |                  |                       |             |
| (GL/PL \$20,000,000 with \$1,000,000 SIR) | CAP/Pro Assurance  |                | \$566,552.50     | <b>*\$</b> 575,785.00 |             |
| Claims Post: 7/1/15                       | CAP                |                | \$130,000.00     | \$130,000.00          |             |
| Claims Pre: 7/1/15                        | Western Litigation |                | \$36,000.00      | \$20,000.00           |             |
|   |                    |                | \$732,552.50     | \$725,785.00          | ▼ 1.0%      |

|  |  |  | \$1,342,056.95           | \$1,598,134.42                               | <b>▲</b> 19.0%  |
|--|--|--|--------------------------|--|-----------------|
| Student Accident   | Axis                                     | A+ (Superior) XV                         | \$2,170.28               | \$2,115.54                                   | ▼ 3.0%          |
| Pollution – 2 Year Term<br>2015 / 2017<br>Billed in Full 2015                                  | Steadfast Insurance                      | A+ (Superior) XV                         | \$38,782.56              | \$0  | 2-Yr<br>Term    |
| <b>Crime</b> – 3 Year Term 2015/ 2018; Billed in Full 2015                                     | Fidelity & Deposit<br>Companies (Zurich) | A+ (Superior) XV                         | \$37,374.00              | \$1,385.00<br>Added<br>Volunteer<br>Coverage | 3-Yr<br>Term    |
| Orthopedic Institute Neuro Institute   | AIG<br>AIG                               | A u (Excellent) XV<br>A u (Excellent) XV | \$5,353.00<br>\$5,376.00 | \$5,353.00<br>\$5,353.00                     | 0%<br>0%        |
| Excess Side A - \$5mm x<br>\$10mm<br>Cardiovascular Institute                                  | AIG<br>AIG                               | A u (Excellent) XV<br>A u (Excellent) XV | \$5,353.00               | \$110,000.00<br>\$5,353.00                   | 0%<br>0%        |
| Directors & Officers /<br>Employment Practices /<br>Fiduciary Liability<br>Tri-City Healthcare | AIG                                      | A u (Excellent) XV                       | \$201,758.00             | \$425,095.00                                 | <b>▲</b> 111.0% |
| Cyber  | AIG                                      | A u (Excellent) XV                       | \$49,720.73              | ***\$55,000.00                               | <b>▲</b> 11.0%  |
| Property   | Travelers                                | A++ (Superior) XV                        | \$201,086.00             | **\$202,130.00                               | <b>▲</b> 0.5%   |
| Automobile   | Philadelphia                             | A++ (Superior) XV                        | \$62,530.88              | \$60,564.88                                  | ▼ 3.0%          |

<sup>15%</sup> increase in exposures; flat rate for 2016

<sup>\*\*</sup> We recommend obtaining a review from your insurance carrier during a scheduled engineering visit or, via a professional property appraiser.

<sup>\*\*\*</sup> There was a 6% increase in net revenues and an overall increase in the total number of files. Coverage would move to AIG for 2016





6.2

### PROPOSAL FOR: Commercial Insurance

| Document Submitted to Legal:           | Yes | Х | No |
|--|-----|---|----|
| Is Agreement a Regulatory Requirement: | Yes | Х | No |

**Person responsible for oversight of agreement:** Ray Rivas, Acting Chief Financial Officer; Sharon Schultz, Chief Nurse Executive; Kapua Conley, Chief Operating Officer

#### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize the acceptance, placement and financing of the commercial insurance products recommended by BB&T for the policy period commencing July 1, 2016.



6.b.

### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 Proposal to Retrofit Existing Plumbing with Water Saving Devices

| Type of Agreement   |   | Medical Directors | Panel                  | Х | Other:                  |
|---------------------|---|-------------------|------------------------|---|-------------------------|
| Status of Agreement | х | New Agreements    | Renewal –<br>New Rates |   | Renewal – Same<br>Rates |

**Vendor's Name:** 

Water Saver Solutions, Inc.

**Area of Service:** 

Tri City Medical Center

**Term of Agreement:** 

12 months

**Maximum Totals:** 

| Cost Not to Exceed | <b>Total Term Cost</b> |
|--------------------|------------------------|
| \$48,285           | \$48,285               |

### **Description of Services/Supplies:**

- Last project out of 3 total projects to be performed to reduce water use in the hospital
- Water savings estimated at over 9 million gallons annually or 23% of all interior water use.
- With available rebates and with \$95,000 in annual utility costs savings the Return-On-Investment for the total project is 9 months.
- Water Saver Solutions, Inc. was the lowest responsive bidder on April 4, 2016.

| Document Submitted to Legal:           | Х | Yes |   | No |
|--|---|-----|---|----|
| Approved by Chief Compliance Officer:  | Х | Yes |   | No |
| Is Agreement a Regulatory Requirement: |   | Yes | Х | No |

**Person responsible for oversight of agreement:** Chris Miechowski, Director of Facilities / Kapua Conley, Chief Operating Officer

#### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize an agreement with Water Saver Solutions, Inc. for Retrofitting of Existing Toilets and Urinals with Water Saving Devices at the Medical Center for a cost not to exceed \$48,285, and a total term cost of \$48,285.



5.c.

### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016

Proposal to Rebuild of Men's & Women's ADA Shower Stalls to Code - Wellness Center

| Type of Agreement   |   | Medical Directors | Panel                  | Х | Other:                  |
|---------------------|---|-------------------|------------------------|---|-------------------------|
| Status of Agreement | Х | New Agreements    | Renewal –<br>New Rates |   | Renewal – Same<br>Rates |

Vendor's Name:

McCoy Design & Construction, Inc.

Area of Service:

Tri City Medical Center

**Term of Agreement:** 

24 months

**Maximum Totals:** 

| Rebuild Proposal Expenses:   |              |
|------------------------------|--------------|
| Project Expense Budget       | \$59,944.98  |
| General Contractor Agreement | \$52,495.44  |
| Total Project Cost:          | \$112,440.42 |

### **Description of Services/Supplies:**

- Current ADA Shower Stalls at the Wellness Center are not ADA Compliant; could present a potential risk for the district.
- TCHD engaged a Certified Access Specialist (CASp) to evaluate concern; recommended TCHD correct issue immediately.
- Construction plans already approved by the City of Carlsbad
- McCoy Design & Construction, Inc. was the lowest responsive bidder, as of May 27, 2016.

| Document Submitted to Legal:           | Х | Yes |   | No |
|--|---|-----|---|----|
| Approved by Chief Compliance Officer:  | Х | Yes |   | No |
| Is Agreement a Regulatory Requirement: |   | Yes | Х | No |

**Person responsible for oversight of agreement:** Chris Miechowski, Director of Facilities / Kapua Conley, Chief Operating Officer

### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize a Total Project Budget and an Agreement with McCoy Design & Construction, Inc. for Rebuild of Men's & Women's ADA Shower Stalls to Code at the Wellness Center, for a project budget of \$59,944.98, a general contractor agreement total of \$52,495.44, for a total project cost of \$112,440.42.

6.d.

### PROPOSAL FOR VIGILANZ

| Type of Agreement   |                     | Medical Directors | Panel     | Other:         |
|---------------------|---------------------|-------------------|-----------|----------------|
| Status of Agreement | ent X New Agreement |                   | Renewal – | Renewal – Same |
| Status of Agreement | ^                   | New Agreement     | New Rates | Rates          |

Vendor's Name:

VigiLanz

Area of Service:

Infection Control, Pharmacy and Quality

**Term of Agreement:** 

36 months, Beginning, November 1, 2016 – Ending, October 31, 2019

**Maximum Totals:** 

| Annual Cost | Total Term Cost |
|-------------|-----------------|
| \$118,138   | \$ 354,414      |

### **Description of Services/Supplies:**

<u>Pharmacy Surveillance</u> – VigiLanz automatically screens and monitors all patients based on our internal guidelines, helps conduct more thorough, continuous medication oversight to anticipate and prevent Adverse Drug Events (ADEs), increase clinical pharmacy productivity and improve patient care.

<u>Antimicrobial Stewardship</u> - VigiLanz helps improve antimicrobial stewardship through real-time drug dosing, exception-based tracking, customized guidance, national benchmarking and innovative solutions that go beyond published recommendations – helping control use of high-cost drugs and decrease antibiotic utilization.

<u>Infection Prevention</u> - Through automated, continuous surveillance, VigiLanz helps identify, control and prevent infections in real time; identify and investigate outbreaks and drug resistance patterns; provides you with prevention tools and significantly expedites the reporting of mandated conditions – including via our NHSN Direct interface.

<u>Quality and Care Management</u> - Helps advance care management and quality surveillance with real-time insights to better manage sepsis, achieve Core Measures, and strengthen compliance with medical and nursing guidelines to improve reimbursement and cost containment.

| Document Submitted to Legal:           | Х | Yes |   | No |
|--|---|-----|---|----|
| Approved by Chief Compliance Officer:  | Х | Yes |   | No |
| Is Agreement a Regulatory Requirement: |   | Yes | Х | No |

**Person responsible for oversight of agreement:** Tori Hong, Director, Pharmacy & Lisa Mattia, Infection Preventionist / Sharon Schultz, Chief Nurse Executive

#### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize the agreement with VigiLanz for a term of 36 months, beginning November 1, 2016 and ending October 31, 2019 for an annual cost of \$118,138, and a total cost for the term of \$354,414.

6 e

### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 PHYSICIAN AGREEMENT for INPATIENT BHU MEDICAL DIRECTOR

| Type of Agreement | Х | Medical Director |   | Panel           | Other:         |
|-------------------|---|------------------|---|-----------------|----------------|
| Status of         |   | Now Agrooment    | V | Renewal – New   | Renewal – Same |
| Agreement         |   | New Agreement    |   | Rates and Hours | Rates          |

Physician's Name:

Dr. Manish Sheth

**Area of Service:** 

Inpatient Behavioral Health Unit

**Term of Agreement:** 

12 months, Beginning, July 1, 2016 - Ending, June 30, 2017

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

| Rate/Hour | Hours per | Hours per | Monthly | Annual   | 12 month (Term) |
|-----------|-----------|-----------|---------|----------|-----------------|
|           | Month     | Year      | Cost    | Cost     | Cost            |
| \$150     | 42        | 504       | \$6,300 | \$75,600 | \$75,600        |

### **Position Responsibilities:**

- Provide professional guidance and oversight for the Inpatient Behavioral Health Services Department, including Medical floor and Emergency Department Psychiatric consultation services;
- Provide supervision for the clinical operation of the Department and programs;
- Monitor bed utilization to less than or equal to a 5-6 day length of stay;
- Provide staff education to improve outcome of care;
- Resolve conflicts that are intra-departmental or inter-departmental in nature to ensure or improve timeliness of patient treatment and intervention;
- Ensure that services provided are in compliance with regulatory standards;
- Timely communication with primary care physicians and/or other community health resources;
- Utilization Review, Quality Improvement-actively participate in Hospitals and Medical Staff's utilization review, quality, performance improvement and risk programs;
- Respond to insurance authorization calls, doc-to-doc reviews, and appeals with guidance of BHU UR staff;
- Physician shall maintain time sheets of hours worked, and submit signed sheets at end of each month to Department Manager for review.

| Board Approved Physician Contract Template: | х | Yes | No |
|---|---|-----|----|
| Approved by Chief Compliance Officer:       | Х | Yes | No |
| Is Agreement a Regulatory Requirement:      | Х | Yes | No |

Person responsible for oversight of agreement: Joy Melhado, Nurse Manager/ Sharon Schultz Chief Nurse Executive

#### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize Dr. Manish Sheth as the Coverage Physician for a term of 12 months beginning, July 1, 2016 and ending, June 30, 2017. Not to exceed an average of 42 hours per month or 504 hours annually, at an hourly rate of \$150 for an annual cost of \$75,600 and a total cost for the term of \$75,600.





6.f.

### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 PHYSICIAN AGREEMENT for the CRISIS STABILIZATION UNIT (CSU) MEDICAL DIRECTOR

| Type of Agreement   | Х | Medical Director | Panel                  | Other:                  |
|---------------------|---|------------------|------------------------|-------------------------|
| Status of Agreement | Х | New Agreement    | Renewal –<br>New Rates | Renewal – Same<br>Rates |

Physician's Name:

Dr. Manish Sheth

**Area of Service:** 

Crisis Stabilization Unit (CSU)

**Term of Agreement:** 

12 months, Beginning, July 1, 2016 - Ending, June 30, 2017

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

| Rate/Hour | Hours per | Hours per | Monthly | Annual   | 12 month (Term) |
|-----------|-----------|-----------|---------|----------|-----------------|
|           | Month     | Year      | Cost    | Cost     | Cost            |
| \$150     | 25        | 300       | \$5,000 | \$45,000 | \$45,000        |

#### **Position Responsibilities:**

- Provide professional guidance and oversight for the Crisis Stabilization Unit (CSU) Department Psychiatric consultation services
- Provide supervision for the clinical operation of the CSU Program
- Provide staff education to improve outcome of care
- Resolve conflicts that are intra-departmental or inter-departmental in nature to ensure or improve timeliness of patient treatment and intervention
- Ensure that services provided are in compliance with regulatory standards
- Timely communication with primary care physicians and/or other community health resources
- Utilization Review, Quality Improvement- actively participate in Hospitals and Medical Staff's utilization review, quality, performance improvement and risk programs
- Physician shall maintain time sheets of hours worked, and submit signed sheets at end of each month to Department Manager for review

| Board Approved Physician Contract Template: | Х | Yes | No |
|---|---|-----|----|
| Approved by Chief Compliance Officer:       | Х | Yes | No |
| Is Agreement a Regulatory Requirement:      | Х | Yes | No |

**Person responsible for oversight of agreement:** Joy Melhado, Nurse Manager/ Sharon Schultz Chief Nurse Executive

#### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize Dr. Manish Sheth as the Coverage Physician for the Crisis Stabilization Unit, for a term of 12 months, beginning July 1, 2016 and ending, June 30, 2017. Not to exceed an average of 25 hours per month or 300 hours annually, at an hourly rate of \$150 for an annual cost of \$45,000 and a total cost for the term of \$45,000.

6.g.

### PINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 Medical Director Agreement for ICU

| Type of Agreement   | Х | Medical Directors | Panel                  |   | Other:                  |
|---------------------|---|-------------------|------------------------|---|-------------------------|
| Status of Agreement |   | New Agreement     | Renewal –<br>New Rates | Х | Renewal – Same<br>Rates |

Physician's Name:

Mark Yamanaka, MD

Area of Service:

ICU

**Term of Agreement:** 

12 months, Beginning, July 1, 2016 – Ending, June 30, 2017

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

| Rate/Hour | Hours per | Hours per | Monthly | Annual   | 12 month (Term) |
|-----------|-----------|-----------|---------|----------|-----------------|
|           | Month     | Year      | Cost    | Cost     | Cost            |
| \$175     | 20        | 240       | \$3,500 | \$42,000 | \$42,000        |

### **Position Responsibilities:**

- Provide clinical documentation
- Utilization review of program
- Evaluates and establishes policies and procedures and protocols for ICU
- Recommending, developing and implementing new services
- Facilitates effectives communication
- Assist with interviewing new staff
- Assists in public education
- Attend Hospital meetings as requested

| Board Approved Physician Contract Template: | Х | Yes | No |
|---|---|-----|----|
| Approved by Chief Compliance Officer:       | Х | Yes | No |
| Is Agreement a Regulatory Requirement:      | Х | Yes | No |

**Person responsible for oversight of agreement:** Mary Diamond, Sr. Director, Nursing & Surgical Services / Sharon Schultz, Chief Nurse Executive

**Motion:** I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize Dr. Yamanaka as the Coverage Physician for the ICU for a term of 12 months beginning July 1, 2016 and ending June 30, 2017. Not to exceed an average of 20 hours per month or 240 hours annually, at an hourly rate of \$175 for an annual cost of \$42,000, and a total cost for the term of \$42,000.



AMENDED 6.h.

### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 PHYSICIAN AGREEMENT for ED ON-CALL COVERAGE – Orthopedic Surgery

| Type of Agreement   | Medical Directors | х | Panel                  | Other:                  |
|---------------------|-------------------|---|------------------------|-------------------------|
| Status of Agreement | New Agreement     | х | Renewal –<br>New Rates | Renewal – Same<br>Rates |

Physician's Name:

David Amory, MD; Christian Bentley, MD; David Daugherty, MD; Andrew

Hartman, MD; Harish Hosalkar, MD; Serge Kaska MD; Andrew Cooperman, MD

Area of Service:

Emergency Department On-Call: Orthopedic Surgery

**Term of Agreement:** 

24 months, Beginning, July 1, 2016 - Ending, June 30, 2018

**Maximum Totals:** 

Within Hourly and/or Annualized Fair Market Value: YES For entire Current ED On-Call Area of Service Coverage:

| Rate/Day                          |         | Panel Days per Year | Panel Annual Cost |
|-----------------------------------|---------|---------------------|-------------------|
| Monday-Friday:                    | \$1,500 | FY17: 365           | \$564,300         |
| Saturday-Sunday-Holidays: \$1,650 |         | FY18: 365           | \$564,300         |
|                                   |         | Total Cost:         | \$1,128,600       |

### **Position Responsibilities:**

- Provide 24/7 patient coverage for all Orthopedic Surgery specialty services in accordance with Medical Staff Policy #8710-520 (Emergency Room Call: Duties of the On-Call Physician)
- Complete related medical records in accordance with all Medical Staff, accreditation, and regulatory requirements.

| Board Approved Physician Contract Template: | Х | Yes | No |
|---|---|-----|----|
| Approved by Chief Compliance Officer:       | Х | Yes | No |
| Is Agreement a Regulatory Requirement:      | Х | Yes | No |

**Person responsible for oversight of agreement:** Sherry Miller, Manager, Medical Staff / Kapua Conley, Chief Operating Officer

#### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize Orthopedic physicians David Amory, MD; Christian Bentley, MD; David Daugherty, MD; Andrew Hartman, MD; Harish Hosalkar, MD; Serge Kaska MD and Andrew Cooperman, MD as the Orthopedic Surgery ED-Call Coverage Physicians for a term of 24 months, beginning July 1, 2016 and ending June 30, 2018 at a daily rate of \$1,500 Monday-Friday and \$1,650 Saturday-Sunday and holidays that are not on the weekend, for an annual cost of \$564,300, and a total cost for the term of \$1,128,600.

5 h

### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 PHYSICIAN AGREEMENT for ED ON-CALL COVERAGE – Spine - Orthopedic

| Type of Agreement   | Medical Directors | х | Panel                  |   | Other:                  |
|---------------------|-------------------|---|------------------------|---|-------------------------|
| Status of Agreement | New Agreement     |   | Renewal –<br>New Rates | х | Renewal – Same<br>Rates |

Physician's Name:

Neville Alleyne, MD, David Amory, MD, Payam Moazzaz, MD,

Lokesh S. Tantuwaya, MD

Area of Service:

Emergency Department On-Call: Spine

**Term of Agreement:** 

12 months, Beginning, July 1, 2016 - Ending, June 30, 2017

**Maximum Totals:** 

Within Hourly and/or Annualized Fair Market Value: YES

For entire Current ED On-Call Area of Service Coverage:

| Rate/Day | Panel Days per Year | Panel Annual Cost |  |  |
|----------|---------------------|-------------------|--|--|
| \$400    | FY17: 365           | \$146,000         |  |  |
|          | Total Cost:         | \$146,000         |  |  |

#### **Position Responsibilities:**

- Provide 24/7 patient coverage for all Spine specialty services in accordance with Medical Staff Policy #8710-520 (Emergency Room Call: Duties of the On-Call Physician)
- Complete related medical records in accordance with all Medical Staff, accreditation, and regulatory requirements.

| Board Approved Physician Contract Template: | Х | Yes | No |
|---|---|-----|----|
| Approved by Chief Compliance Officer:       | Х | Yes | No |
| Is Agreement a Regulatory Requirement:      | Х | Yes | No |

**Person responsible for oversight of agreement:** Sherry Miller, Manager, Medical Staff / Kapua Conley, Chief Operating Officer

#### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize the Spine physicians Neville Alleyne, MD, David Amory, MD, Payam Moazzaz, MD as the Spine ED-Call Coverage Physicians for a term of 12 months, beginning July 1, 2016 and ending June 30, 2017 at a daily rate of \$400 for an annual cost and total term cost of \$146,000.



5.h.

### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 PHYSICIAN AGREEMENT for ED ON-CALL COVERAGE - PSYCHIATRY

| Type of Agreement   | Medical Directors | Х | Panel                  |   | Other:                  |
|---------------------|-------------------|---|------------------------|---|-------------------------|
| Status of Agreement | New Agreement     |   | Renewal –<br>New Rates | Х | Renewal – Same<br>Rates |

**Physician's Names:** 

Venugopal Depala, M.D., Mark Melden, M.D., Manish Sheth, M.D.

Area of Service:

Emergency Department On-Call: Psychiatry

**Term of Agreement:** 

12 months, Beginning, July 1, 2016 - Ending, June 30, 2017

**Maximum Totals:** 

Within Hourly and/or Annualized Fair Market Value: YES

For entire Current ED On-Call Area of Service Coverage:

| Rate/Day | Current Panel<br>Days per Year | Current Panel Annual Cost |
|----------|--------------------------------|---------------------------|
| \$1,000  | FY17: 365                      | \$365,000                 |

### **Position Responsibilities:**

- Provide 24/7 patient coverage for all Psychiatry specialty services in accordance with Medical Staff Policy #8710-520 (Emergency Room Call: Duties of the On-Call Physician)
- Complete related medical records in accordance with all Medical Staff, accreditation, and regulatory requirements.

| Board Approved Physician Contract Template: | Х | Yes | No |
|---|---|-----|----|
| Approved by Chief Compliance Officer:       | Х | Yes | No |
| Is Agreement a Regulatory Requirement:      | Х | Yes | No |

**Person responsible for oversight of agreement:** Sherry Miller, Manager, Medical Staff / Kapua Conley, Chief Operating Officer

### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize Drs. Venugopal Depala, Mark Melden, Manish Sheth, as ED-Call Coverage Physicians for Psychiatry for a term of 12-months, beginning July 1, 2016 and ending June 30, 2017 at daily rate of \$1,000, for an annual cost of \$365,000 for FY 2017 for a total cost for the term of \$365,000.



AMENDED 6.h.

### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 PHYSICIAN AGREEMENT for ED ON-CALL COVERAGE — OB/GYN

| Type of Agreement   |   | Medical Directors | Х | Panel                  | Other:                  |
|---------------------|---|-------------------|---|------------------------|-------------------------|
| Status of Agreement | Х | New Agreement     |   | Renewal –<br>New Rates | Renewal – Same<br>Rates |

Physician's Names: Tina J. Dhillon-Ashley, MD

Term of Agreement: 24 months, Beginning, July 1, 2016 – Ending, June 30, 2018

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

For entire Current ED On-Call Area of Service Coverage: OB/GYN -

New physician to existing panel, no increase in expense

### **Position Responsibilities:**

 Provide 24/7 patient coverage for OB/GYN specialty services in accordance with Medical Staff Policy #8710-520 (Emergency Room Call: Duties of the On-Call Physician)

• Complete related medical records in accordance with all Medical Staff, accreditation, and regulatory requirements

| Board Approved Physician Contract Template: | Х | Yes | No |
|---|---|-----|----|
| Approved by Chief Compliance Officer:       | Х | Yes | No |
| Is Agreement a Regulatory Requirement:      | Х | Yes | No |

**Person responsible for oversight of agreement:** Sherry Miller, Manager, Medical Staff Services / Kapua Conley, Chief Operating Officer

**Motion:** I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors add Tina J. Dhillon-Ashley, MD to the currently existing ED-Call Coverage panel for OB-GYN for a term of 24 months, beginning July 1, 2016 and ending June 30, 2018.





AMENDED 6.h.

### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 PHYSICIAN AGREEMENT for ED ON-CALL COVERAGE - NEUROSURGERY/SPINE

| Type of Agreement   |   | Medical Directors | Х | Panel                  | Other:                  |
|---------------------|---|-------------------|---|------------------------|-------------------------|
| Status of Agreement | Х | New Agreement     |   | Renewal –<br>New Rates | Renewal – Same<br>Rates |

Physician's Names: Howard Tung, M.D.

Area of Service: Emergency Department On-Call: Neurosurgery and Spine

Term of Agreement: 12 months, Beginning, July 1, 2016 – Ending, June 30, 2017

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

For entire Current ED On-Call Area of Service Coverage: Neurosurgery/Spine -

New physician to existing panel, no increase in expense

### **Position Responsibilities:**

 Provide 24/7 patient coverage for all Neurosurgery and Spine specialty services in accordance with Medical Staff Policy #8710-520 (Emergency Room Call: Duties of the On-Call Physician)

 Complete related medical records in accordance with all Medical Staff, accreditation, and regulatory requirements.

| Board Approved Physician Contract Template: | Х | Yes | No |
|---|---|-----|----|
| Approved by Chief Compliance Officer:       | Х | Yes | No |
| Is Agreement a Regulatory Requirement:      | Х | Yes | No |

**Person responsible for oversight of agreement:** Sherry Miller, Manager Medical Staff Services / Kapua Conley, Chief Operating Officer

#### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors add Howard Tung, MD to the currently existing ED-Call Coverage Panel for Neurosurgery and Spine for a term of 12 months, beginning, July 1, 2016 and ending, June 30, 2017.



AMENDED 6.i.

### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 PHYSICIAN AGREEMENT for ED ON-CALL COVERAGE - PSYCHIATRY

| Type of Agreement   |   | Medical Directors | Х | Panel                  | Other:                  |
|---------------------|---|-------------------|---|------------------------|-------------------------|
| Status of Agreement | х | New Agreement     |   | Renewal –<br>New Rates | Renewal – Same<br>Rates |

Physician's Name:

Kimberly Charlton, MD, Mohammed Ahmed, MD

Area of Service:

Emergency Department On-Call: Psychiatry

**Term of Agreement:** 

12 months, Beginning, July 1, 2016 - Ending, June 30, 2017

**Maximum Totals:** 

Within Hourly and/or Annualized Fair Market Value: YES

**Maximum Totals:** 

For entire Current ED On-Call Area of Service Coverage: Psychiatry

New physicians to existing panel, no increase in expense

### **Position Responsibilities:**

 Provide 24/7 patient coverage for all Psychiatry specialty services in accordance with Medical Staff Policy #8710-520 (Emergency Room Call: Duties of the On-Call Physician)

 Complete related medical records in accordance with all Medical Staff, accreditation, and regulatory requirements.

| Board Approved Physician Contract Template: | Х | Yes | No |
|---|---|-----|----|
| Approved by Chief Compliance Officer:       | Х | Yes | No |
| Is Agreement a Regulatory Requirement:      | Х | Yes | No |

Person responsible for oversight of agreement: Sherry Miller, Manager, Medical Staff Services / Kapua Conley, Chief Operating Officer

#### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors add Drs. Kimberly Charlton and Mohammed Ahmed to the currently existing ED On-Call Coverage Panel for Psychiatry for a term of 12 months, beginning July 1, 2016 and ending June 30, 2017.

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### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 MEDICAL DIRECTOR AGREEMENT - PULMONARY REHAB

| Type of Agreement   | Х | Medical Directors | Panel                  |   | Other:                  |
|---------------------|---|-------------------|------------------------|---|-------------------------|
| Status of Agreement |   | New Agreement     | Renewal –<br>New Rates | Х | Renewal – Same<br>Rates |

Physician's Name:

Frank E. Corona, MD

dba Tri-City Pulmonary Medical Group, a Professional Corporation

Area of Service:

**Pulmonary Services Department** 

**Term of Agreement:** 

24 months, Beginning, July 1, 2016 - Ending, June 30, 2018

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

| Rate/Hour | Hours per | Hours per | Monthly | Annual   | 24 month (Term) |
|-----------|-----------|-----------|---------|----------|-----------------|
|           | Month     | Year      | Cost    | Cost     | Cost            |
| \$175     | 10        | 120       | \$1,750 | \$21,000 | \$42,000        |

### **Position Responsibilities:**

- Medical Director leadership support of the Pulmonary Rehabilitation service line.
- Medical Leadership oversight of the respiratory care department (Pulmonary Services) and the respiratory care practitioners.
- Review and make recommendations regarding clinical applications of respiratory care.
   Assistance in developing policies, procedures, clinical protocols, forms, reports and records by TCMC in connection with the department.
- Assistance with the provision and design of educational services to the respiratory care staff members.

| Board Approved Physician Contract Template: | х | Yes | No |
|---|---|-----|----|
| Approved by Chief Compliance Officer:       | Х | Yes | No |
| Is Agreement a Regulatory Requirement:      | Х | Yes | No |

**Person responsible for oversight of agreement:** Amy Waldrop, Manager, Ops. Respiratory Therapy / Sharon Schultz Chief Nurse Executive/Sr. VP

**Motion:** I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize Dr. Frank E. Corona as the Pulmonary Rehab Medical Director for a renewal term of 24 months beginning July 1, 2016 and ending June 30, 2018. Not to exceed an average of 10 hours per month or 120 hours annually, at an hourly rate of \$175 for an annual cost of \$21,000, and a total cost for the term of \$42,000.

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### PHYSICIAN AGREEMENT for I.T. PHYSICIAN LIAISON

| Type of Agreement   | Medical Directors | Panel                  | Х | Other:                  |
|---------------------|-------------------|------------------------|---|-------------------------|
| Status of Agreement | New Agreement     | Renewal –<br>New Rates | Х | Renewal – Same<br>Rates |

Physician's Name:

Dr. Scott Worman, I.T. Physician Liaison

Area of Service:

Information Technology

**Term of Agreement:** 

26 months, Beginning, July 1, 2016 - Ending, August 31, 2018

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

| Rate/Hour | Hours per | Hours per | Monthly | Annual   | 26 month (Term)    |
|-----------|-----------|-----------|---------|----------|--------------------|
|           | Month     | Year      | Cost    | Cost     | Cost Not to Exceed |
| \$135     | 50        | 600       | \$6,750 | \$81,000 | \$175,500          |

### **Position Responsibilities:**

- Continued support for strategic physician initiatives within the Electronic Health Record, with emphasis on enhancing quality and increasing efficiency in operations, and facilitating effective communications with attending and referring physicians and the IT Department.
- Continue ongoing CPOE support and development of Physician Orders/Power Plans.
- Participation and guidance for Decision support metrics for Physicians.
- Support Strategic Initiatives for Research Projects related to Airstrip, Datamart, Dashboards,
   Analytics, Prime Grant and Quality.
- Work with IT Staff and Cerner on the Physician Optimization project.

| Board Approved Physician Contract Template: | Х | Yes |   | No |
|---|---|-----|---|----|
| Approved by Chief Compliance Officer:       | Х | Yes |   | No |
| Is Agreement a Regulatory Requirement:      |   | Yes | Х | No |

**Person responsible for oversight of agreement:** Daniel Martinez, Sr. VP, Information Technology / Kapua Conley, Chief Operating Officer

#### Motion:

We move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize Dr. Scott Worman as the IT Physician Liaison, for 26 months beginning July 1, 2016, ending on August 31, 2018. Not to exceed an average of 50 hours per month or 600 hours annually, at an hourly rate of \$135 for an annual amount of \$81,000 and a total cost for the term of \$175,500.

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### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 Cerner Millennium 2015 EMR Upgrade Proposal

| Type of Agreement   |   | Medical Directors | Panel     | Х | Other:         |
|---------------------|---|-------------------|-----------|---|----------------|
| Status of Agreement | Х | New Agreement     | Renewal – |   | Renewal – Same |
|                     |   |                   | New Rates |   | Rates          |

Vendor's Name:

**Cerner Corporation** 

Area of Service:

Information Technology - Hospital Electronic Medical Record

**Term of Agreement:** 

24 months, Beginning, August 1, 2016 - Ending, July 31, 2018

### **Maximum Totals:**

| Monthly Cost | Annual Cost | Total Term Cost |
|--------------|-------------|-----------------|
| \$20,833.33  | \$250,000   | \$500,000       |

### **Description of Services/Supplies:**

- Cerner Millennium upgrade to 2015 is required for TCMC to stay in compliance with the changing Meaningful Use and regulatory requirements. This is a six month project
- Cerner Millennium 2015 upgrade is a major base release for the Cerner EMR. This release includes innovations for Physician usability, Nursing improvements, Revenue Cycle, Compliance and other areas of priority for TCMC
- Cerner Millennium 2015 upgrade also includes a new look for Lab, Radiology, Pharmacy, Registration, and Scheduling solutions
- Cerner Millennium 2015 upgrade lays the future foundation for the Cerner EMR at TCMC

| Document Submitted to Legal:           | Х | Yes | No |
|--|---|-----|----|
| Approved by Chief Compliance Officer:  | Х | Yes | No |
| Is Agreement a Regulatory Requirement: | Х | Yes | No |

**Person responsible for oversight of agreement:** Dan Martinez, Director, Information Technology / Kapua Conley, Chief Operating Officer

#### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize the agreement with Cerner Corporation for the Cerner EMR Upgrade project for a term of 24 months, beginning August 1, 2016 and ending July 31, 2018 for an annual cost of \$250,000, and a total cost for the term of \$500,000.



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### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 CARDIOVASCULAR HEALTH INSTITUTE - CO-MANAGEMENT AGREEMENT

| Type of Agreement   | Medical Directors | Panel                  | х | Other: Co-Management |
|---------------------|-------------------|------------------------|---|----------------------|
| Status of Agreement | New Agreement     | Renewal – New<br>Rates | х | Renewal – Same Rates |

Vendor's Name:

TCMC Cardiovascular Institute, LLC

**Area of Service:** 

**Tri-City Cardiovascular Institute** 

**Term of Agreement:** 

36 months, Beginning, July 1, 2016 - Ending, June 30, 2019

**Maximum Not to Exceed (NTE) Totals:** 

|              | Base Management Fe    | e               |  |
|--------------|-----------------------|-----------------|--|
| Monthly Cost | <b>Annual Cost</b>    | Total Term Cost |  |
| \$35,000     | \$420,000             | \$1,260,000     |  |
| Perfor       | mance Improvement Inc | entive Fee      |  |
| Monthly Cost | <b>Annual Cost</b>    | Total Term Cost |  |
| \$37,500     | \$450,000             | \$1,350,000     |  |

### **Description of Services/Supplies:**

- Provides structure that is consistent with the Institute's guiding principles of hospital physician collaboration and integrated leadership
- Establishes an entity that is consistent with integrated delivery and provides a foundation for business and payer initiatives
- The management fee and incentive fees are unchanged from the original agreement

#### Legal:

The original agreement was established in October 2011 and structured by the law firm of Squire, Sanders and Dempsey LLP, and approved by TCHD Counsel.

| Document Submitted to Legal:           | х | Yes |   | No |
|--|---|-----|---|----|
| Approved by Chief Compliance Officer:  | Х | Yes |   | No |
| Is Agreement a Regulatory Requirement: |   | Yes | Х | No |

Person responsible for oversight of agreement: Wayne Knight, Chief Strategy Officer

#### Motion:

I move that Finance Operations and Planning Committee recommend that TCHD Board of Directors authorize the agreement for Cardiovascular Institute Co-Management for a term of 36 months, beginning July 1, 2016 and ending June 30, 2019 for an annual cost of NTE \$870,000, and a total cost for the term of NTE \$2,610,000.





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### FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 CARDIOVASCULAR HEALTH INSTITUTE - MEDICAL DIRECTORSHIP AGREEMENTS

| Type of Agreement   | Х | Medical Directors | Panel             |   | Other:              |
|---------------------|---|-------------------|-------------------|---|---------------------|
| Status of Agreement |   | New Agreement     | Renewal-New Rates | Х | Renewal: Same Rates |

**Physician Names:** 

Andrew Deemer, M.D., Vascular Surgery

Theodore Folkerth, M.D., Cardiothoracic Surgery Kathleen Paveglio, M.D., Non-Invasive Cardiology Donald Ponec, M.D., Cardiovascular Institute David Spiegel, M.D., Invasive Cardiology

**Areas of Service:** 

Cardiovascular Institute (CVHI)

**Term of Agreement:** 

12 months, Beginning, July 1, 2016 - Ending, June 30, 2017

**Maximum Totals:** 

| Specialty                | Rate/<br>Hour | # of Medical<br>Directorship<br>Agreements | Hours per<br>Month per<br>Medical<br>Directorship<br>Agreement | Hours per Term per Medical Directorship Agreement | Monthly Cost<br>per Medical<br>Directorship<br>Agreement | Cost per Term per Medical Directorship Agreement | 12 month<br>(Term)<br>Cost Total |
|--------------------------|---------------|--|--|---|--|--|----------------------------------|
| Vascular Surgery         | \$210         | 1  | 12   | 144   | \$2,520  | \$30,240   | \$30,240                         |
| Cardiothoracic Surgery   | \$210         | 1  | 6  | 72  | \$1,260  | \$15,120   | \$15,120                         |
| Non-Invasive Cardiology  | \$210         | 1  | 12   | 144   | \$2,520  | \$30,240   | \$30,240                         |
| Invasive Cardiology      | \$210         | 1  | 12   | 144   | \$2,520  | \$30,240   | \$30,240                         |
| Cardiovascular Institute | \$210         | 1  | 8  | 96  | \$1,680  | \$20,160   | \$20,160                         |

Terms are the same terms as previously approved in the Cardiovascular Health Institute documents (comanagement agreement) and budget.

| Document Submitted to Legal:           | X | Yes |   | No |
|--|---|-----|---|----|
| Approved by Chief Compliance Officer:  | Х | Yes |   | No |
| Is Agreement a Regulatory Requirement: |   | Yes | Х | No |

**Person responsible for oversight of agreement:** Wayne Knight, Chief Strategy Officer / Jeremy Raimo, Sr. Director, Business Development

**Position Responsibilities:** Physician shall serve as Medical Director and shall be responsible for the medical direction of the Specialty Area and the performance of the other medical administrative services which include but is not limited to:





- Providing clinical consultation for the Specialty Area as requested by attending physicians including, without limitation, daily review and monitoring of patients receiving services in or through the Institute's Specialty Area;
- Developing, implementing, and evaluating a utilization review program, a quality assurance and performance improvement program, and a risk management program for the Specialty Area;
- Establishing and evaluating policies, procedures, and protocols for the Specialty Area for patient care and developments in cardiovascular services, including new treatment modalities, drug information and other relevant developments;
- Recommending, developing and implementing new services to be provided by the Specialty Area;
- Identifying equipment needs and coordinating standardization of instrumentation, equipment and supplies for the Specialty Area;
- Facilitating effective communications with attending and referring physicians and the Specialty Area;
- Assisting in interviewing and training new personnel for the Specialty Area

I move that the Finance, Operations and Planning Committee recommend the Board of Directors find it in the best interest of the public health of the communities served by the District to approve an expenditure for the Cardiovascular Institute Medical Directorship Agreements for a 12 month term, beginning July 1, 2016 and ending June 30, 2017, at an annual amount not to exceed \$126,000.





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## FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 CARDIOVASCULAR HEALTH INSTITUTE – OPERATIONS COMMITTEE AGREEMENTS

| Type of Agreement   | Medical<br>Directors | Panel                | 1 Y | Other: Operations Committee Agreement |
|---------------------|----------------------|----------------------|-----|---------------------------------------|
| Status of Agreement | New Agreement        | Renewal-New<br>Rates | х   | Renewal – Same Rates                  |

Physician Names:

Theodore Folkerth, M.D.

Mohammad Jamshidi-Nezhad, M.D.

David Spiegel, M.D.

Areas of Service:

Cardiovascular Institute (CVHI)

**Term of Agreement:** 

12 months, Beginning, July 1, 2016 - Ending, June 30, 2017

#### **Maximum Totals:**

| Rate/<br>Hour | # of Medical<br>Directorship<br>Agreements | Hours per Month<br>per Medical<br>Directorship<br>Agreement | Hours per Term<br>per Medical<br>Directorship<br>Agreement | Monthly Cost<br>per Medical<br>Directorship<br>Agreement | Cost per Term<br>per Medical<br>Directorship<br>Agreement | 12 month<br>(Term)<br>Cost Total |
|---------------|--|---|--|--|---|----------------------------------|
| \$210         | 3  | 2   | 24   | \$420  | \$5,040   | \$15,120                         |

These terms are the same terms as previously approved in the NSI documents (co-management agreement) and budget.

| Document Submitted to Legal:           | х | Yes |   | No |
|--|---|-----|---|----|
| Approved by Chief Compliance Officer:  | Х | Yes |   | No |
| Is Agreement a Regulatory Requirement: |   | Yes | Х | No |

**Person responsible for oversight of agreement:** Wayne Knight, Chief Strategy Officer / Jeremy Raimo, Sr. Director, Business Development

#### **Position Responsibilities:**

- Providing clinical consultation for the Specialty Area as requested by attending physicians including, without limitation, daily review and monitoring of patients receiving services in or through the Institute's Specialty Area;
- Developing, implementing, and evaluating a utilization review program, a quality assurance and performance improvement program, and a risk management program for the Specialty Area;





- Establishing and evaluating policies, procedures, and protocols for the Specialty Area for
  patient care and developments in cardiovascular services, including new treatment
  modalities, drug information and other relevant developments;
- Recommending, developing and implementing new services to be provided by the Specialty Area;
- Identifying equipment needs and coordinating standardization of instrumentation, equipment and supplies for the Specialty Area;
- Facilitating effective communications with attending and referring physicians and the Specialty Area;
- Assisting in interviewing and training new personnel for the Specialty Area

I move that the Finance, Operations and Planning Committee recommend the Board of Directors find it in the best interest of the public health of the communities served by the District to approve an expenditure for the Cardiovascular Institute Operations Committee Agreements for a 12 month term, beginning July 1, 2016 and ending June 30, 2017, at an annual amount not to exceed \$15,120.





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# FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 CARDIOVASCULAR HEALTH INSTITUTE – QUALITY COMMITTEE AGREEMENTS

| Type of Agreement   | Medical Directors | Panel                  | Х | Other: Quality Committee Agreement |
|---------------------|-------------------|------------------------|---|------------------------------------|
| Status of Agreement | New Agreement     | Renewal –<br>New Rates | Х | Renewal – Same Rates               |

**Physician Names:** John Kroener, M.D.

Kathleen Paveglio, M.D. Donald Ponec, M.D.

Areas of Service: Cardiovascular Institute (CVHI)

Term of Agreement: 12 months, Beginning, July 1, 2016 - Ending, June 30, 2017

#### **Maximum Totals:**

| Rate/<br>Hour | # of Medical<br>Directorship<br>Agreements | Hours per Month<br>per Medical<br>Directorship<br>Agreement | Hours per Term<br>per Medical<br>Directorship<br>Agreement | Monthly Cost<br>per Medical<br>Directorship<br>Agreement | Cost per Term<br>per Medical<br>Directorship<br>Agreement | 12 month<br>(Term)<br>Cost Total |
|---------------|--|---|--|--|---|----------------------------------|
| \$210         | 3  | 2   | 24   | \$420  | \$5,040   | \$15,120                         |

These terms are the same terms as previously approved in the CVHI documents (co-management agreement) and budget.

| Document Submitted to Legal:           | х | Yes |   | No |
|--|---|-----|---|----|
| Approved by Chief Compliance Officer:  | Х | Yes |   | No |
| Is Agreement a Regulatory Requirement: |   | Yes | Х | No |

**Person responsible for oversight of agreement:** Wayne Knight, Chief Strategy Officer / Jeremy Raimo, Sr. Director, Business Development

#### **Position Responsibilities:**

- Providing clinical consultation for the Specialty Area as requested by attending physicians including, without limitation, daily review and monitoring of patients receiving services in or through the Institute's Specialty Area;
- Developing, implementing, and evaluating a utilization review program, a quality assurance and performance improvement program, and a risk management program for the Specialty Area;





- Establishing and evaluating policies, procedures, and protocols for the Specialty Area for patient care and developments in cardiovascular services, including new treatment modalities, drug information and other relevant developments;
- Recommending, developing and implementing new services to be provided by the Specialty Area;
- Identifying equipment needs and coordinating standardization of instrumentation, equipment and supplies for the Specialty Area;
- Facilitating effective communications with attending and referring physicians and the Specialty Area;
- Assisting in interviewing and training new personnel for the Specialty Area

I move that the Finance, Operations and Planning Committee recommend the Board of Directors find it in the best interest of the public health of the communities served by the District to approve an expenditure for the Cardiovascular Institute Quality Committee Agreements for a 12 month term, beginning July 1, 2016 and ending June 30, 2017, for an annual amount not to exceed \$15,120.





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# FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 NEUROSCIENCE INSTITUTE - MEDICAL DIRECTORSHIP AGREEMENTS

| Type of Agreement   | Х | Medical Directors | Panel                  |   | Other:                  |
|---------------------|---|-------------------|------------------------|---|-------------------------|
| Status of Agreement |   | New Agreement     | Renewal – New<br>Rates | Х | Renewal – Same<br>Rates |
|                     |   |                   | -Nates-                | - | -Nates                  |

**Physician Names:** 

Jack Schim, M.D., Stroke

Greg Sahagian, M.D., Neurology

**Areas of Service:** 

Neuroscience Institute (NSI)

Term of Agreement:

12 months, Beginning, July 1, 2016 - Ending, June 30, 2017

#### **Maximum Totals:**

| Rate/<br>Hour | # of Medical<br>Directorship<br>Agreements | Hours per Month<br>per Medical<br>Directorship<br>Agreement | Hours per Term<br>per Medical<br>Directorship<br>Agreement | Monthly Cost<br>per Medical<br>Directorship<br>Agreement | Cost per Term<br>per Medical<br>Directorship<br>Agreement | 12 month<br>(Term)<br>Cost Total |
|---------------|--|---|--|--|---|----------------------------------|
| \$200         | 2  | 12  | 144  | \$2,400  | \$28,800  | \$57,600                         |

These terms are the same terms as previously approved in the NSI documents (co-management agreement) and budget.

| Document Submitted to Legal:           | X | Yes |   | No |
|--|---|-----|---|----|
| Approved by Chief Compliance Officer:  | х | Yes |   | No |
| Is Agreement a Regulatory Requirement: |   | Yes | Х | No |

**Person responsible for oversight of agreement:** Wayne Knight, Chief Strategy Officer / Jeremy Raimo, Sr. Director, Business Development

#### **Position Responsibilities:**

- Providing clinical consultation for the Specialty Area as requested by attending physicians including, without limitation, daily review and monitoring of patients receiving services in or through the Institute's Specialty Area;
- Developing, implementing, and evaluating a utilization review program, a quality assurance and performance improvement program, and a risk management program for the Specialty Area;





- Establishing and evaluating policies, procedures, and protocols for the Specialty Area for patient care and developments in neuroscience services, including new treatment modalities, drug information and other relevant developments;
- Recommending, developing and implementing new services to be provided by the Specialty Area;
- Identifying equipment needs and coordinating standardization of instrumentation, equipment and supplies for the Specialty Area;
- Facilitating effective communications with attending and referring physicians and the Specialty Area;
- Assisting in interviewing and training new personnel for the Specialty Area

I move that the Finance, Operations and Planning Committee recommend the Board of Directors find it in the best interest of the public health of the communities served by the District to approve an expenditure for the Neuroscience Institute Medical Directorship Agreements for a 12 month term, beginning July 1, 2016 and ending June 30, 2017, at an annual amount not to exceed \$57,600.





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## FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 NEUROSCIENCE INSTITUTE – OPERATIONS COMMITTEE AGREEMENTS

| Type of Agreement   | Medical Directors | Panel                | Х | Other: Operations Committee Agreement |
|---------------------|-------------------|----------------------|---|---------------------------------------|
| Status of Agreement | New Agreement     | Renewal-New<br>Rates | х | Renewal – Same Rates                  |

**Physician Names:** 

Tyrone Hardy, M.D.

Gregory Sahagian, M.D.

Kevin Yoo, M.D.

**Areas of Service:** 

Neuroscience Institute (NSI)

**Term of Agreement:** 

12 months, Beginning, July 1, 2016 – Ending, June 30, 2017

#### **Maximum Totals:**

| Rate/<br>Hour | # of Medical<br>Directorship<br>Agreements | Hours per Month<br>per Medical<br>Directorship<br>Agreement | Hours per Term<br>per Medical<br>Directorship<br>Agreement | Monthly Cost<br>per Medical<br>Directorship<br>Agreement | Cost per Term<br>per Medical<br>Directorship<br>Agreement | 12 month<br>(Term)<br>Cost Total |
|---------------|--|---|--|--|---|----------------------------------|
| \$210         | 3  | 2   | 24   | \$420  | \$5,040   | \$15,120                         |

These terms are the same terms as previously approved in the NSI documents (co-management agreement) and budget.

| Document Submitted to Legal:           | Х | Yes |   | No |
|--|---|-----|---|----|
| Approved by Chief Compliance Officer:  | Х | Yes |   | No |
| Is Agreement a Regulatory Requirement: |   | Yes | Х | No |

**Person responsible for oversight of agreement:** Wayne Knight, Chief Strategy Officer / Jeremy Raimo, Sr. Director, Business Development

#### **Position Responsibilities:**

- Providing clinical consultation for the Specialty Area as requested by attending physicians including, without limitation, daily review and monitoring of patients receiving services in or through the Institute's Specialty Area;
- Developing, implementing, and evaluating a utilization review program, a quality assurance and performance improvement program, and a risk management program for the Specialty Area;





- Establishing and evaluating policies, procedures, and protocols for the Specialty Area for patient care and developments in Neuroscience services, including new treatment modalities, drug information and other relevant developments;
- Recommending, developing and implementing new services to be provided by the Specialty Area;
- Identifying equipment needs and coordinating standardization of instrumentation, equipment and supplies for the Specialty Area;
- Facilitating effective communications with attending and referring physicians and the Specialty Area;
- Assisting in interviewing and training new personnel for the Specialty Area

I move that the Finance, Operations and Planning Committee recommend the Board of Directors find it in the best interest of the public health of the communities served by the District to approve an expenditure for the Neuroscience Institute Operations Committee Agreements for a 12 month term, beginning July 1, 2016 and ending June 30, 2017, at an annual amount not to exceed \$15,120.





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## FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 NEUROSCIENCE INSTITUTE - QUALITY COMMITTEE AGREEMENTS

| Type of Agreement   | Medical Directors | Panel                | Х | Other: Quality Committee Agreement |
|---------------------|-------------------|----------------------|---|------------------------------------|
| Status of Agreement | New Agreement     | Renewal-New<br>Rates | х | Renewal-Same Rates                 |

**Physician Names:** 

Donald Ponec, M.D.

Jack Schim, M.D.

Lokesh Tantuwaya, M.D.

Areas of Service:

Neuroscience Institute (NSI)

**Term of Agreement:** 

12 months, Beginning, July 1, 2016 - Ending, June 30, 2017

#### **Maximum Totals:**

| Rate /<br>Hour | # of Medical<br>Directorship<br>Agreements | Hours per Month per Medical Directorship Agreement | Hours per Term<br>per Medical<br>Directorship<br>Agreement | Monthly Cost<br>per Medical<br>Directorship<br>Agreement | Cost per Term<br>per Medical<br>Directorship<br>Agreement | 12 month<br>(Term)<br>Cost Total |
|----------------|--|--|--|--|---|----------------------------------|
| \$210          | 3  | 2  | 24   | \$420  | \$5,040   | \$15,120                         |

These terms are the same terms as previously approved in the NSI documents (co-management agreement) and budget.

| Document Submitted to Legal:           | Х | Yes |   | No |
|--|---|-----|---|----|
| Approved by Chief Compliance Officer:  | Х | Yes |   | No |
| Is Agreement a Regulatory Requirement: |   | Yes | Х | No |

**Person responsible for oversight of agreement:** Wayne Knight, Chief Strategy Officer / Jeremy Raimo, Sr. Director, Business Development

#### **Position Responsibilities:**

- Providing clinical consultation for the Specialty Area as requested by attending physicians including, without limitation, daily review and monitoring of patients receiving services in or through the Institute's Specialty Area;
- Developing, implementing, and evaluating a utilization review program, a quality assurance and performance improvement program, and a risk management program for the Specialty Area;





- Establishing and evaluating policies, procedures, and protocols for the Specialty Area for patient care and developments in Neuroscience services, including new treatment modalities, drug information and other relevant developments;
- Recommending, developing and implementing new services to be provided by the Specialty Area;
- Identifying equipment needs and coordinating standardization of instrumentation, equipment and supplies for the Specialty Area;
- Facilitating effective communications with attending and referring physicians and the Specialty Area;
- Assisting in interviewing and training new personnel for the Specialty Area

I move that the Finance, Operations and Planning Committee recommend the Board of Directors find it in the best interest of the public health of the communities served by the District to approve an expenditure for the Neuroscience Institute Quality Committee Agreements for a 12 month term, beginning July 1, 2016 and ending June 30, 2017, at an annual amount not to exceed \$15,120.





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## FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 ORTHOPEDIC INSTITUTE - MEDICAL DIRECTORSHIP AGREEMENTS

| Type of Agreement   | Х | Medical Directors | <br>Panel           |   | Other:              |
|---------------------|---|-------------------|---------------------|---|---------------------|
| Status of Agreement |   | New Agreement     | Renewal – New Rates | Х | Renewal – Same Rate |

**Physician Names:** 

Neville Alleyne, M.D., Spine

James Helgager, M.D., Joint

Lokesh Tantuwaya, M.D., Neurosurgery

Andrew Hartman, M.D., Institute

**Areas of Service:** 

Orthopedic Institute (OSI)

**Term of Agreement:** 

12 months, Beginning, July 1, 2016 – Ending, June 30, 2017

#### **Maximum Totals:**

| Rate/<br>Hour | # of Medical<br>Directorship<br>Agreements | Hours per Month per<br>Medical Directorship<br>Agreement | Hours per Term<br>per Medical<br>Directorship<br>Agreement | er Medical per Medical rectorship |          | 12 month<br>(Term)<br>Cost Total |  |
|---------------|--|--|--|-----------------------------------|----------|----------------------------------|--|
| \$235         | 3  | 12   | 144  | \$2,820                           | \$33,840 | \$101,520                        |  |
| \$235         | 1  | 8  | 96   | \$1,880                           | \$22,560 | \$22,560                         |  |

These terms are the same terms as previously approved in the OSI documents (co-management agreement) and budget.

| Document Submitted to Legal:           | Х | Yes |   | No |
|--|---|-----|---|----|
| Approved by Chief Compliance Officer:  | Х | Yes |   | No |
| Is Agreement a Regulatory Requirement: |   | Yes | Х | No |

**Person responsible for oversight of agreement:** Wayne Knight, Chief Strategy Officer / Jeremy Raimo, Sr. Director, Business Development

#### **Position Responsibilities:**

- Providing clinical consultation for the Specialty Area as requested by attending physicians including, without limitation, daily review and monitoring of patients receiving services in or through the Institute's Specialty Area;
- Developing, implementing, and evaluating a utilization review program, a quality assurance and performance improvement program, and a risk management program for the Specialty Area;





- Establishing and evaluating policies, procedures, and protocols for the Specialty Area for patient care and developments in neuroscience services, including new treatment modalities, drug information and other relevant developments;
- Recommending, developing and implementing new services to be provided by the Specialty Area;
- Identifying equipment needs and coordinating standardization of instrumentation, equipment and supplies for the Specialty Area;
- Facilitating effective communications with attending and referring physicians and the Specialty Area;
- Assisting in interviewing and training new personnel for the Specialty Area

I move that the Finance, Operations and Planning Committee recommend the Board of Directors find it in the best interest of the public health of the communities served by the District to approve an expenditure for the Orthopedic Institute Medical Directorship Agreements for a 12 month term, beginning July 1, 2016 and ending June 30, 2017, at an annual amount not to exceed \$124,080.





6.p.

# FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21<sup>st</sup> 2016 ORTHOPEDIC INSTITUTE – OPERATIONS COMMITTEE AGREEMENTS

| Type of Agreement   | Medical Director | Panel                 | х | Other: Operations<br>Committee Member |
|---------------------|------------------|-----------------------|---|---------------------------------------|
| Status of Agreement | New Agreement    | Renewal- New<br>Rates | Х | Renewal- Same Rate                    |

**Physician Names:** 

Andrew Cooperman, M.D.

James Helgager, M.D. Payam Moazzaz, M.D.

Areas of Service:

Orthopedic Spine Institute (OSI)

**Term of Agreement:** 

12 months, Beginning, July 1, 2016 - Ending, June 30, 2017

#### **Maximum Totals:**

| Rate /<br>Hour | # of<br>Committee<br>Agreements | Hours per<br>Month per<br>Committee<br>Agreement | Hours per<br>Term per<br>Committee<br>Agreement | Monthly Cost per Committee Agreement | Cost per<br>Term per<br>Committee<br>Agreement | 12 month<br>(Term)<br>Cost Total |
|----------------|---------------------------------|--|---|--------------------------------------|--|----------------------------------|
| \$235          | 3                               | 2  | 24  | \$470                                | \$5,640  | \$16,920                         |

These terms are the same terms as previously approved in the NSI documents (co-management agreement) and budget.

| Document Submitted to Legal:           | х | Yes |   | No |
|--|---|-----|---|----|
| Approved by Chief Compliance Officer:  | х | Yes |   | No |
| Is Agreement a Regulatory Requirement: |   | Yes | Х | No |

**Person responsible for oversight of agreement:** Wayne Knight, Sr. Vice President, Medical Services / Jeremy Raimo, Sr. Director, Business Development

#### **Position Responsibilities:**

- Providing clinical consultation for the Specialty Area as requested by attending physicians including, without limitation, daily review and monitoring of patients receiving services in or through the Institute's Specialty Area;
- Developing, implementing, and evaluating a utilization review program, a quality assurance and performance improvement program, and a risk management program for the Specialty Area;





- Establishing and evaluating policies, procedures, and protocols for the Specialty Area for patient care and developments in neuroscience services, including new treatment modalities, drug information and other relevant developments;
- Recommending, developing and implementing new services to be provided by the Specialty Area;
- Identifying equipment needs and coordinating standardization of instrumentation, equipment and supplies for the Specialty Area;
- Facilitating effective communications with attending and referring physicians and the Specialty Area;
- Assisting in interviewing and training new personnel for the Specialty Area

I move that the Finance, Operations and Planning Committee recommend the Board of Directors find it in the best interest of the public health of the communities served by the District to approve an expenditure for the Orthopedic Institute Operations Committee Agreements for a 12 month term, beginning July 1, 2016 and ending June 30, 2017, at an annual amount not to exceed \$16,920.





6.p.

# FINANCE, OPERATIONS & PLANNING COMMITTEE DATE OF MEETING: June 21, 2016 ORTHOPEDIC INSTITUTE – QUALITY COMMITTEE AGREEMENT

| Type of Agreement   | Medical Directors | Panel                  | х | Other: Quality<br>Committee Member |
|---------------------|-------------------|------------------------|---|------------------------------------|
| Status of Agreement | New Agreement     | Renewal – New<br>Rates | X | Renewal – Same Rates               |

Physician Names: Andrew Cooperman, M.D.

Payam Moazzaz, M.D.

Areas of Service: Orthopedic Institute (OSI)

Term of Agreement: 12 months, Beginning, July 1, 2016 – Ending, June 30, 2017

#### **Maximum Totals:**

| Rate /<br>Hour | # of<br>Committee<br>Agreements | Hours per<br>Month per<br>Committee<br>Agreement | Hours per<br>Term per<br>Committee<br>Agreement | Monthly Cost per Committee Agreement | Cost per Term<br>per<br>Committee<br>Agreement | 12 month (Term)<br>Cost Total |
|----------------|---------------------------------|--|---|--------------------------------------|--|-------------------------------|
| \$235          | 2                               | 2  | 24  | \$470                                | \$5,640  | \$11,280                      |

These terms are the same terms as previously approved in the OSI documents (co-management agreement) and budget.

| Document Submitted to Legal:           | х | Yes |   | No |
|--|---|-----|---|----|
| Approved by Chief Compliance Officer:  | х | Yes |   | No |
| Is Agreement a Regulatory Requirement: |   | Yes | Х | No |

**Person responsible for oversight of agreement:** Wayne Knight, Chief Strategy Officer / Jeremy Raimo, Sr. Director, Business Development

#### **Position Responsibilities:**

- Providing clinical consultation for the Specialty Area as requested by attending physicians including, without limitation, daily review and monitoring of patients receiving services in or through the Institute's Specialty Area;
- Developing, implementing, and evaluating a utilization review program, a quality assurance and performance improvement program, and a risk management program for the Specialty Area;
- Establishing and evaluating policies, procedures, and protocols for the Specialty Area for patient care and developments in neuroscience services, including new treatment modalities, drug information and other relevant developments;





- Recommending, developing and implementing new services to be provided by the Specialty Area;
- Identifying equipment needs and coordinating standardization of instrumentation, equipment and supplies for the Specialty Area;
- Facilitating effective communications with attending and referring physicians and the Specialty Area;
- Assisting in interviewing and training new personnel for the Specialty Area

I move that the Finance, Operations and Planning Committee recommend the Board of Directors find it in the best interest of the public health of the communities served by the District to approve an expenditure for the Orthopedic Institute Quality Committee Agreements for a 12 month term, beginning July 1, 2016 and ending June 30, 2017, at an annual amount not to exceed \$11,280.

# Finance, Operations and Planning Work Plan Program Tracking Schedule FY 2016 June 21, 2016

|  | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | Мау | June 2016 | Responsible<br>Partv |
|--|------|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----------|----------------------|
| Wellness Center (quarterly), since 2009 (changed from semi-annual to quarterly, April 2016)  |      | •   |      |     | •   |     |     | •   |     |     | •   |           | David Bennett        |
| Physician Recruitment<br>Tracking (Annual), since<br>2009                                    | -    |     |      |     |     |     |     |     |     |     |     | •         | Jeremy Raimo         |
| Tri-City Real Estate Holding and Management LLC (Annual), since 2011                         |      |     |      |     |     |     |     | •   |     |     |     |           | Steve Dietlin        |
| Finance, Operations and Planning Charter, (Annual)   |      |     |      |     |     |     |     |     |     | •   |     |           | Chair                |
| Construction Report,<br>(Quarterly)  | •    |     |      | •   |     |     | •   |     |     | •   |     |           | Kapua Conley         |
| Accountable Care<br>Organization (ACO)<br>(Annual), since 2013                               |      |     |      |     |     |     |     | •   |     |     |     |           | Wayne Knight         |
| Infusion Center, (quarterly) report quarterly until Oct. 2015 then annual for 1 year         |      |     |      | •   |     |     |     |     |     |     |     |           | Sharon Schultz       |
| Aionex Bed Board / Throughput, (bi-monthly) (changed from monthly, to bi-monthly August 2015 | •    |     | •    |     | •   |     | •   |     | •   |     | •   |           | Kathy Topp           |

|                           | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar  | April | May | June<br>2016 | Responsible Party |
|---------------------------|------|-----|------|-----|-----|-----|-----|-----|------|-------|-----|--------------|-------------------|
| Dashboard                 | •    | •   | •    | •   | •   | •   | •   | •   | •    | •     | •   | •            | Ray Rivas         |
| Meaningful Use, (Semi-    |      |     |      |     |     | 35  |     |     |      |       |     |              | Dan Martinez      |
| Annual) Start reporting   |      |     | •    |     |     |     |     |     | ,    |       |     |              |                   |
| September 2015 for one    |      |     | •    |     |     |     |     |     | •    |       |     |              |                   |
| year then semi-annual)    |      |     |      |     |     |     |     |     |      |       |     |              |                   |
| Blue Belt Robotic Knee    |      |     |      |     |     |     |     |     |      |       |     |              | Jeremy Raimo      |
| System, (not yet          |      |     |      |     |     |     |     |     |      |       |     |              | •                 |
| established will be       |      |     |      |     |     |     |     |     |      |       |     |              |                   |
| quarterly for a year and  |      |     |      |     |     |     |     |     |      |       |     |              |                   |
| then move to annual       |      |     |      |     |     |     |     |     | -dis |       |     |              |                   |
| once it is established)   |      |     |      |     |     |     |     |     |      |       |     |              |                   |
| ICD-10 - Update           |      | •   |      |     |     |     |     |     |      |       |     |              | Colleen Thompson  |
| Neuroscience Institute –  |      |     |      |     |     |     |     |     |      |       |     |              | Wayne Knight      |
| NSI Medical               |      |     |      |     |     |     |     |     |      |       |     |              |                   |
| Directorships, (Semi-     |      |     |      |     |     |     |     |     |      |       |     |              |                   |
| Annually) Start reporting | •    |     |      |     |     | -   | •   |     |      |       |     |              |                   |
| June 2015 for first year  |      |     |      |     |     |     |     |     |      |       |     |              |                   |
| then semi-annually)       |      |     |      |     |     |     |     |     |      |       |     |              |                   |
| Medical Director –        |      |     |      |     |     |     |     |     |      |       |     |              | Mary Diamond      |
| Surgery (Quarterly)       | •    |     |      | (   |     |     |     | -   |      |       |     |              |                   |
| Began reporting in July   | •    |     |      | •   |     |     | •   |     |      | •     |     |              |                   |
| 2015                      |      |     |      |     |     |     |     |     |      |       |     |              |                   |

# Finance, Operations and Planning Committee

Date of Meeting: June 21, 2016

#### **Work Plan Item:**

Physician Recruitment Tracking (annual)

A PowerPoint Presentation will be given



# ( Tri-City Medical Center

# ADVANCED HEALTH CARE

# Financial Information

| Goal                                   | Range   | 48-52 | 48-52 | Goal  | Range   | 75-100 | 75-100 | C/M  | YTD Budget | \$8,347   |         | C/M                                    | YTD Budget | 2.63%  |        |
|--|---------|-------|-------|---|---------|--------|--------|--|------------|-----------|---------|--|------------|--------|--------|
| C/M                                    | YTD Avg | 47.9  | 49.4  | C/M   | YTD Avg | 84.1   | 79.8   | C/M  | YTD        | \$149     | \$4,905 | C/M                                    | YTD        | 0.05%  | 1.59%  |
|  | Jun     |       | 46.4  |   | Jun     |        | 83.7   |  | Jun        |           | (\$471) |  | Jun        |        | -1.61% |
|  | May     | 47.4  | 49.9  |   | May     | 81.1   | 87.8   |  | May        | \$315     | \$1,814 |  | May        | 1.09%  | 6.04%  |
|  | Apr     | 50.4  | 51.0  | 111 - | Apr     | 81.1   | 82.6   |  | Apr        | \$331     | \$343   |  | Apr        | 1.13%  | 1.22%  |
|  | Mar     | 49.5  | 50.6  |   | Mar     | 81.4   | 84.3   |  | Mar        | (\$220)   | \$292   |  | Mar        | -0.77% | 1.02%  |
|  | Feb     | 48.9  | 9.05  |   | Feb     | 81.1   | 77.0   |  | Feb        | (\$411)   | \$370   |  | Feb        | -1.53% | 1.42%  |
|  | Jan     | 51.7  | 51.0  |   | Jan     | 83.6   | 79.5   |  | Jan        | (\$1,784) | \$198   |  | Jan        | -6.31% | 0.70%  |
|  | Dec     | 49.1  | 48.9  |   | Dec     | 82.5   | 27.6   |  | Dec        | \$96\$    | \$632   |  | Dec        | 3.40%  | 2.20%  |
|  | Nov     | 47.0  | 49.0  |   | Nov     | 84.0   | 79.5   |  | Nov        | (\$513)   | \$256   |  | Nov        | -2.00% | 1.99%  |
|  | Oct     | 45.3  | 48.9  |   | Oct     | 88.7   | 77.9   | er Expenses)   | Oct        | (\$189)   | \$268   |  | Oct        | -0.68% | 1.93%  |
| e (A/R)                                | Sep     | 45.7  | 48.5  | (/P)  | Sep     | 92.1   | 81.2   | s Revenue ov   | Sep        | \$182     | \$112   | evenue                                 | Sep        | %99.0  | 0.41%  |
| TCMC Days in Accounts Receivable (A/R) | Aug     | 45.7  | 48.8  | TCMC Days in Accounts Payable (A/P)   | Aug     | 85.8   | 77.1   | TCHD EROE \$ in Thousands (Excess Revenue over Expenses) | Aug        | \$612     | (\$348) | TCHD EROE % of Total Operating Revenue | Aug        | 2.20%  | -1.32% |
| ays in Accour                          | Inf     | 46.7  | 46.3  | ays in Accour   | Inf     | 83.6   | 78.1   | OE \$ in Thou  | lnf        | \$862     | \$368   | OE % of Tota                           | Int        | 3.03%  | 1.33%  |
| TCMC Da                                |         | FY16  | FY15  | TCMC Dg   |         | FY16   | FY15   | TCHD ER  |            | FY16      | FY15    | TCHD ER                                |            | FY16   | FY15   |



# ( Tri-City Medical Center

# ADVANCED HEALTH CARE

# Financial Information

| C/M  | YTD Budget | \$23,516 |          |  |
|--|------------|----------|----------|--|
| C/M  | VTD        | \$13,379 | \$19,468 |  |
|  | Jun        |          | \$724    |  |
|  | May        | \$1,598  | \$3,136  |  |
|  | Apr        | \$1,530  | \$1,620  |  |
|  | Mar        | \$1,019  | \$1,591  |  |
|  | Feb        | \$797    | \$1,652  |  |
| ization)   | Jan        | (\$594)  | \$1,498  |  |
| n and Amortization)  | Dec        | \$2,155  | \$1,983  |  |
| s, Depreciatio   | Nov        | \$644    | \$1,896  |  |
| nterest, Taxe  | Oct        | \$1,011  | \$1,888  |  |
| ings before I  | Sep        | \$1,357  | \$1,456  |  |
| TCHD EBITDA \$ in Thousands (Earnings before Interest, Taxes, Depreciati | Aug        | \$1,817  | \$988    |  |
| ITDA \$ in Tho   | Jul        | \$2,046  | \$1,761  |  |
| TCHD EE  |            | FY16     | FY15     |  |

| C/M                                     | YTD Budget | 7.41%  |        |
|---|------------|--------|--------|
| C/M                                     | YTD        | 4.35%  | 6.32%  |
|   | Jun        |        | 2.48%  |
|   | May        | 2.55%  | 10.44% |
|   | Apr        | 5.22%  | 2.76%  |
|   | Mar        | 3.56%  | 5.58%  |
|   | Feb        | 2.97%  | 6.34%  |
|   | Jan        | -2.10% | 5.34%  |
|   | Dec        | 7.58%  | 6.91%  |
|   | Nov        | 2.50%  | 6.77%  |
|   | Oct        | 3.65%  | 6.42%  |
| Revenue                                 | Sep        | 4.90%  | 5.37%  |
| CHD EBITDA % of Total Operating Revenue | Aug        | 6.53%  | 3.75%  |
| ITDA % of To                            | luf        | 7.20%  | 6.38%  |
| TCHD EB                                 |            | FY16   | FY15   |

| TCMC Pai     | d FTE (Full-T | ime Equivale | TCMC Paid FTE (Full-Time Equivalent) per Adjusted Occupied Bed | ted Occupied | Bed  |      |      |      |      |      |      |      | C/M  | C/M        |
|--------------|---------------|--------------|--|--------------|------|------|------|------|------|------|------|------|------|------------|
| The state of | Jnf           | Aug          | Sep  | Oct          | Nov  | Dec  | Jan  | Feb  | Mar  | Apr  | May  | Jun  | YTD  | YTD Budget |
| FY16         | 6.13          | 6.05         | 5.91   | 5.98         | 6.11 | 6.01 | 5.77 | 5.43 | 6.07 | 5.86 | 60.9 |      | 5.94 | 80.9       |
| FY15         | 5.93          | 5.89         | 6.01   | 6.09         | 6:39 | 6.28 | 5.89 | 5.69 | 6.18 | 6.17 | 5.89 | 6.26 | 6.03 |            |
|              |               |              |  |              |      |      |      |      |      |      |      |      |      |            |

| TCHD FI; | xed Charge C | TCHD Fixed Charge Coverage Covenant Calculation | nant Calculat | ion     |         |         |         |         |         |         |         |         |          |  |
|----------|--------------|---|---------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|--|
|          | TTM Jul      | TTM Aug   | TTM Sep       | TTM Oct | TTM Nov | TTM Dec | TTM Jan | TTM Feb | TTM Mar | TTM Apr | TTM May | TTM Jun | Covenant |  |
| FY16     | 1.88         | 1.96  | 2.15          | 2.05    | 1.85    | 1.92    | 1.87    | 1.73    | 1.70    | 1.82    | 1.63    |         | 1.10     |  |
| FY15     | 1.55         | 1.60  | 1.52          | 1.49    | 1.20    | 1.24    | 1.32    | 1.45    | 1.53    | 1.51    | 1.77    | 1.81    | 1.10     |  |
|          |              |   |               |         |         |         |         | 200,000 |         | 100     |         |         | 200      |  |

|   |                        | and the second second |        |
|---|------------------------|-----------------------|--------|
|   |                        |                       |        |
|   | Jun                    |                       | \$35.3 |
|   | May                    | \$37.6                | \$26.4 |
|   | Apr                    | \$28.0                | \$17.8 |
|   | Mar                    | \$24.8                | \$13.4 |
|   | Feb                    | \$27.5                | \$16.4 |
|   | Jan                    | \$26.3                | \$19.9 |
|   | Dec                    | \$28.0                | \$22.2 |
| of Credit)  | Nov                    | \$31.8                | \$18.9 |
| TCHD Liquidity \$ in Millions (Cash + Available Revolving Line of Credit) | Oct                    | \$35.7                | \$18.8 |
| + Available R   | Sep                    | \$36.1                | \$19.9 |
| illions (Cash   | Aug                    | \$33.4                | \$21.4 |
| uidity \$ in M  | lnf                    | \$30.7                | \$27.7 |
| TCHD Liq  | Contract of the second | FY16                  | FY15   |