

**TRI-CITY HEALTHCARE DISTRICT
AGENDA FOR A REGULAR MEETING
June 24, 2021 – 3:30 o'clock p.m.**

In accordance with the current State of Emergency and the Governor's Executive Order N- 25-20, of March 4, 2020, and N-33-20 of March 19, 2020 a virtual platform and/or teleconferencing will be used by the Board members and appropriate staff members during this meeting. Members of the public will be able to participate by telephone, using the following dial in information:

**Dial in #: 800-586-1670
Passcode: 9253658#**

The Board may take action on any of the items listed below, unless the item is specifically labeled "Informational Only"

	Agenda Item	Time Allotted	Requestor
1	Call to Order	3 min.	Standard
2	Approval of agenda		
3	Roll Call / Pledge of Allegiance	3 min.	Standard
4	Public Comments – Announcement Members of the public may address the Board regarding any item listed on the Board Agenda at the time the item is being considered by the Board of Directors. Per Board Policy 19-018, members of the public may have three minutes, individually, to address the Board of Directors. NOTE: Members of the public may speak on any item not listed on the Board Agenda, which falls within the jurisdiction of the Board of Directors, immediately prior to Board Communications.	2 min.	Standard
5	Special Recognitions – a) Mark K. Yamanaka, M.D., Chief of Staff	5 min.	Chair
6	Auxiliary Report	5 min.	J. Marks, Aux. President
7	May, 2021 Financial Statement Results	10 min.	CFO
8	New Business – a) Consideration to approve Resolution No. 802, A Resolution of the Tri-City Healthcare District Establishing the Appropriations Limit for Tri-City Healthcare District for the Fiscal Year Commencing July 1, 2021 and Ending June 30, 2022	5 min.	CFO

Note: Any writings or documents provided to a majority of the members of Tri-City Healthcare District regarding any item on this Agenda will be made available for public inspection in the Administration Department located at 4002 Vista Way, Oceanside, CA 92056 during normal business hours.

Note: If you have a disability, please notify us at 760-940-3348 at least 48 hours prior to the meeting so that we may provide reasonable accommodations.

	Agenda Item	Time Allotted	Requestor
	b) Consideration to add tables for Foundation Gala	5 min.	Dir. Grass
9	Old Business - None	--	--
10	Chief of Staff a) Consideration of June 2021 Credentialing Actions and Reappointments Involving the Medical Staff as recommended by the Medical Executive Committee on June 21, 2020.	5 min.	COS
11	Consideration of Consent Calendar <u>Requested items to be pulled require a second.</u> (1) Consideration to approve an agreement with Craneware for a term of 60 months, beginning May 25, 2021, through May 24, 2026 for a total cost not to exceed \$284,535. (2) Consideration to approve an agreement for rental space located at Melrose Plaza, Outpatient Behavioral Health Services, 501 & 510 W. Vista Way, Vista, CA for a five-year term, beginning July 1, 2021 through June 30, 2026 at a fair market value rental rate of \$1.47 per square foot, for a monthly Expense of \$12,314.58 and a total expense for the term of \$738,874.80. (3) Consideration to renew the agreement with surgeons Kristin Blaker, M.D., Andrew Deemer, M.D., Adam Fierer, M.D., Karen Hanna, M.D., Mohammed Jamshidi-Nezhad, D.O., Eric Rypins, M.D., and Katayoun Toosie, M.D., as the General Surgery ED-Call Coverage Physicians for a term of 24 months, beginning August 1, 2021, through July 31, 2023, at a daily rate of \$1,400, in addition to unfunded cholecystectomy management for an expected total term cost of \$1,052,525.60 (4) Consideration to renew an agreement with Dr. Cary Mells, as the Medical Staff Well-Being Committee Chair for a term of 24 months, beginning August 1, 2021 through July 31, 2023, for an annual cost of \$36,000 and a total term cost of \$72,000. (5) Consideration to renew an agreement with Dr. Richard Liu, for ED On-Call Coverage Panel services for ENT-Otolaryngology for a term of 24 months, beginning August 1, 2021 through July 31, 2023, resulting in no increase in cost for the shared term amount of \$474,500. (6) Consideration to renew an agreement with Dr. Victor Souza, Physician Behavior Committee Chair for a term of 24 months, beginning June 1, 2021, through July 31, 2023, for an annual cost not to exceed \$54,000, and a total term cost not to exceed \$108,000. (7) Consideration to renew an agreement with Dr. Andrew Deemer, as a Cardiovascular Health Institute–Quality Committee member for a term of 12 months, beginning July 1, 2021 and ending, June 30, 2022, not to exceed 2 hours per month, at an hourly rate of \$210, for an annual and term cost of \$5,040. (8) Consideration to renew an agreement with Dr. Mohammad Jamshidi-Nezhad, as the CVHI Vascular Surgery Medical Director, for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 12 hours per month for a total of 144 hours annually, at an hourly rate of \$210	10 min.	Standard

	Agenda Item	Time Allotted	Requestor
	<p>for an annual and term cost of \$30,240.</p> <p>(9) Consideration to renew an agreement with Dr. Mohammed Jamshidi-Nezhad, as a Cardiovascular Health Institute Operations Committee member, for a term of 12 months, beginning July 1, 2021 and ending, June 30, 2022, not to exceed 2 hours per month at an hourly rate of \$210 for an annual and term cost of \$5,040.</p> <p>(10) Consideration to renew an agreement with Dr. Ashish Kabra, as the Non-Invasive Cardiology Specialty Medical Director for the Cardiovascular Health Institute, for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 12 hours per month, for a total of 144 hours annually, at an hourly rate of \$210 for an annual and term cost of \$30,240.</p> <p>(11) Consideration to renew an agreement with Dr. David Spiegel, as the Cardiovascular Health Institute Operations Committee member, for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 2 hours per month at an hourly rate of \$210 for an annual and term cost of \$5,040.</p> <p>(12) Consideration to renew an agreement with Dr. David Spiegel, as the Invasive Cardiology Medical Director for the Cardiovascular Health Institute for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 12 hours per month, for a total of 144 hours annually, at an hourly rate of \$210, for an annual and term cost of \$30,240.</p> <p>(13) Consideration to renew an agreement with Dr. Donald Ponec, as the Cardiovascular Health Institute Medical Director, for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed an average of 8 hours per month or 96 hours annually, at an hourly rate of \$210, for an annual and term cost of \$20,160.</p> <p>(14) Consideration to renew an agreement with Dr. Donald Ponec, as a Cardiovascular Health Institute Quality Committee member for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 2 hours per month, at an hourly rate of \$210, for an annual and term cost of \$5,040.</p> <p>(15) Consideration to renew the agreement with Dr. Yuan Hwang Lin, as Cardiovascular Health Institute – Operations Committee member for a term of 12 months, beginning July 1, 2021 through June 30, 202, not to exceed 2 hours per month, at an hourly rate of \$210 for an annual and term cost of \$5,040.</p> <p>(16) Consideration to renew the agreement with Dr. Yuan Hwang Lin, as the Cardiovascular Health Institute Medical Director, for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 12 hours per month per physician for a total of 144 hours annually, at an hourly rate of \$210, for an annual and term cost of \$30,240.</p> <p>(17) Consideration to approve an agreement with Dr. James Johnson, Chief of Staff, for a term of 24 months, beginning July 1, 2021 through June 30, 2023, for an annual cost not to exceed \$71,400, plus an additional</p>		

	Agenda Item	Time Allotted	Requestor
	<p>educational allowance for the 24 month term of \$10,000, for a total term cost not to exceed \$152,800.</p> <p>(18) Consideration to renew an agreement with Dr. Hussna Wakily, as a General Surgery ED-Call Panel Coverage Physician for a term of 25 months, beginning July 1, 2021 through July 31, 2023, at a daily rate of \$1,400, in addition to unfunded cholecystectomy management for an expected total term cost of \$1,097,963.10.</p> <p>(19) Consideration to renew an agreement with Dr. Karim El-Sherief as the Medical Director of Cardiac Rehabilitation for a term of 24 months, beginning July 1, 2021 through June 30, 2023, not to exceed an average of 44 hours per month or 528 hours annually, at an hourly rate of \$185.50, for an annual cost of \$97,944 and a total term cost not to exceed \$195,888.</p> <p>(20) Consideration to renew the agreement with Anesthesia Service Medical Group (ASMG) for anesthesia coverage for a term of 24 months, beginning July 1, 2021 through June 30, 2023, not to exceed a total cost of \$2,069,102 for the term.</p> <p>(21) Minutes – Approval of: a) May 27, 2021, Regular Meeting b) May 27, 2021, Special Meeting c) June 15, 2021, Special Meeting</p> <p>(22) Meetings and Conferences – None</p> <p>(23) Dues and Memberships - None</p> <p>(24) Reports (a) Dashboard – Included (b) Lease Report – (May, 2020) (c) Reimbursement Disclosure Report – (May, 2021)</p>		
12	Discussion of Items Pulled from Consent Agenda	10 min.	Standard
13	Comments by Members of the Public NOTE: Per Board Policy 19-018, members of the public may have three (3) minutes, individually and 15 minutes per subject, to address the Board on any item not on the agenda.	5-10 minutes	Standard
14	Comments by Chief Executive Officer	5 min.	Standard
15	Board Communications (three minutes per Board member)	18 min.	Standard
16	Report from Chairperson	3 min.	Standard
17	Total Time Budgeted for Open Session	1 hour	
18	Adjournment		

RESOLUTION NO. 802

**A RESOLUTION OF THE BOARD OF DIRECTORS
OF TRI-CITY HEALTHCARE DISTRICT
ESTABLISHING THE APPROPRIATIONS LIMIT
FOR TRI-CITY HEALTHCARE DISTRICT FOR THE FISCAL YEAR
COMMENCING JULY 1, 2021 AND ENDING JUNE 30, 2022
IN ACCORDANCE WITH ARTICLE XIII B OF THE
CONSTITUTION OF THE STATE OF CALIFORNIA; CODE OF THE
STATE OF CALIFORNIA**

WHEREAS, Section 1 of Article XIII B of the Constitution of the State of California provides that the total annual appropriations of each local government shall not exceed the appropriations limit of such entity of government for the prior year, adjusted for changes in the cost of living and population, subject to certain specified exceptions in said Article; and

WHEREAS, Section 8 of Article XIII B of the Constitution of the State of California defines "Appropriations subject to limitation" of an entity of local government as "any authorization to expand during a fiscal year the proceeds of taxes levied by or for that entity and the proceeds of state subventions to that entity" (other than subventions made pursuant to new programs or services mandates by the State Legislature) "exclusive of refunds to taxes"; and

WHEREAS, Section 7910 of the Government Code of the State of California provides that each year the governing body of each local jurisdiction shall, by resolution, establish its appropriations limit for the following fiscal year pursuant to Article XIII B of the Constitution of the State of California at a regularly scheduled meeting or noticed special meeting; and

WHEREAS, the documentation used in determining the appropriations limit adopted in this resolution has been available to the public for fifteen (15) days prior to the adoption of this resolution.

NOW, THEREFORE, THE BOARD OF DIRECTORS OF TRI-CITY HEALTHCARE DISTRICT DOES HEREBY RESOLVE AND ORDER AS FOLLOWS:

1. The appropriations limit for TRI-CITY HEALTHCARE DISTRICT, pursuant to Article XIII B of the Constitution of the State of California for the fiscal year commencing July 1, 2021 and ending June 30, 2022 is not to exceed \$16,988,753.
2. In accordance with Section 2, Article XIII B of the Constitution of the State of California, any revenues received by TRI-CITY HEALTHCARE DISTRICT in excess of that

amount, which is appropriated in compliance with Article XIII B of the Constitution of the State of California, during the fiscal year shall be returned by a revision of tax rates or fee schedules within the next two subsequent fiscal years.

ADOPTED, SIGNED AND APPROVED this 24th day of June, 2021.

Rocky J. Chavez, Chairperson of the
TRI-CITY HEALTHCARE DISTRICT and
of the Board of Directors thereof

ATTEST:

Tracy M. Younger, Secretary of the
TRI-CITY HEALTHCARE DISTRICT
and of the Board of Directors thereof

STATE OF CALIFORNIA)
)
COUNTY OF SAN DIEGO) **ss.**

I, Tracy M. Younger, Secretary of TRI-CITY HEALTHCARE DISTRICT and of the Board of Directors thereof, do hereby certify that the foregoing Resolution was duly adopted by the Board of Directors of said District at a Regular Meeting of said Board held on the 24th day of June, 2021, and that it was adopted by the following vote:

AYES:	DIRECTORS:	None
NOES:	DIRECTORS:	None
ABSTAIN:	DIRECTORS:	None
ABSENT:	DIRECTORS:	None

Tracy M. Younger, Secretary
of the TRI-CITY HEALTHCARE DISTRICT
and of the Board of Directors thereof



TRI-CITY MEDICAL CENTER
MEDICAL STAFF CREDENTIALS REPORT – Part 1 of 3
June 09, 2021

Attachment B

BIENNIAL REAPPOINTMENTS: (Effective Dates 07/01/2021 –06/30/2023)

Any items of concern will be “red” flagged in this report. The following application was recommended for reappointment to the medical staff office effective 07/01/2021 through 06/30/2023, based upon practitioner specific and comparative data profiles and reports demonstrating ongoing monitoring and evaluation, activities reflecting level of professionalism, delivery of compassionate patient care, medical knowledge based upon outcomes, interpersonal and communications skills, use of system resources, participation in activities to improve care, blood utilization, medical records review, department specific monitoring activities, health status and relevant results of clinical performance:

- ADHANOM, Teamrat, MD/Internal Medicine/Active
- ANTOUN, David, MD/Internal Medicine/Active
- COHEN, David, MD/Cardiology/Active
- CORONA, Frank, MD/Pulmonary/Active
- CURRAN, Perrin, MD/Internal Medicine/Refer and Follow
- DAIRO, Brandon, MD/Pain Medicine/Provisional
- DEMBITSKY, Zachary, MD/Emergency Medicine/Active
- DESADIER, Laura, DO/Neurology/Active
- KAO, Jerry, MD/Pathology - Anatomic/Active
- KASED, Norbert, MD/Radiation Oncology/Active
- KHOSLA, Ankaj, MD/Interventional Radiology/Provisional
- LEONARD, Lisa, MD/Obstetrics & Gynecology/Active
- LI, Xiangli, MD/Internal Medicine/Refer and Follow
- MA, Gene, MD/Emergency Medicine/Active
- MCCUTCHEON, Claire, MD/Internal Medicine/Provisional
- OH, Irene, MD/Neurology/Active
- PEREZ, Ronald, MD/Family Medicine/Refer and Follow
- PREGERSON, David, MD/Emergency Medicine/Active



TRI-CITY MEDICAL CENTER
MEDICAL STAFF CREDENTIALS REPORT – Part 1 of 3
June 09, 2021

Attachment B

- REISMAN, Bruce, MD/Otolaryngology/Active
- STEWART, Ryan, MD/Internal Medicine/Refer and Follow
- STUPIN, Jeremy, MD/Diagnostic Radiology/Active
- VILCHIS, Caroline, MD/Urology/Active
- WACLAWSKI, Richard, MD/Anesthesiology/Active
- WONG, Amy, DPM/Podiatric Surgery/Active

CHANGE OF STATUS:

- HOLMES, Russell, MD/Family Medicine

UPDATE TO PREVIOUS REAPPOINTMENT:

- PAI, Joshua, MD/Pain Medicine/Refer and Follow

RESIGNATIONS: (Effective date 06/30/2021 unless otherwise noted)

Voluntary:

- GUTIERREZ, Miguel, MD/Emergency Medicine
- LABBAD, Gabriel, MD/Obstetrics & Gynecology
- LEVINE, Neil, MD/Internal Medicine
- MURPHY, Carmel, MD/Pediatrics
- SHAHIDI-ASL, Mahnaz, MD/Pathology
- SHIN, Heamin, DPM/Podiatric Surgery



TRI-CITY MEDICAL CENTER
MEDICAL STAFF CREDENTIALS REPORT – Part 2 of 3
June 09, 2021

ADDITIONAL PRIVILEGE REQUEST (Effective 06/25/2021, unless otherwise specified)

The following practitioners requested the following privilege(s) and met the initial criteria for the privilege(s):

- WENGER, Scott, DO General/Vascular Surgery
- WU, Darrell, MD Cardiothoracic Surgery



TRI-CITY MEDICAL CENTER
CREDENTIALS COMMITTEE REPORT – Part 3 of 3
June 09, 2021

PROCTORING RECOMMENDATIONS

- | | |
|------------------------------------|---------------------------------|
| • <u>ABBOUD, Jean Paul MD</u> | <u>Ophthalmology</u> |
| • <u>CARROLL, Sarah MD</u> | <u>Otolaryngology</u> |
| • <u>KUSHNARYOV, Anton MD</u> | <u>Otolaryngology</u> |
| • <u>McMULLEN, Meredith MD</u> | <u>Obstetrics/Gynecology</u> |
| • <u>NGUYEN, Brian MD</u> | <u>General/Vascular Surgery</u> |
| • <u>NGUYEN, Vincent MD</u> | <u>Ophthalmology</u> |
| • <u>PASHMFOROUSH, Mohammad MD</u> | <u>Cardiology</u> |
| • <u>SPIEGEL, David MD</u> | <u>Cardiology</u> |
| • <u>YUNG, Aaron MD</u> | <u>Cardiology</u> |
| • <u>ZHANG, Clarice DO</u> | <u>Emergency</u> |



TCHD BOARD OF DIRECTORS
DATE OF MEETING: June 24, 2021
Craneware, Inc. Proposal

Type of Agreement		Medical Directors		Panel	X	Other: Software
Status of Agreement		New Agreement	X	Renewal – New Rates		Renewal – Same Rates

Vendor's Name: Craneware, Inc.

Area of Service: Patient Accounting

Term of Agreement: 60 months, Beginning, May 25, 2021 – Ending, May 24, 2026

Maximum Totals:

	Annual Cost (excluding Bill Analyzer)	Monthly Cost	Total Annual Cost (NTE)
Year 1	\$ 54,737	\$ 4,562	\$ 54,737
Year 2	\$ 55,832	\$ 4,652	\$ 55,832
Year 3	\$ 56,948	\$ 4,745	\$ 56,948
Year 4	\$ 58,087	\$ 4,840	\$ 58,087
Year 5	\$ 59,249	\$ 4,934	\$ 59,249
		Total:	\$284,853

Description of Services/Supplies:

Products Included in Purchase

- Charge Description Master – lists all hospital charges, approximately 9,500 charges
 - Used to generate bills
 - The CDM is a public document published by OSHPD
- Online Reference Tool (ORM) provides CMS transmittals & updates. CMS manual, CPT code details, APCs, modifiers, NCDs, Medical Necessity, Medicare & Medi-Cal billing rules, payment/ pricing estimates.

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	N/A	Yes		No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Joni Penix, Director, Patient Financial Services / Ray Rivas, Chief Financial Officer

Motion:

I move that the TCHD Board of Directors renew the agreement with Craneware for a term of 60 months, beginning May 25, 2021 through May 24, 2026 for an annual cost in Year #1-\$54,737, Year #2-\$55,832, Year #3-\$56,948, Year #4-\$58,087 and Year #5-\$59,249 for a total cost for the term not to exceed \$284,853.



TCHD BOARD OF DIRECTORS

DATE OF MEETING: June 24, 2021

Office Lease Agreement – Melrose Plaza, Outpatient Behavioral Health Services

Type of Agreement		Medical Directors		Panel	X	Other: Lease Renewal
Status of Agreement	X	New Agreement		Renewal – New Rates		Renewal – Same Rates

Premises Name: Melrose Plaza, Outpatient Behavioral Health Services

Premises: 501 & 510 W. Vista Way, Vista, CA 92083 (7,374 sq. ft.)

Term of Agreement: 60 months, Beginning, July 1, 2021 – Ending, June 30, 2026

Within Fair Market Value: Yes - determined by Lease Comparable from Collier's International

Rental Rate	
Asking Rental Rate of \$1.67 per square foot, per month, (7,374 rentable sq. ft.) Two Office Spaces	\$12,314.58
Rent previously per month	\$10,707.03
Total Term Revenue Amount:	\$738,874.80

- New Owner/Landlord agreeable to fix up extensive old repairs, including plumbing
- Negotiated 2% fixed rent increase annually versus 5%

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:		Yes	N/A	No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Sarah Jayyousi, Manager-Outpatient Behavioral Health / Candice Parras, Chief Patient Care Services

Motion:

I move that the TCHD Board of Directors authorize rental space located at Melrose Plaza, Outpatient Behavioral Health Services, 501 & 510 W. Vista Way, Vista CA, for a five-year term, beginning July 1, 2021, ending June 30, 2026. This proposal remains within the current fair market value rental rate of \$1.47.per square foot, for a monthly revenue of \$12,314.58 and a total revenue for the term of \$738, 874.80.



TCHD Board of Directors

DATE OF MEETING: June 24, 2021

PHYSICIAN AGREEMENT for ED ON-CALL COVERAGE – General Surgery/Unfunded Cholecystectomy

Type of Agreement		Medical Directors	X	Panel		Other:
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Physician's Name: Kristen M. Blaker, M.D.; Andrew Deemer, M.D.; Adam Fierer, M.D.; Karen Hanna, M.D.; Mohammad Jamshidi-Nezhad, D.O.; Eric Rypins, M.D.; Katayoun Toosie, M.D.

Area of Service: Emergency Department On-Call: General Surgery

Term of Agreement: 24 months, Beginning, August 1, 2021 – Ending July 31, 2023

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES
For entire Current ED On-Call Area of Service Coverage: General Surgery
Renewal at same rates except reduction in estimated Unfunded reimbursement volumes*

Rate/Day	Panel Days per Year	Panel Annual Cost
\$1,400	FY22: 334 days FY23: 365 days FY24: 31 days	FY22: \$467,600 FY23: \$511,000 FY24: \$43,400
	Total Term Cost:	\$1,022,000

Unfunded Cholecystectomy Cost	Estimated Cases per Year	Estimated Annual Cost
\$725, per case	FY22: 11 FY23: 12 FY24: 1	FY22: \$7,975 FY23: \$8,700 FY24: \$725
Unfunded Laparoscopic Cholecystectomy with Common Bile Duct Exploration	Estimated Cases per Year	Estimated Annual Cost
Procedure Code 47564: \$1,144.51, per case	FY22: 4 FY23: 5 FY24: 1	FY 22: \$4,578.04 FY 23: \$5,722.55 FY 24: \$1,144.51
Procedure Code 47550: \$168.05, per case	FY22: 4 FY23: 5 FY24: 1	FY 22: \$672.20 FY 23: \$840.25 FY 24: \$168.05
	Total Term Cost:	\$30,525.60*

Position Responsibilities:

- Provide 24/7 patient coverage for all General Surgery specialty services in accordance with Medical Staff Policy #8710-520 (Emergency Room Call: Duties of the On-Call Physician)
- Complete related medical records in accordance with all Medical Staff, accreditation, and regulatory requirements.



TCHD Board of Directors

DATE OF MEETING: June 24, 2021

PHYSICIAN AGREEMENT for ED ON-CALL COVERAGE – General Surgery/Unfunded Cholecystectomy

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:	X	Yes		No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Sherry Miller-Manager, Medical Staff Services / Gene Ma, M.D., Chief Medical Officer

Motion: I move that the TCHD Board of Directors renew the agreement with surgeons Kristen Blaker, MD, Andrew Deemer, MD, Adam Fierer, MD, Karen Hanna, MD, Mohammad Jamshidi-Nezhad, DO, Eric Rypins, MD, and Katayoun Toosie, MD, as the General Surgery ED-Call Coverage Physicians for a term of 24 months, beginning August 1, 2021 and ending July 31, 2023 at a daily rate of \$1400, in addition to unfunded cholecystectomy management for an expected total term cost of \$1,052,525.60.



TCHD Board of Directors

DATE OF MEETING: June 24, 2021

Medical Staff Leadership Agreement – Physician Well-Being Committee Chair

Type of Agreement	X	Medical Directors		Panel		Other:
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Physician's Name: Cary Mells, M.D.

Area of Service: Medical Staff Leadership: Physician Well-Being Committee Chair

Term of Agreement: 24 months, Beginning, August 1, 2021 – Ending, July 31, 2023

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES
For entire Current Medical Staff Area of Service Coverage: Physician Well-Being

Rate/Month	Annual Term Cost	Total Term Cost
\$3000	\$36,000	\$72,000

Position Responsibilities:

- Perform the duties of Chair of the Physician Well-Being Committee as set forth in the Tri-City Healthcare District Medical Staff Bylaws
- Be available as a resource to the Medical Staff and Hospital with respect to well-being issues
- Liaise with hospital Administration and Medical Staff on issues relating to physician well-being programs

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:	X	Yes		No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Sherry Miller, Manager-Medical Staff Services / Gene Ma, M.D., Chief Medical Officer

Motion: I move that the TCHD Board of Directors renew the agreement with Dr. Cary Mells, as the Medical Staff Physician Well-Being Committee Chair for a term of 24 months, beginning August 1, 2021 through July 31, 2023, for an annual cost of \$36,000 and a total term cost of \$72,000.



TCHD Board of Directors

DATE OF MEETING: June 24, 2021

PHYSICIAN AGREEMENT for ED ON-CALL COVERAGE – ENT - Otolaryngology

Type of Agreement		Medical Directors	X	Panel		Other:
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Vendor's Name: Richard Liu, M.D.

Area of Service: Emergency Department On-Call: ENT - Otolaryngology

Term of Agreement: 24 months, Beginning, August 1, 2021 - Ending, July 31, 2023

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES
Renewal to current shared call panel; no increase in expense

Rate/Day	Annual Cost	Total Term Cost
\$650	\$237,250	\$474,500

Description of Services/Supplies:

- Provide 24/7 patient coverage for all ENT - Otolaryngology specialty services in accordance with Medical Staff Policy #8710-520 (Emergency Room Call: Duties of the On-Call Physician)
- Complete related medical records in accordance with all Medical Staff, accreditation, and regulatory requirements.

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:	X	Yes		No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Sherry Miller-Manager, Medical Staff Services / Gene Ma, Chief Medical Officer.

Motion:

I move that the TCHD Board of Directors renew the agreement with Dr. Richard Liu for ED On-Call Coverage Panel services for ENT-Otolaryngology for a term of 24 months, beginning August 1, 2021 through July 31, 2023, resulting in no increase in cost for the shared total term amount of \$474,500.



TCHD Board of Directors

DATE OF MEETING: June 24, 2021

Medical Staff Leadership Agreement – Physician Behavior Committee Chair

Type of Agreement	X	Medical Directors		Panel		Other:
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Physician's Name: Victor Souza, M.D.

Area of Service: Medical Staff Leadership: Physician Behavior Committee Chair

Term of Agreement: 24 months, Beginning, June 1, 2021 – Ending, May 31, 2023

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES
For entire Current Medical Staff Area of Service Coverage: Physician Behavior Committee

Rate/Hour	Monthly Cost	Annual Cost	Total Term Cost
\$150/hr NTE 30 hours	NTE \$4500	NTE \$54,000	NTE \$108,000

Position Responsibilities:

- Perform the duties of Chair of the Physician Behavior Committee as set forth in the Tri-City Healthcare District Medical Staff Bylaws
- Be available as a resource to the Medical Staff and Hospital with respect to physician behavior issues
- Liaise with hospital Administration and Medical Staff on issues relating to physician behavior programs

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:	X	Yes		No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Sherry Miller, Manager-Medical Staff Services / Gene Ma, M.D., Chief Medical Officer

Motion: I move that the TCHD Board of Directors renew the agreement with Souza, M.D., as the Medical Staff Physician Behavior Committee Chair for a term of 24 months, beginning June 1, 2021 through May 31, 2023, for an annual cost not to exceed \$54,000 and a total term cost not to exceed \$108,000.



TCHD BOARD OF DIRECTORS

DATE OF MEETING: June 24, 2021

Physician Agreement for Cardiovascular Health Institute – Quality Committee

Type of Agreement		Medical Directors		Panel	X	Other: CVHI Quality Committee
Status of Agreement	X	New Agreement		Renewal – New Rates		Renewal – Same Rates

Physician's Name: Andrew Deemer, M.D.

Area of Service: Cardiovascular Health Institute – Quality Committee

Term of Agreement: 12 months, Beginning, July 1, 2021 – Ending, June 30, 2022

Maximum Totals:

Rate/Hour	Hours Per Month	Hours per Year	Monthly Cost	Total Term Cost
\$210	2	24	\$420	\$5,040

Description of Services/Supplies:

- Physician shall serve as a Quality Committee member and shall be responsible for the services as outlined in the previously approved Co-Management Agreement for the Institute

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Eva England, Cardiovascular Service Line Director / Scott Livingstone Chief Operating Officer

Motion:

I move that the TCHD Board of Directors renew an agreement with Dr. Andrew Deemer, as a Cardiovascular Health Institute–Quality Committee member for a term of 12 months, beginning July 1, 2021 and through June 30, 2022, not to exceed 2 hours per month at an hourly rate of \$210 for an annual and term cost of \$5,040.



TCHD BOARD OF DIRECTORS

DATE OF MEETING: June 24, 2021

Cardiovascular Health Institute – Specialty Medical Directorship Proposal

Type of Agreement	X	Medical Directors		Panel		Other:
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Physician's Name: Mohammad Jamshidi-Nezhad, M.D. - Vascular Surgery, Medical Director

Area of Service: Cardiovascular Health Institute

Term of Agreement: 12 months, Beginning, July 1, 2021 – Ending, June 30, 2022

Maximum Totals:

Rate/Hour	Hours per Month	Hours per Year	Monthly Cost	12 Month (Term) Cost
\$210	12	144	\$2,520	\$30,240

Description of Services/Supplies:

Physician shall service as Medical Director and shall be responsible for the medical direction of the listed specialty area and the performance of the other medical administrative service as outlined in the previously approved Co-Management Agreement for the Institute.

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Eva England, Cardiovascular Service Line Director / Scott Livingstone Chief Operating Officer

Motion:

I move that the TCHD Board of Directors renew an agreement with Dr. Mohammad Jamshidi-Nezhadm as a CVHI Vascular Surgery Medical Director, for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 12 hours per month for a total of 144 hours annually, at an hourly rate of \$210 for an annual and term cost of \$30,240.



TCHD BOARD OF DIRECTORS

DATE OF MEETING: June 24, 2021

Physician Agreement for Cardiovascular Health Institute – Operations Committee

Type of Agreement		Medical Directors		Panel	X	Other: CVHI Operations Committee
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Physician's Name: Mohammad Jamshidi-Nezhad, D.O.

Area of Service: Cardiovascular Health Institute – Operations Committee

Term of Agreement: 12 months, Beginning, July 1, 2021 – Ending, June 30, 2022

Maximum Totals:

Rate/Hour	Hours Per Month	Hours per Year	Monthly Cost	Total Term Cost
\$210	2	24	\$420	\$5,040

Description of Services/Supplies:

- Physician shall serve as an Operations Committee Member and shall be responsible for the services as outlined in the previously approved Co-Management Agreement for the Institute

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Eva England, Cardiovascular Service Line Director / Scott Livingstone Chief Operating Officer

Motion:

I move that the TCHD Board of Directors renew an agreement with Dr. Mohammad Jamshidi-Nezhad, as a Cardiovascular Health Institute – Operations Committee member for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 2 hours per month at an hourly rate of \$210, for an annual and term cost of \$5,040.



TCHD BOARD OF DIRECTORS

DATE OF MEETING: June 24, 2021

Cardiovascular Health Institute – Specialty Medical Directorship Proposal

Type of Agreement	X	Medical Directors		Panel		Other:
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Physician's Name: Ashish Kabra, M.D. – Non-Invasive Cardiology, Medical Director

Area of Service: Cardiovascular Health Institute

Term of Agreement: 12 months, Beginning, July 1, 2021 – Ending, June 30, 2022

Maximum Totals:

Rate/Hour	Hours per Month	Hours per Year	Monthly Cost	12 Month (Term) Cost
\$210	12	144	\$2,520	\$30,240

Description of Services/Supplies:

Physicians shall service as Medical Director and shall be responsible for the medical direction of the listed specialty area and the performance of the other medical administrative service as outlined in the previously approved Co-Management Agreement for the Institute.

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Eva England, Cardiovascular Service Line Director / Scott Livingstone Chief Operating Officer

Motion:

I move that the TCHD Board of Directors renew the agreement with Dr. Ashish Kabra, as the Non-Invasive Cardiology Specialty Medical Director for the Cardiovascular Health Institute, for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 12 hours per month, for a total of 144 hours annually, at an hourly rate of \$210 for an annual and term cost of \$30,240



**TCHD BOARD OF DIRECTORS
DATE OF MEETING: June 24, 2021**

Physician Agreement for Cardiovascular Health Institute – Operations Committee

Type of Agreement		Medical Directors		Panel	X	Other: CVHI Operations Committee
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Vendor's Name: Dr. David Spiegel

Area of Service: Cardiovascular Health Institute – Operations Committee

Term of Agreement: 12 months, Beginning, July 1, 2021 – Ending, June 30, 2022

Maximum Totals:

Rate/Hour	Hours Per Month	Hours per Year	Monthly Cost	Annual Cost	Total Term Cost
\$210	2	24	\$420	\$5,040	\$5,040

Description of Services/Supplies:

- Physician shall serve as an Operations Committee Member and shall be responsible for the services as outlined in the previously approved Co-Management Agreement for the Institute

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Eva England, Cardiovascular Service Line Director / Scott Livingstone Chief Operating Officer

Motion:

I move that the Tri-City Healthcare Board of Directors renew the agreement with Dr. David Spiegel as Cardiovascular Health Institute – Operations Committee member for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 2 hours per month at an hourly rate of \$210, for an annual and term cost of \$5,040.



TCHD BOARD OF DIRECTORS

DATE OF MEETING: June 24, 2021

Cardiovascular Health Institute – Specialty Medical Directorship Proposal

Type of Agreement	X	Medical Directors		Panel		Other:
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Vendor's Name: David Spiegel, M.D. - Invasive Cardiology, Medical Director
Area of Service: Cardiovascular Health Institute

Term of Agreement: 12 months, Beginning, July 1, 2021 – Ending, June 30, 2022

Maximum Totals:

Rate/Hour	Hours per Month	Hours per Year	Monthly Cost	Annual Cost	12 month (Term) Cost
\$210	12	144	\$2,520	\$30,240	\$30,240

Description of Services/Supplies:

Physicians shall service as Co-Medical Director and shall be responsible for the medical direction of the listed specialty area and the performance of the other medical administrative service as outlined in the previously approved Co-Management Agreement for the Institute.

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Eva England, Cardiovascular Service Line Director / Scott Livingstone Chief Operating Officer

Motion:

I move that the recommend that TCHD Board of Directors authorize the agreement with David Spiegel, M.D. as the Co-Medical Director for the Cardiovascular Health Institute for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 12 hours per month, for a total of 144 hours annually, at an hourly rate of \$210 for an annual and term cost of \$30,240



**TCHD BOARD OF DIRECTORS
DATE OF MEETING: June 24, 2021
CVHI Medical Director Proposal**

Type of Agreement	X	Medical Directors		Panel		Other:
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Physician's Name: Donald Ponec, M.D., Cardiovascular Health Institute Medical Director

Area of Service: Cardiovascular Health Institute

Term of Agreement: 12 months, Beginning, July 1, 2021 – Ending, June 30, 2022

Maximum Totals:

Rate/Hour	Hours Per Month	Hours per Year	Monthly Cost	12 Month (Term) Cost
\$210	8	96	\$1,680	\$20,160

Description of Services/Supplies:

Physicians shall service as the Institute Medical Director and shall be responsible for the medical direction of the Institute and the performance of the other medical administrative service as outlined in the previously approved Co-Management Agreement for the Institute.

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Eva England, Cardiovascular Service Line Director / Scott Livingstone Chief Operating Officer

Motion:

I move that the TCHD Board of Directors renew the agreement with Dr. Donald Ponec, as the Cardiovascular Health Institute Medical Director for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed an average of 8 hours per month or 96 hours annually, at an hourly rate of \$210, for an annual and term cost of \$20,160.



**TCHD BOARD OF DIRECTORS
DATE OF MEETING: June 24, 2021**

Physician Agreement for Cardiovascular Health Institute – Quality Committee

Type of Agreement		Medical Directors		Panel	X	Other: CVHI Quality Committee
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Vendor's Name: Donald Ponec, M.D.

Area of Service: Cardiovascular Health Institute – Quality Committee

Term of Agreement: 12 months, Beginning, July 1, 2021 – Ending, June 30, 2022

Maximum Totals:

Rate/Hour	Hours Per Month	Hours per Year	Monthly Cost	Total Term Cost
\$210	2	24	\$420	\$5,040

Description of Services/Supplies:

- Physician shall serve as an Operations Committee Member and shall be responsible for the services as outlined in the previously approved Co-Management Agreement for the Institute

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Eva England, Cardiovascular Service Line Director / Scott Livingstone Chief Operating Officer

Motion:

I move that the TCHD Board of Directors renew the agreement with Dr. Donald Ponec, as the Cardiovascular Health Institute – Quality Committee member for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 2 hours per month, at an hourly rate of \$210, for an annual and term cost of \$5,040.



TCHD BOARD OF DIRECTORS

DATE OF MEETING: June 24, 2021

Physician Agreement for Cardiovascular Health Institute – Operations Committee

Type of Agreement		Medical Directors		Panel	X	Other: CVHI Operations Committee
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Physician's Name: Yuan Hwang Lin, M.D.

Area of Service: Cardiovascular Health Institute – Operations Committee

Term of Agreement: 12 months, Beginning, July 1, 2021 – Ending, June 30, 2022

Maximum Totals:

Rate/Hour	Hours Per Month	Hours per Year	Monthly Cost	Total Term Cost
\$210	2	24	\$420	\$5,040

Description of Services/Supplies:

- Physician shall serve as an Operations Committee Member and shall be responsible for the services as outlined in the previously approved Co-Management Agreement for the Institute

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Eva England, Cardiovascular Service Line Director / Scott Livingstone Chief Operating Officer

Motion:

I move that the TCHD Board of Directors renew the agreement with Dr. Yuan Hwang Lin, as Cardiovascular Health Institute – Operations Committee member for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 2 hours per month, at an hourly rate of \$210 for an annual and term cost of \$5,040.



TCHD BOARD OF DIRECTORS

DATE OF MEETING: June 24, 2021

Cardiovascular Health Institute – Specialty Medical Directorship Proposal

Type of Agreement	X	Medical Directors		Panel		Other:
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Physician's Name: Yuan Hwang Lin, M.D. - Cardiothoracic Medical Director

Area of Service: Cardiovascular Health Institute

Term of Agreement: 12 months, Beginning, July 1, 2021 – Ending, June 30, 2022

Maximum Totals:

Rate/Hour	Hours per Month	Hours per Year	Monthly Cost	12 Month (Term) Cost
\$210	12	144	\$2,520	\$30,240

Description of Services/Supplies:

Physicians shall service as Medical Director and shall be responsible for the medical direction of the listed specialty area and the performance of the other medical administrative service as outlined in the previously approved Co-Management Agreement for the Institute.

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Eva England, Cardiovascular Service Line Director / Scott Livingstone Chief Operating Officer

Motion:

I move that the at TCHD Board of Directors renew the agreement with Dr. Yuan Hwang Lin, as the Cardiovascular Health Institute – Specialty Medical Director for a term of 12 months, beginning July 1, 2021 through June 30, 2022, not to exceed 12 hours per month per physician for a total of 144 hours annually, at an hourly rate of \$210 for an annual and term cost of \$30,240



TCHD Board of Directors

DATE OF MEETING: June 24, 2021

Medical Staff Leadership Agreement – CHIEF OF STAFF, James Johnson, M.D.

Type of Agreement	X	Medical Directors		Panel		Other:
Status of Agreement	X	New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Physician's Name: James Johnson, M.D.

Area of Service: Medical Staff Leadership: Chief of Staff

Term of Agreement: 24 months, Beginning, July 1, 2021 – Ending, June 30, 2023

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

Rate/Hr	Hrs/Month	Max Monthly Cost(TCHD)	Max Annual Cost(TCHD)	Education Expense for Term	Total Term Cost(TCHD)
\$148.75	NTE 40 hrs	NTE \$5,950	NTE \$71,400	\$10,000	NTE \$152,800

Position Responsibilities:

- Perform the duties of the Chief of Staff as set forth in the Tri-City Healthcare District Medical Staff Bylaws
- Attend meetings of the Board of Directors and such Board Committees as per District and Medical Staff bylaws
- Liaise with hospital Administration including reporting on the status of activities of the Medical Staff

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:	X	Yes		No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Sherry Miller, Manager-Medical Staff Services / Gene Ma, M.D., Chief Medical Officer

Motion: I move that the TCHD Board of Directors authorize the Medical Staff Leadership agreement for Chief of Staff, James Johnson, M.D., for a term of 24 months beginning July 1, 2021 through June 30, 2023, for an annual cost not to exceed \$71,400, plus an additional educational allowance for the 24 month term of \$10,000, for a total term cost not to exceed \$152,800.



TCHD Board of Directors

DATE OF MEETING: June 24, 2021

PHYSICIAN AGREEMENT for ED ON-CALL COVERAGE – General Surgery/Unfunded Cholecystectomy

Type of Agreement		Medical Directors	X	Panel		Other:
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Physician's Name: Hussna Wakily, MD

Area of Service: Emergency Department On-Call: General Surgery

Term of Agreement: 25 months, Beginning, July 1, 2021 – Ending July 31, 2023

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES
For entire Current ED On-Call Area of Service Coverage: General Surgery
Renewal at same rates except reduction in estimated Unfunded reimbursement volumes*

Rate/Day	Panel Days per Year	Panel Annual Cost
\$1,400	FY22: 365 days FY23: 365 days FY24: 31 days	FY22: \$511,000 FY23: \$511,000 FY24: \$43,400
	Total Term Cost:	\$1,065,400

Unfunded Cholecystectomy Cost	Estimated Cases per Year	Estimated Annual Cost
\$725, per case	FY22: 12 FY23: 12 FY24: 1	FY22: \$8,700 FY23: \$8,700 FY24: \$725
Unfunded Laparoscopic Cholecystectomy with Common Bile Duct Exploration	Estimated Cases per Year	Estimated Annual Cost
Procedure Code 47564: \$1,144.51, per case	FY22: 5 FY23: 5 FY24: 1	FY 22: \$5,722.55 FY 23: \$5,722.55 FY 24: \$1,144.51
Procedure Code 47550: \$168.05, per case	FY22: 5 FY23: 5 FY24: 1	FY 22: \$840.25 FY 23: \$840.25 FY 24: \$168.05
	Total Term Cost:	\$32,563.16*

Position Responsibilities:

- Provide 24/7 patient coverage for all General Surgery specialty services in accordance with Medical Staff Policy #8710-520 (Emergency Room Call: Duties of the On-Call Physician)
- Complete related medical records in accordance with all Medical Staff, accreditation, and regulatory requirements.

TCHD Board of Directors
DATE OF MEETING: June 24, 2021
PHYSICIAN AGREEMENT for ED ON-CALL COVERAGE – General Surgery/Unfunded Cholecystectomy

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:	X	Yes		No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Sherry Miller-Manager, Medical Staff Services / Gene Ma, M.D., Chief Medical Officer

Motion: I move that the TCHD Board of Directors authorize Dr. Hussna Wakily, as a General Surgery ED-Call Panel Coverage Physician for a term of 25 months, beginning July 1, 2021 through July 31, 2023 at a daily rate of \$1400, in addition to unfunded cholecystectomy management for an expected total term cost of \$1,097,963.10.



BOARD OF DIRECTORS COMMITTEE

DATE OF MEETING: June 20, 2021

PHYSICIAN AGREEMENT for Cardiac Rehabilitation Medical Director

Type of Agreement	X	Medical Directors		Panel		Other:
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Physician's Name: Dr. Karim El-Sherief

Area of Service: Cardiac Rehabilitation Services

Term of Agreement: 24 months, Beginning, July 1, 2021 – Ending, June 30, 2023

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

Rate/Hour	Hours per Month	Hours per Year	Monthly Cost	Annual Cost	24 month (Term) Cost
\$185.50	44	528	\$8,162	\$97,944	\$195,888

Position Responsibilities:

- Cardiac rehabilitation program Medical Director
- Maintain TCMC's main-campus cardiac rehabilitation program as the physician directed clinic.
- Providing medical supervision of patients receiving services in the Department, and clinical consultation for the Department as requested by attending physicians including, without limitation, daily review and monitoring of patients receiving services in or through the Department.
- Ensuring that all medical and therapy services provided by the Department, Program or Service are consistent with Hospital's mission and vision.
- Evaluation of all Phase 2 patients enrolled in the Cardiac Rehabilitation Program and ongoing supervision and evaluation of monitored exercise sessions.

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:	X	Yes		No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Eva England, Service Line Director, Cardio-Vascular Service Line / Scott Livingstone, Chief Operating Officer

Motion:

I move that the TCHD Board of Directors renew the agreement with Dr. Karim El-Sherief, as the Medical Director of Cardiac Rehabilitation for a term of 24 months beginning July 1, 2021 through June 30, 2023, not to exceed an average of 44 hours per month or 528 hours annually, at an hourly rate of \$185.50 for an annual cost of \$97,944 and a total term cost not to exceed \$195,888.

TCHD Board of Directors
DATE OF MEETING: June 24, 2021
PHYSICIAN AGREEMENT for Anesthesia Services

Type of Agreement		Medical Directors	X	Panel		Other:
Status of Agreement		New Agreement	X	Renewal – New Rates		Renewal – Same Rates

Physician's Name: Anesthesia Services Medical Group (ASMG)
Area of Service: Surgery / OB
Term of Agreement: 24 months, Beginning: July 1, 2021 – Ending: June 30, 2023
Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

Coverage	Hourly / Daily Rate	Monthly Cost	FY2022 Cost	FY2023 Cost	Total Term Cost
Unassigned patients ED & OB	0	\$54,432.59	\$653,191	\$653,191	\$1,306,382
Extra Room Coverage	Varies (\$1,100) per day Monday-Thursday		Not to Exceed \$220,000	Not to Exceed \$220,000	\$440,000
Pre-Anesthesia Review (10 hours/week)	\$198/hour	\$8,580.00	\$102,960	\$102,960	\$205,920
Stroke Code / Code Thrombectomy	\$160/day	Not to Exceed \$4,866.66	\$58,400	\$58,400	\$116,800
Total Term Cost:					\$2,069,102

Position Responsibilities:

- Physician Anesthesia services including on-call and designated on-site coverage
- Anesthesia Services for Unassigned Emergency Room patients
- Anesthesia Services for Unassigned Obstetrical patients
- Provide Anesthesia response for Stroke Code / Code Thrombectomy

Documents submitted to Legal for Review	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:	X	Yes		No
Budgeted Item	X	Yes		No

Person responsible for oversight of agreement: Gene Ma, MD, Chief Medical Officer

Motion: I move that the TCHD Board of Directors authorize the agreement with Anesthesia Service Medical Group (ASMG) for anesthesia coverage for a term of 24 months, beginning July 1, 2021 and ending June 30, 2023, not to exceed a total cost of \$2,069,102 for the term.

**TRI-CITY HEALTHCARE DISTRICT
MINUTES FOR A SPECIAL MEETING
OF THE BOARD OF DIRECTORS**

**May 27, 2020 – 2:30 o'clock p.m.
Via Teleconference**

A Special Meeting of the Board of Directors of Tri-City Healthcare District was held via teleconference at 2:34 p.m. on May 27, 2021.

The following Directors constituting a quorum of the Board of Directors were present via teleconference:

Director Rocky J. Chavez
Director Nina Chaya, M.D.
Director George W. Coulter
Director Gigi Gleason
Director Leigh Anne Grass
Director Adela Sanchez
Director Tracy Younger

Also present via teleconference were:

Steve Dietlin, Chief Executive Officer
Susan Bond, General Counsel
Roger Cortez, Chief Compliance Officer
Jeremy Raimo, Senior Director, Business Development
Jeff Scott, Board Counsel
Teri Donnellan, Executive Assistant

1. The Board Chairperson, Director Chavez, called the meeting to order at 2:30 p.m. via teleconference with attendance as listed above. Director Chavez led the Pledge of Allegiance.

2. Approval of agenda

It was moved by Director Coulter to approve the agenda as presented. Director Sanchez seconded the motion. The motion passed unanimously (7-0) by a roll call vote.

4. Oral Announcement of Items to be discussed during Closed Session

Chairperson Chavez made an oral announcement of the item listed on the May 27, 2021 Special Board of Directors Meeting Agenda to be discussed during Closed Session which included a Reports Involving Trade Secrets.

5. Motion to go into Closed Session

It was moved by Director Chaya and seconded by Director Coulter to go into Closed Session at 2:34 p.m. The motion passed unanimously (7-0) by a roll call vote.

6. At 3:00 p.m. the Board returned to Open Session with attendance as previously noted.

7. Report from Chairperson on any action taken in Closed Session.

Chairperson Chavez reported the Board in Closed Session discussed a proposed new facility and new services in the District and took no action.

8. New Business

a) Consideration for approval, execution and delivery of agreements and documents necessary or advisable to open a 1206(b) clinic and management services agreement.

Mr. Steve Dietlin, CEO reported the 1206(b) clinic is a new service that is being offered to our community for the District and we are asking the Board to approve the documents necessary to consummate the transaction.

Hearing no public comments, Chairperson Chavez called for the motion.

It was moved by Director Coulter that the Tri-City Healthcare District Board of Directors approve execution and delivery of agreements and documents necessary or advisable to open a 1206(b) clinic and management services agreement. Director Grass seconded the motion.

The vote on the motion was as follows:

AYES:	Directors:	Chavez, Chaya, Coulter, Gleason, Grass, Sanchez and Younger
NOES:	Directors:	None
ABSTAIN:	Directors:	None
ABSENT:	Directors:	None

9. Adjournment

There being no further business, the meeting adjourned at 3:06 p.m.

Rocky J. Chavez
Chairperson

ATTEST:

Tracy Younger
Secretary

**TRI-CITY HEALTHCARE DISTRICT
MINUTES FOR A REGULAR MEETING
OF THE BOARD OF DIRECTORS**

**May 27, 2021 – 3:30 o'clock p.m.
Meeting Held via Teleconference**

A Regular Meeting of the Board of Directors of Tri-City Healthcare District was held via teleconference at 3:30 p.m. on May 27, 2021.

The following Directors constituting a quorum of the Board of Directors were present via teleconference:

Director Rocky J. Chavez
Director Nina Chaya, M.D.
Director George W. Coulter
Director Leigh Anne Grass
Director Adela I. Sanchez
Director Tracy M. Younger

Director Gigi Gleason was absent.

Also present were:

Steven Dietlin, Chief Executive Officer
Scott Livingstone, Chief Operations Officer
Candice Parras, Chief, Patient Care Services
Ray Rivas, Chief Financial Officer
Roger Cortez, Chief Compliance Officer
Aaron Byzak, Chief External Affairs Officer
Jeremy Raimo, SVP, Business Development
Dr. Gene Ma, Chief Medical Officer
Susan Bond, General Counsel
Dr. Mark Yamanaka, Chief of Staff
Jeffrey Scott, Board Counsel
Teri Donnellan, Executive Assistant

1. The Board Chairperson, Rocky J. Chavez, called the meeting to order at 3:30 p.m. via teleconference with attendance as listed above.
2. Approval of Agenda

It was moved by Director Coulter to approve the agenda as presented. Director Younger seconded the motion. The motion passed (6-0-0-1) by a roll call vote with Director Gleason absent.

3. Pledge of Allegiance

Director Chavez led the Pledge of Allegiance.

4. Public Comments – Announcement

Chairperson Chavez read the Public Comments section listed on the May 27, 2021 Regular Board of Directors Meeting Agenda.

5. Special Recognitions –

- Nurse of the Year (Day Shift): Maria “Tessa” Watkins
- Nurse of the Year (Night Shift): Olivia Dacome
- Patient Support Staff of the Year: David C. Hughes
- Pandemic Hero (COVID Award): Jillian Williams

Ms. Candice Parras, Chief of Patient Services congratulated the nurses and support staff that were recognized at our Nurse’s Week celebration including Maria “Tessa” Watkins, Day Shift Nurse of the Year, Olivia Dacome, Night Shift Nurse of the Year, David Hughes, Patient Support Staff of the Year and Jillian Williams who received the Pandemic Hero Award. Ms. Parras recognized each winner individually and commented on their achievements that were recognized by their peers.

Each Board member congratulated the winners and expressed their appreciation for their hard work and dedication.

5. April 2021 Financial Statements – Ray Rivas, Chief Financial Officer

Mr. Rivas provided the Board with definitions of acronyms and a glossary of terms that are used in his financial presentations.

Mr. Rivas reported on the fiscal year to date financials as follows (Dollars in Thousands):

- Net Operating Revenue – \$270,681
- Operating Expense - \$286,447
- EBITDA - \$8,436
- EROE – (\$3,371)

Mr. Rivas reported on the fiscal year to date Key Indicators as follows:

- Average Daily Census – 150
- Adjusted Patient Days – 82,003
- Surgery Cases – 4,938
- ED Visits – 33,685

Mr. Rivas reported on the current month financials (Dollars in Thousands):

- Operating Revenue – \$29,360
- Operating Expense - \$30,642
- EBITDA - \$422
- EROE – (\$554)

Mr. Rivas also reported on the current month Key Indicators as follows:

- Average Daily Census – 127
- Adjusted Patient Days – 7554
- Surgery Cases – 589
- ED Visits – 2,312

- Net Patient Accounts Receivable - \$40.2
- Days in A/R – 52.1

6. New Business –

Consideration to cast the ballot for the Election to Alternate Special District Member on the LAFCO Commission

Director Grass to explained that the Board previously nominated Director Chavez to be considered for the Alternate Special District Member on the LAFCO Commission. Director Chavez's nomination was accepted by LAFCO and now the Board is being asked to cast the ballot.

It was moved by Director Grass to cast the ballot in favor of Rocky J. Chavez for Alternate Special District Member on the LAFCO Commission. Director Younger seconded the motion.

The vote on the motion via a roll call vote was as follows:

AYES:	Directors:	Chavez, Chaya, Coulter, Grass, Sanchez and Younger
NOES:	Directors:	None
ABSTAIN:	Directors:	None
ABSENT:	Directors:	Gleason

Chairperson Chavez stated he participated in an interview by zoom with the LAFCO commission and he looks forward to seeing the results of the election. He expressed his appreciation to the Board for their support.

7. Old Business – None

8. Chief of Staff

On behalf of the Medical Staff, Dr. Yamanaka congratulated the 2021 nurses and support staff winners.

- a) Consideration of the May 2021 Credentialing Actions Involving the Medical Staff as recommended by the Medical Executive Committee on May 24, 2021.

Dr. Yamanaka stated there are no additions or revisions to the Credentials as presented.

It was moved by Director Coulter to approve the May 2021 Credentialing Actions Involving the Medical Staff as recommended by the Medical Executive Committee on May 24, 2021. Director Grass seconded the motion.

The vote on the motion via a roll call vote was as follows:

AYES:	Directors:	Chavez, Chaya, Coulter, Grass, Sanchez and Younger
NOES:	Directors:	None

ABSTAIN: Directors: None
ABSENT: Directors: Gleason

9. Consideration of Consent Calendar

**It was moved by Director Grass to approve the Consent Calendar.
Director Chaya seconded the motion.**

The vote on the motion via a roll call vote was as follows:

**AYES: Directors: Chavez, Chaya, Coulter, Grass,
Sanchez and Younger**
NOES: Directors: None
ABSTAIN: Directors: None
ABSENT: Directors: Gleason

10. Discussion of items pulled from Consent Calendar

There were no items pulled from the Consent calendar.

11. Comments by Members of the Public

Comments were made by the following:

- Cathy Cronic, RN
- Alyce Budde, RN
- Rachel O'larte, RN
- Joy Cammayo, RN
- Melina Margileth, RN
- Amber Leary, RN
- Marisa Langston, RN
- Edmundo Garcia, CNA Labor Union Rep

The speakers all commented on patient safety, recruitment and retention of nurses and working conditions. Mr. Garcia provided a summation of the speaker's comments.

12. Comments by Chief Executive Officer

Mr. Dietlin, CEO thanked the speakers for taking the time to bring their concerns to the Board. He emphasized that patient safety is paramount to our mission.

Mr. Dietlin also recognized the winners of the 2021 nurses and support staff of the year. He stated it is an honor to be recognized by your peers. Mr. Dietlin also recognized all the nurses for their hard work and dedication throughout the pandemic. In addition, he recognized Directors Grass and Sanchez, who are both nurses as well as our Chief Nurse, Candice Parras.

Mr. Dietlin stated these are truly unprecedented times and hiring and recruitment is a national challenge however the district is committed to patient safety, recruitment and retention. Mr. Dietlin explained the incentives that are being offered to attract new nurses as well as new grad programs. He also commented that we are open to suggestions and working collaboratively on how we can increase our recruitment efforts.

Mr. Dietlin noted it was also Hospital Week and he recognized the IT Department led by Mr. Albright. The pandemic has been a stress on them as well as the system conversion.

Lastly, Mr. Dietlin provided an update on the COVID-19 pandemic. COVID numbers are encouraging and today we have four positive inpatient COVID patients. The county has been consistently under 150 positive inpatient COVID patients compared to a peak in January of 1,800 countywide. Mr. Dietlin recognized everyone who has been working so tirelessly in our vaccination clinics. The clinic has administered over 30,000 vaccines to our community. Mr. Dietlin also commented on the Homebound Vaccination Clinic in which Tri-City partnered with the County of San Diego to go out and vaccinate homebound individuals in their homes. He expressed his appreciation to Directors Chaya and Sanchez as well as Dr. Gene Ma who participated in the program, delivering vaccines themselves as well as the nurses, staff and drivers who helped make it all possible.

In closing, Mr. Dietlin stated let us not forget to honor our military heroes on Monday who made the ultimate sacrifice of their lives for our country.

13. Board Communications

Director Sanchez stated she was a part of the homebound vaccination program and appreciates everything Tri-City does for the community.

Director Sanchez acknowledged today's speakers. She encouraged the nurses to take advantage of the Employee Assistance Program (EAP) and take care of their own health. Director Sanchez expressed her appreciation to everyone for their efforts.

Director Chaya thanked the nurses who shared their stories and experiences and stated as physicians they try to ease the burden on the nurses as much as possible. She also commented that we are making recruitment a priority.

Director Chaya recognized the winners of the 2021 Nurses and Support Staff of the Year and commented on her personal experiences with David Hughes and Tessa Watkins.

Director Younger thanked the speakers for their comments and passion in which they were delivered. She proposed that Human Resources be invited to a future meeting to look at benchmarks.

Director Younger also congratulated Tessa Watkins, Olivia Dacome, David Hughes and Jillian Williams on their awards.

Director Coulter encouraged everyone to work together and not give up.

Director Grass echoed all previous comments made by Board members.

14. Report from Chairperson

Chairperson Chavez thanked the nurses for coming forward and giving their comments. He stated as the financial report reflects, Tri-City is a District hospital and we are not "sitting" on a lot of money.

Chairperson Chavez recognized Directors Chaya and Sanchez for their efforts in the Vaccination Clinic and Homeward Bound Program.

Chairperson Chavez reminded Directors to complete their Ethics and Harassment Trainings and submit their Certificates of Completion to Teri Donnellan.

Chairperson Chavez commented on the many veterans that have dealt with PTSD and asked that we remember this Memorial Day all the veterans who died both on and off the battlefield.

15. Move to adjourn

It was moved by Director Coulter and seconded by Director Younger to adjourn the meeting at 5:07 p.m. The motion passed (6-0-0-1) by a roll call vote with Director Gleason absent.

16. There being no further business Chairperson Chavez adjourned the meeting at 5.07 p.m.

Rocky J. Chavez, Chairperson

ATTEST:

Tracy M. Younger, Secretary

**TRI-CITY HEALTHCARE DISTRICT
MINUTES FOR A SPECIAL MEETING
OF THE BOARD OF DIRECTORS**

**June 15, 2021 – 2:00 o'clock p.m.
Via Teleconference**

A Special Meeting of the Board of Directors of Tri-City Healthcare District was held at 2:00 p.m. on June 15, 2021.

The following Directors constituting a quorum of the Board of Directors were present:

Director Rocky J. Chavez
Director Nina Chaya, M.D.
Director George W. Coulter
Director Gigi Gleason
Director Tracy Younger

Absent was Director Leigh Anne Grass

Also present were:

Steve Dietlin, Chief Executive Officer
Jeff Scott, Board Counsel
Candice Parras, Chief Patient Care Services
Dr. Gene Ma, Chief Medical Officer
Roger Cortez, Chief Compliance Officer
Ray Rivas, Chief Financial Officer
Aaron Byzak, Chief External Affairs Officer
Jennifer Paroly, Foundation President
Jeremy Raimo, SVP, Business Development
Teri Donnellan, Executive Assistant
Rick Crooks, Security Officer

1. The Board Chairperson, Director Chavez, called the meeting to order at 2:05 p.m. with attendance as listed above. Director Chavez led the Pledge of Allegiance.
2. Approval of agenda

It was moved by Director Coulter to approve the agenda as presented. Director Gleason seconded the motion. The motion passed (5-0-0-2) with Directors Grass and Sanchez absent.

Director Sanchez joined the meeting at 2:15 p.m.

4. Oral Announcement of Items to be discussed during Closed Session

On behalf of Chairperson Chavez, Teri Donnellan made an oral announcement of the items listed on the June 15, 2021 Special Board of Directors Meeting Agenda to be discussed during Closed Session which included Reports Involving Trade Secrets concerning proposed new services, programs and facilities, Hearings on Reports of the Hospital Medical Audit or Quality Assurance Committees Conference with Labor Negotiators, Conference with Legal Counsel regarding one matter of Potential Litigation and Conference with Legal Counsel regarding two matters of Existing litigation.

5. Motion to go into Closed Session

It was moved by Director Younger and seconded by Director Colter to go into Closed Session at 2:17 p.m. The motion passed (6-0-0-1) with Director Grass absent.

6. At 5:20 p.m. the Board returned to Open Session with all Board members present and others as previously noted.

7. Report from Chairperson on any action taken in Closed Session.

The Board discussed reports involving "Trade Secrets" including new programs, services, and facilities and took no action.

The Board also heard a report from representatives of the Medical Staff relating to Quality Assurance matters.

The Board also conferred with legal counsel and discussed the status of existing litigation (Medical Acquisitions Company vs. Tri-City Healthcare District) and related case.

The Board also received a report concerning the status of labor negotiations.

8. New Business

Review, discussion and action regarding the Operating and Capital Budgets for Fiscal Year 2022.

There was brief discussion.

There were no comments by members of the public related to the budgets.

It was moved by Director Grass that the Tri-City Healthcare District Board of Directors approve the Operating and Capital Budgets for Fiscal Year 2022.

There were no comments from members of the public related to the Budgets.

The vote on the motion via a roll call vote was as follows:

AYES:	Directors:	Chavez, Chaya, Coulter, Gleason, Grass, Sanchez and Younger
NOES:	Directors:	None
ABSTAIN:	Directors:	None
ABSENT:	Directors:	None

9. Adjournment

It was moved by Director Grass and seconded by Director Younger to adjourn the meeting at 5:26 p.m. The motion passed unanimously (7-0).

Rocky J. Chavez
Chairperson

ATTEST:

Tracy M. Younger
Secretary



Financial Information

TCMC Days in Accounts Receivable (A/R)

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD Avg	Goal Range
FY21	51.1	50.9	52.7	50.7	50.9	50.7	55.4	54.6	50.9	53.0	62.4		53.0	48-52
FY20	52.8	56.4	59.2	61.2	61.9	62.6	61.5	58.7	53.1	50.5	56.4	55.3	57.7	

TCMC Days in Accounts Payable (A/P)

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD Avg	Goal Range
FY21	107.1	103.1	101.1	99.6	99.6	92.7	93.9	94.6	94.0	100.5	103.5		99.1	75-100
FY20	93.0	89.9	90.8	98.4	92.8	85.5	88.5	94.3	88.9	97.3	105.5	108.0	93.2	

TCHD EROE \$ in Thousands (Excess Revenue over Expenses)

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD	C/M YTD Budget
FY21	(\$1,489)	(\$923)	(\$930)	\$508	(\$175)	(\$881)	\$1,109	(\$245)	\$210	(\$554)	\$4,682		\$1,310	(\$3,135)
FY20	(\$476)	(\$494)	(\$759)	(\$311)	(\$1,036)	(\$1,040)	(\$860)	(\$735)	(\$4,467)	\$1,921	(\$2,982)	\$170	(\$11,239)	

TCHD EROE % of Total Operating Revenue

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD	C/M YTD Budget
FY21	-6.12%	-3.74%	-3.60%	1.78%	-0.64%	-3.12%	4.13%	-0.92%	0.73%	-1.89%	14.69%		0.43%	-1.07%
FY20	-1.65%	-1.66%	-2.71%	-1.08%	-3.91%	-3.75%	-2.85%	-2.69%	-17.32%	9.94%	-14.31%	0.69%	-3.84%	



Financial Information

TCHD EBITDA \$ in Thousands (Earnings before Interest, Taxes, Depreciation and Amortization)

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD	C/M YTD Budget
FY21	(\$191)	\$291	\$302	\$1,738	\$879	\$332	\$2,344	\$935	\$1,383	\$422	\$5,782		\$14,218	\$ 9,671
FY20	\$686	\$681	\$412	\$683	\$62	\$128	\$367	\$551	(\$3,164)	\$3,159	(\$1,774)	\$1,383	\$1,792	

TCHD EBITDA % of Total Operating Revenue

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD	C/M YTD Budget
FY21	-0.78%	1.18%	1.17%	6.09%	3.22%	1.18%	8.73%	3.50%	4.79%	1.44%	18.14%		4.70%	3.32%
FY20	2.38%	2.30%	1.47%	2.36%	0.24%	0.46%	1.22%	2.02%	-12.27%	16.35%	-8.51%	5.59%	0.61%	

TCMC Paid FTE (Full-Time Equivalent) per Adjusted Occupied Bed

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD	C/M YTD Budget
FY21	5.38	5.66	5.40	5.87	5.25	5.75	5.10	5.61	6.18	6.33	5.64		5.63	6.25
FY20	7.04	6.80	6.21	6.90	6.58	6.44	6.71	6.82	7.02	7.27	5.61	5.51	6.66	

TCHD Liquidity \$ in Millions (Cash + Available Revolving Line of Credit)

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
FY21	\$59.5	\$57.4	\$83.5	\$76.9	\$71.3	\$68.5	\$71.4	\$75.4	\$83.2	\$67.3	\$59.6		
FY20	\$52.4	\$44.8	\$43.7	\$45.6	\$38.2	\$31.9	\$35.2	\$35.8	\$34.8	\$51.2	\$62.3	\$60.4	



Education & Travel Expense Month Ending May 2021

Cost Centers	Description	Invoice #	Amount	Vendor #	Attendees
7010 OSN ONCC CHEMO		040121 EDU	458.00	83922	HA, JENNIFER
8613 CONFERENCE		042921 EDU	1,015.00	83919	CORTEZ, ROGER
8740 MASTERS NURSE PRACTITIONER		051421 EDU	5,000.00	83920	MARGILETH, MELINA
8740 RN TO BSN		051421 EDU	2,500.00	83921	DAVID MAX SANCHEZ
8740 NRP COURSE		051421 EDU	100.00	83923	HOLMES, DESIRAE
8740 PSAP INFECTIOUS DISEASES		052121 EDU	110.00	18104	ANSON, ANGELA
8740 FEEDING THE FUTURE		51421 EDU	195.00	81649	MILAN-AGLUGUB, BENILDA

**This report shows reimbursements to employees and Board members in the Education & Travel expense category in excess of \$100.00.

**Detailed backup is available from the Finance department upon request.



Building Operating Leases
Month Ending May 31, 2021

Lessor	Sq. Ft.	Base Rate per Sq. Ft.		Total Rent per current month	LeaseTerm		Services & Location	Cost Center
					Beginning	Ending		
6121 Paseo Del Norte, LLC 6128 Paseo Del Norte, Suite 180 Carlsbad, CA 92011 V#83024	Approx 9,552	\$3.59	(a)	50,599.27	07/01/17	06/30/27	OSNC - Carlsbad 6121 Paseo Del Norte, Suite 200 Carlsbad, CA 92011	7095
Cardiff Investments LLC 2729 Ocean St Carlsbad, CA 92008 V#83204	Approx 10,218	\$2.58	(a)	32,271.04	07/01/17	06/30/22	OSNC - Oceanside 3905 Waring Road Oceanside, CA 92056	7095
Creek View Medical Assoc 1926 Via Centre Dr. Suite A Vista, CA 92081 V#81981	Approx 6,200	\$2.70	(a)	19,810.00	07/01/20	06/30/25	PCP Clinic Vista 1926 Via Centre Drive, Ste A Vista, CA 92081	7090
CreekView Orthopaedic Bldg, LLC 1958 Via Centre Drive Vista, CA 92081 V#83025	Approx 4,995	\$2.50	(a)	16,592.85	07/01/17	06/30/22	OSNC - Vista 1958 Via Centre Drive Vista, CA 92081	7095
JDS FINCO LLC 499 N El Camino Real Encinitas, CA 92024 V#83694	Approx 2,460	\$2.15	(a)	7,011.00	04/01/20	03/31/22	La Costa Urology 3907 Waring Road, Suite 4 Oceanside, CA 92056	7082
INVESTORS PROPERTY MGMT 2181 S El Camino Real, Suite 206 Oceanside, CA 92054 V#81028	Approx 7,347	\$1.35	(a)	10,707.03	07/01/16	06/30/21	Outpatient Behavioral Health 510 West Vista Way Vista, CA 92083	7320
OPS Enterprises, LLC 3617 Vista Way, Bldg 5 Oceanside, CA 92056 #V81250	Approx 7,000	\$4.12	(a)	37,908.00	10/01/12	10/01/22	North County Oncology Medical Clinic 3617 Vista Way, Bldg 5 Oceanside, CA 92056	7086
SCRIPPSVIEW MEDICAL ASSOCIATES P O Box 234296 Encinitas, CA 92029 V#83589	Approx 3,864	\$3.45	(a)	13,356.32	08/08/19	05/31/21	OSNC Encinitas Medical Center 351 Santa Fe Drive, Suite 351 Encinitas, CA 92023	7095
TCMC, A Joint Venture 3231 Waring Court, Suite D Oceanside, CA 92056 V#83685	Approx 1,444	\$2.59	(a)	3,754.00	02/01/20	05/31/21	Pulmonary Specialists of NC 3231 Waring Court Suite D Oceanside, CA 92056	7088
Total				\$192,009.51				

(a) Total Rent includes Base Rent plus property taxes, association fees, insurance, CAM expenses, etc.