

**TRI-CITY HEALTHCARE DISTRICT
AGENDA FOR A SPECIAL MEETING
OF THE BOARD OF DIRECTORS
July 27, 2023 - 5:00 o'clock p.m.
Assembly Room 1 – Eugene L. Geil Pavilion
4002 Vista Way, Oceanside, CA 92056**

The Board may take action on any of the items listed below, unless the item is specifically labeled “Informational Only”

	Agenda Item	Time Estimate
1	Call to Order/Roll Call/Pledge of Allegiance	2 min.
2	Approval of Agenda	2 min.
3	Oral Announcement of Items to be Discussed During Closed Session	2 min.
4	Motion to go into Closed Session	
5	Closed Session	2 hrs.
	a) Reports Involving Trade Secrets (Authority: Health and Safety Code, Section 32106) Discussion Will Concern: Proposed new programs, services or facilities Date of Disclosure: TBD	
6	Motion to go into Open Session	
	Open Session – Assembly Rooms 2 & 3 – Eugene L. Geil Pavilion (Lower Level) – 7:00 p.m.	
7	Report from Chairperson on any action taken in Closed Session (Authority: Government Code, Section 54957.1)	
8	Public Comments – Announcement Members of the public may address the Board regarding any item listed on the Board Agenda at the time the item is being considered by the Board of Directors. Per Board Policy 19-018, members of the public may have three minutes, individually, to address the Board of Directors. NOTE: Members of the public may speak on any item not listed on the Board Agenda, which falls within the jurisdiction of the Board of Directors, immediately prior to Board Communications	

Note: This certifies that a copy of this agenda was posted in the entrance to the Tri-City Medical Center at 4002 Vista Way, Oceanside, CA 92056 at least 72 hours in advance of the meeting. Any writings or documents provided to the Board members of Tri-City Healthcare District regarding any item on this Agenda is available for public inspection in the Administration Department located at the Tri-City Medical Center during normal business hours.

Note: If you have a disability, please notify us at 760-940-3348 at least 48 hours prior to the meeting so that we may provide reasonable accommodations.

	Agenda Item	Time Allotted
9	<p data-bbox="277 239 448 264">New Business</p> <ul style="list-style-type: none"> <li data-bbox="277 302 1208 327">a) Consideration and possible action regarding Women’s & Newborn Services. <li data-bbox="277 365 1003 390">b) Consideration to approve the 24-month cash flow analysis. <li data-bbox="277 428 1247 487">c) Consideration to submit application for the Distressed Hospital Loan Program, contingent upon final approval from Housing and Urban Development and ORX. <li data-bbox="277 525 1247 604">d) Consideration of a 12-year lease agreement with DISC Surgery Center at Carlsbad, LLC for an ambulatory surgical center at the Wellness Center, contingent upon final approval from Housing and Urban Development and ORX. <li data-bbox="277 642 1227 722">e) Consideration to approve a cell tower rooftop easement and assignment agreement with AP Wireless Investments, LLC, contingent upon final approval from Housing and Urban Development and ORX. <li data-bbox="277 760 1214 819">f) Consideration to approve the realignment of the C-Suite as recommended by Dr. Gene Ma, CEO. 	1 hr.
10	Adjournment	

Dated: July 26, 2023



Memorandum

Date: July 26, 2023
To: Tri-City Healthcare District Board of Directors
From: Tri-City Healthcare District Administrative Team
Re: Women and Newborn Services

As previously established, a confluence of unfavorable circumstances and market changes has resulted in progressive erosion of Women and Newborn Service (WNS) lines across multiple organizations, including Tri-City Medical Center.

For our organization, a notable negative contributor was a neighboring healthcare district's well documented encroachment into the Tri-City Healthcare District (District) boundaries and ensuing transfer of laboring mothers out of our District. The subsequent ratification of that decision by the San Diego County Local Agency Formation Commission (LAFCO), despite repeated warnings from the District of the dangerous consequences for laboring mothers and infants, has made the situation even more daunting. Tri-City Medical Center now delivers less than one (1) infant per day, on average. This has accelerated District financial losses to levels that are unsustainable, and it is the opinion of the administrative team that inaction will negatively impact other critical service lines.

As a result of these circumstances, the administrative team has pursued conversations with a variety of potential affiliate partners in search of a collaboration that would not only save but grow this service line. Those discussions have been robust and have broadened to include consideration of more expansive affiliation opportunities. Unfortunately, it has become clear that a solution will require more extensive due diligence, along with continued dialog with our internal and external constituents to assess community need both in terms of WNS and wider hospital operations.

In the absence of an imminent solution, the current and expected financial losses associated with continued operation of WNS, coupled with the progressive loss of staff necessary to continue operating the units, the administrative team must now recommend suspension of WNS, to include labor and delivery, postpartum and the neonatal intensive care unit.

If this decision is ratified by the Board of Directors, we expect final suspension of operations to occur no later than October 1, 2023. A complete communications plan is in development for noticing the community and all relevant stakeholders.

While suspension of WNS is extremely difficult, we remain optimistic that ongoing exploration of a collaboration or affiliation with a regional healthcare partner will allow Tri-City Medical Center to rebirth a more comprehensive, long-term, sustainable solution for WNS, much like the district was able to achieve in behavioral health culminating in the development of the Psychiatric Health Facility (PHF).