

**TRI-CITY HEALTHCARE DISTRICT
AGENDA FOR A REGULAR MEETING
OF THE FINANCE, OPERATION AND PLANNING COMMITTEE
Wednesday, September 24, 2025
3:00 – 4:00 P.M.
Assembly Room #1
Tri-City Medical Center
4002 Vista Way, Oceanside, CA 92056**

REVISED

The Committee may make recommendations on any of the items listed below, unless the item is specifically labeled "Informational Only"

	AGENDA ITEM	TIME ALLOTTED	PERSON RESPONSIBLE
1.	Call to Order	1 min.	Chair
2.	Approval of Agenda	2 min.	Chair
3.	Public Comments-Announcement Comments may be made at this time by members of the public on any item on the Agenda before the Committee's consideration of the item or on any matter within the jurisdiction of the Committee. NOTE: During the Committee's consideration of any Agenda item, members of the public also have the right to address the Committee at that time regarding that item.	2 min.	Chair
4.	Ratification of Minutes – August 13, 2025	2 min.	Standard
5.	Old Business		
6.	New Business		
7.	Consideration of Consent Calendar- <i>(All items will be approved with a single motion, unless pulled for discussion)</i>	30 min.	Chair
	a) Physician Agreement for Specialty Care Clinic & Progressive Care Unit <ul style="list-style-type: none"> Dr. Victor Souza <i>Motion: Request approval of the agreement with Dr. Victor Souza as the Medical Director/Covering Physician for the Specialty Care Clinic and Progressive Care Unit for a term of 24 months beginning September 1, 2025 and ending August 31, 2027. Agreements not to exceed an average of 20 hours per month or 240 hours annually, at an hourly rate of \$163, for an annual cost of \$39,120 and a total term cost of \$78,240.</i>		Donald Dawkins/Joshua Smiley
	b) Medline Industries Supply Distribution – 2 nd Amendment Renewal Proposal <ul style="list-style-type: none"> Medline Industries, Inc. <i>Motion: Request approval of the agreement with Medline Industries Inc. for medical supply distribution services for a term of 36 months, beginning November 1, 2025 and ending October 31, 2028 for a projected annual cost of \$187,728, a total projected cost for the term of \$563,184, and an anticipated total term savings of \$159,000.</i>		Chuck Sawyers/Anh Nguyen
	c) Catheter-Based Agreement Amendment <ul style="list-style-type: none"> Boston Scientific Corporation (BSC) <i>Motion: Request approval of the agreement with Boston Scientific Corporation for a</i>		Eva England/Tara Eagle

NOTE: This meeting is also called and noticed as a meeting of the Board, but shall be conducted as an Administrative and Finance Committee meeting. Members of the Board who are not members of the Committee may attend the entire meeting, but shall not otherwise directly participate or vote on any item. The Committee shall take no final actions, but may make recommendations to be considered at a future meeting of the Board as to any item on the agenda, including information items. All public documents provided to the committee or Board for this meeting including materials related to an item on this agenda and submitted to the Board of Directors within 72 hours prior to this meeting may be reviewed at the District Offices located at 4002 Vista Way, Oceanside, CA 92056 in the office of the Executive Assistant during normal business hours.

Note: If you have a disability, please notify us at 760-940-5756 at least 48 hours prior to the meeting so that we may provide reasonable accommodations.

	AGENDA ITEM	TIME ALLOTTED	PERSON RESPONSIBLE
	<i>catheter-based program upgrade for a term of 36 months, beginning July 1, 2025 and ending June 30, 2028 for an annual cost of \$313,440 and a total term cost of \$940,320.</i>		
	d) Cardiovascular Focused Artificial Intelligence (A.I.) Software System Agreement <ul style="list-style-type: none"> Egnite, Inc. <i>Motion: Request approval of the agreement with Egnite, Inc. for a comprehensive cardiovascular focused artificial intelligence software system for a term of 36 months, beginning August 1, 2025 and ending July 31, 2028. The first-year cost will be \$135,000 which includes start-up fees, and an annual cost of \$110,000 for years two and three, for a total term cost of \$355,000.</i>		Eva England/Dr. Gene Ma
	e) G.E. Healthcare Agreement <ul style="list-style-type: none"> G.E. Healthcare <i>Motion: Request approval of the agreement with G.E. Healthcare for the purchase of 51 Carescape replacement patient monitors for Post-Anesthesia Care Unit (PACU) / Interventional Radiology (IR) from G.E. Healthcare for a total cost of \$1,652,675.</i>		Chuck Sawyers/Anh Nguyen
	f) Physician Agreement for Comprehensive Neurology Services <ul style="list-style-type: none"> The Neurology Center <i>Motion: Request approval of the agreement with The Neurology Center for the renewal of the comprehensive neurology services agreement with The Neurology Center for a term of 24 months beginning October 1, 2025 and ending September 20, 2027, at a total 24 month term cost not to exceed \$1,115,386.</i>		Dr. Gene Ma
	g) Physician Agreement for ICU On—Call Coverage – Intensivist Services <ul style="list-style-type: none"> CEP America – Intensivists PC, dba Vituity <i>Motion: Request approval of the agreement with Critical Care Intensivist Program with CEP America- Intensivists PC, dba Vituity, for a term of 36 months, beginning November 1, 2025 and ending, October 31, 2028, at an annual cost not to exceed \$1,886,656 and a total term cost not to exceed \$5,659,968.</i>		Dr. Gene Ma
8.	Financials	10 min.	Anh Nguyen
	a) Dashboard	5 min.	Anh Nguyen
9.	Comments by committee members:	2 min.	Chair
10.	Date of next meeting: October 15, 2025	2 min.	Chair
11.	Adjournment	1 min.	Chair
	Total Budget Time for Meeting	1 hr. 0 min.	

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Tri-City Medical Center
Finance, Operations and Planning Committee Minutes
August 13, 2025

Members Present	Director Tracy Younger, Director Nina Chaya, Director Adela Sanchez, Dr. Mohammad Jamshidi-Nezhad, Dr. Robert Lee, Dr. Henry Showah
Non-Voting Members Present:	Dr. Gene Ma, CEO, Donald Dawkins, CNE, Roger Cortez, CCO, Mark Albright, CIO, Anh Nguyen, CFO
Others Present:	Eva England, VP Ancillary Services, Jane Dunmeyer, Miava Sullivan
Members Absent:	

Topic	Discussions, Conclusions Recommendations	Action Recommendations/ Conclusions	Person(s) Responsible
1. Call to order	Director Younger called the meeting to order at 3:02 pm.		Chair
2. Approval of Agenda		MOTION It was moved by Director Chaya, Dr. Mohammad Jamshidi-Nezhad seconded, and it was unanimously approved to accept the agenda of August 13, 2025.	Chair
3. Comments by members of the public on any item of interest to the public before committee's consideration of the item.	Director Younger read the paragraph regarding comments from members of the public.	No comments	Chair
4. Ratification of minutes of June 18, 2025	Minutes were ratified.	Minutes were ratified. MOTION It was moved by Director Chaya, Dr. Jamshidi-Nezhad seconded, that the minutes of June 18, 2025, are to be approved without any requested modifications.	Chair

Topic	Discussions, Conclusions Recommendations	Action Recommendations/ Conclusions	Person(s) Responsible
5. Old Business	None		
6. New Business	None		
7. Consideration of Consent Calendar:		MOTION It was moved by Director Chaya to approve the Consent Calendar and seconded by Director Sanchez. Members: AYES: Younger, Chaya, Sanchez, Jamshidi-Nezhad, Lee, Showah NOES: None ABSTAIN: None ABSENT:	Chair
a) Physician Recruitment Agreement <ul style="list-style-type: none"> Dr. Joel Rosenberg - Urologist 		<u>Approved via Consent Calendar</u>	Jeremy Raimo
b) Medical Directorship Agreement Renewal – Pulmonary Lung Nodule Program <ul style="list-style-type: none"> Dr. Marius Viseroi 		<u>Approved via Consent Calendar</u>	Jeremy Raimo
c) Co-Medical Director Agreement Renewal – Utilization Review/DRG Program <ul style="list-style-type: none"> Quoc T. Tran, M.D. & Zhong Zhao, M.D. 		<u>Approved via Consent Calendar</u>	Donald Dawkins Melissa Terah
d) Physician Agreement Amendment for ED On-Call Coverage – Cardio-Thoracic Surgery <ul style="list-style-type: none"> Yuan Lin, M.D. & Darrell Wu, M.D. 		<u>Approved via Consent Calendar</u>	Eva Englund Jeremy Raimo

Topic	Discussions, Conclusions Recommendations	Action Recommendations/ Conclusions	Person(s) Responsible
e) Physician Agreement Amendment for ED On-Call Coverage: Cardiovascular Surgery Assist Services • Yuan Lin, M.D. & Darrell Wu, M.D.		<u>Approved via Consent Calendar</u>	Eva England Jeremy Raimo
f) Physician Agreement for ED On-Call Coverage – General/Stemi & Non- Invasive Cardiology Panel • Mohammad Pashmforoush, M.D.		<u>Approved via Consent Calendar</u>	Eva England Dr. Gene Ma
g) Consulting Agreement - Governmental • Robert Hertzka, M.D.		<u>Approved via Consent Calendar</u>	Dr. Gene Ma
h) Primary Blood Supply Proposal • San Diego Blood Bank		<u>Approved via Consent Calendar</u>	Eva England Tara England
i) Infusion Pump & Module Replacement Purchase Agreement • BD/Carefusion - Alaris		PULLED	Donald Dawkins Chuck Sawyers
8. Financials	Anh Nguyen presented the financials ending July 31, 2025 (dollars in thousands) <u>TCHD – Financial Summary</u> <u>Fiscal Year to Date</u> Operating Revenue \$ 27,873 Operating Expense \$ 29,158 EBITDA \$ 1,545 EROE \$ 155 <u>TCMC – Key Indicators</u> <u>Fiscal Year to Date</u> Avg. Daily Census 117 Adjusted Patient Days 6,679 Avg Acute Length of Stay 4.80		Anh Nguyen

Topic	Discussions, Conclusions Recommendations	Action Recommendations/ Conclusions	Person(s) Responsible
	<p>Surgery Cases 448 ED Visits 3,900</p> <p><u>Graphs:</u></p> <ul style="list-style-type: none"> • TCHD-EBITDA and EROE • TCMC-Average Daily Census, Total Hospital - Excluding Newborns • TCMC-Acute Average Length of Stay • TCMC-Paid Full Time Equivalents-13 Month Trend 		
a. Dashboard	No discussion	Information Only	Anh Nguyen
7. Comments by Committee Members	None	None	Chair
8. Date of next meeting	September 17, 2025		Chair
10. Adjournment	Meeting adjourned 3:25 pm.		Chair



Tri-City Medical Center

7.a.

FINANCE, OPERATIONS & PLANNING COMMITTEE

DATE OF MEETING: September 24, 2025

PHYSICIAN AGREEMENT FOR SPECIALTY CARE CLINIC & PROGRESSIVE CARE UNIT

Type of Agreement	X	Medical Directors		Panel		Other:
Status of Agreement		New Agreement		Renewal – New Rates	X	Renewal – Same Rates

Physician's Name: Victor Souza, M.D.

Area of Service: Specialty Care Clinic and Progressive Care Unit

Term of Agreement: 24 months, Beginning, September 1, 2025 – Ending, August 31, 2027

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

Rate/Hour	Hours per Month	Hours per Year	Monthly Cost	Annual Cost	24 Month (Term) Cost
\$163	20	240	\$3,260	\$39,120	\$78,240

Position Responsibilities:

- Participates in daily UR on the inpatient unit with the CDCR patients as needed.
- Participates in risk management investigation and evaluation of events.
- Establishes and reviews policies and procedures for medical care.
- Participates in quarterly or more frequent meetings with CDCR and Sheriff Departments.
- Communicates as needed with attending and referring physicians; provides oversight of chart audits, and peer review and delinquencies in documentation.
- Assists in introducing new services/programs requested by the vendors.

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:	X	Yes		No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Joshua Smiley, BSN, RN, Clinical Nurse Manager-Specialty Care Clinic & Progressive Care Unit / Donald Dawkins, Chief Nursing Executive

Motion:

I move that the Finance, Operations & Planning Committee recommend that the TCHD Board of Directors approve the renewal of an agreement with Dr. Victor Souza as the Medical Director/Covering Physician for the Specialty Care Clinic and Progressive Care Unit for a term of 24 months beginning September 1, 2025 and ending August 31, 2027. Agreements not to exceed an average of 20 hours per month or 240 hours annually, at an hourly rate of \$163, for an annual cost of \$39,120 and a total term cost of \$78,240.



Tri-City Medical Center

7.b.

FINANCE, OPERATIONS & PLANNING COMMITTEE

DATE OF MEETING: September 24, 2025

MEDLINE INDUSTRIES SUPPLY DISTRIBUTION – 2nd AMENDMENT RENEWAL PROPOSAL

Type of Agreement		Medical Directors		Panel		Other:
Status of Agreement		New Agreement		Renewal – Same Rates	X	Renewal – Decreased Rates

Vendor's Name: Medline Industries, Inc

Area of Service: Supply Chain Management

Term of Agreement: 36 months, Beginning, November 1, 2025 – Ending, October 31, 2028

Maximum Totals:

Current Monthly Cost*	Current Annual Cost	Current Total Term Cost	
\$20,060	\$240,720	\$722,160	
Amended Renewal Monthly Cost*	Amended Renewal Annual Cost	Amended Renewal Total Term Cost	Amended Renewal Projected Term Savings
\$15,644	\$187,728	\$563,184	\$159,000

*Costs calculated from historical purchase volume and may vary

Description of Services/Supplies:

- Projected savings for the 3-year term is estimated to be \$159K (\$53K/year) over current rates

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:		Yes	N/A	No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Chuck Sawyers, Supply Chain Manager / Anh Nguyen, CFO

Motion:

I move that the Finance, Operations & Planning Committee recommend that the TCHD Board of Directors authorize the second amendment renewal with Medline Industries Inc. for medical supply distribution services for a term of 36 months, beginning November 1, 2025 and ending October 31, 2028 for a projected annual cost of \$187,728, a total projected cost for the term of \$563,184, and an anticipated total term savings of \$159,000.



Tri-City Medical Center

7.c.

FINANCE, OPERATION & PLANNING COMMITTEE DATE OF MEETING: September 24, 2025 CATHETER-BASED AGREEMENT AMENDMENT

Type of Agreement		Medical Director		Panel	X	Other: Agreement Amendment
Status of Agreement	X	New Agreement		Renewal – New Rates		Renewal – Same Rates

Vendor's Name: Boston Scientific Corporation (BSC)

Area of Service: Cardiac Cath lab

Term of Agreement: 36 months, Beginning, July 1, 2025 – June 30, 2028

Maximum Totals:

	Year 1 Annual Cost (NTE)	Year 2 Annual Cost (NTE)	Year 3 Annual Cost (NTE)	Total Term Cost (NTE)
TOTALS	\$313,440	\$313,440	\$313,440	\$940,320

Description of Services/Supplies:

- Upgrade catheter-based program to current Intravascular Ultrasound (IVUS) and Fractional Flow Reserve (FFR) units, which are no longer serviced.

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:		Yes	N/A	No
Is Agreement a Regulatory Requirement:	X	Yes		No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Tara Eagle, Assistant Director-Lab Services / Eva England, Vice President-Ancillary Services

Motion:

I move that the Finance, Operations & Planning Committee recommend that the TCHD Board of Directors authorize the agreement with Boston Scientific Corporation for a catheter-based program upgrade for a term of 36 months, beginning July 1, 2025 and ending June 30, 2028 for an annual cost of \$313,440 and a total term cost of \$940,320.



Tri-City Medical Center

7.d.

FINANCE, OPERATIONS & PLANNING COMMITTEE

DATE OF MEETING: September 24, 2025

CARDIOVASCULAR FOCUSED ARTIFICIAL INTELLIGENCE (A.I.) SOFTWARE SYSTEM AGREEMENT

Type of Agreement		Medical Director		Panel	X	Other- A.I. Cardio-vascular Software
Status of Agreement	X	New Agreement		Renewal – New Rates		Renewal – Same Rates

Vendor's Name: Egnite, Inc.

Area of Service: Cardiac Cath Lab

Term of Agreement: 36 months, Beginning, August 1, 2025 – Ending, July 31, 2028

Maximum Totals:

	Year 1 Cost - Includes Start up Fees (not to exceed)	Year 2 Cost (not to exceed)	Year 3 Cost (not to exceed)	Total Term Cost (not to exceed)
TOTALS	\$135,000	\$110,000	\$110,000	\$355,000

Description of Services/Supplies:

- Comprehensive, cardiovascular-focused artificial intelligence (AI) platform
- Evaluation of potential aortic stenosis patients within our current McKesson system
- Decrease delay in care for potential Transaortic Valve Replacement (TAVR) patients, to align with American Heart Association best practice

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:		Yes	N/A	No
Is Agreement a Regulatory Requirement:	X	Yes		No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Eva England, VP-Ancillary Services / Dr. Gene Ma, Chief Executive Officer

Motion:

I move that the Finance, Operations & Planning Committee recommend that the TCHD Board of Directors authorize the agreement with Egnite, Inc. for a comprehensive cardiovascular focused artificial intelligence software system for a term of 36 months, beginning August 1, 2025 and ending July 31, 2028. The first-year cost will be \$135,000 which includes start-up fees, and an annual cost of \$110,000 for years two and three, for a total term cost of \$355,000.



Tri-City Medical Center

7.e.

FINANCE, OPERATIONS & PLANNING COMMITTEE

DATE OF MEETING: September 24, 2025

G.E. HEALTHCARE AGREEMENT

Type of Agreement		Medical Directors		Panel	X	Other: Capital Lease (\$1 Buyout)
Status of Agreement		New Agreement		Renewal – Same Rates		Renewal – Lower Rate

Vendor's Name: G.E. Healthcare

Area of Service: Surgery

Term of Capital Lease Agreement: 60 Months

Maximum Totals:

Total Cost
\$1,652,675

Description of Services/Supplies:

- Replacement of 51 patient monitors for Post-Anesthesia Care Unit (PACU) / Interventional Radiology (IR)
- Current equipment is 20 years old, has reached "end of life" and can no longer be supported or repaired.
- Currently multiple monitors are non-repairable.
- The G.E. Carescape Canvas monitoring platform is designed for high-acuity environments with advanced anesthesia capabilities

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:		Yes	N/A	No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Chuck Sawyers, Manager-Supply Chain / Anh Nguyen, Chief Financial Officer

Motion:

I move that the Finance, Operations & Planning Committee recommend that the TCHD Board of Directors authorize the purchase of 51 Carescape replacement patient monitors for Post-Anesthesia Care Unit (PACU) / Interventional Radiology (IR) from G.E. Healthcare for a total cost of \$1,652,675.



Tri-City Medical Center

7.f.

FINANCE, OPERATIONS & PLANNING COMMITTEE

DATE OF MEETING: September 24, 2025

PHYSICIAN AGREEMENT for COMPREHENSIVE NEUROLOGY SERVICES

Type of Agreement	X	Medical Directors	X	Panel		Other:
Status of Agreement		New Agreement	X	Renewal – New Rates		Renewal – Same Rates

Physician's Name: The Neurology Center

Area of Service: Emergency Department On-Call for Neurology, Medical Directorship and Clinical Coverage for ARU, Stroke care, Epilepsy monitoring, and General neurology.

Term of Agreement: 24 months, Beginning October 1, 2025– Ending September 30, 2027

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

Service	Rate Year	Hours per Month (NTE)	Hours per Year (NTE)	Annual Cost (NTE)	24 Month Term Cost (NTE)
ED Neurology Call Coverage	Yr. 1: \$850/24 hr. Yr. 2: \$880/24 hr.	N/A	N/A	Yr. 1: \$310,250 Yr. 2: \$321,200	\$631,450
Stroke Medical Director	Yr. 1: \$220/hr. Yr. 2: \$227/hr.	12	144	Yr. 1: \$31,680 Yr. 2: \$32,688	\$64,368
Neurology Medical Director	Yr. 1: \$220/hr. Yr. 2: \$227/hr.	8	96	Yr. 1: \$21,120 Yr. 2: \$21,792	\$42,912
Epilepsy Monitoring/Director	Yr. 1: \$220/hr. Yr. 2: \$227/hr.	4	48	Yr. 1: \$10,560 Yr. 2: \$10,896	\$21,456
ARU Medical Director	Yr. 1: \$185/hr.	80	960	Yr. 1: \$177,600	\$355,200

	Yr. 2: \$185/hr.			Yr. 2: \$177,600	
			Yr. 1: \$551,210 Yr. 2: \$564,176	\$1,115,386	

Position Responsibilities:

- The Neurology Center to provide comprehensive coverage and directorship services for all areas of service requiring clinical neurological care and oversight.
- Provide 24/7 patient coverage for all Neurological specialty services in accordance with Medical Staff Policy #8710-520 (Emergency Room Call: Duties of the On-Call Physician)
- Complete related medical records in accordance with all Medical Staff, accreditation, and regulatory requirements.

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:	X	Yes		No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Gene Ma, M.D., Chief Executive Officer

Motion:

I move that Finance Operations and Planning Committee recommend that the TCHD Board of Directors authorize the renewal of the comprehensive neurology services agreement with The Neurology Center for a term of 24 months beginning October 1, 2025 and ending September 20, 2027, at a total 24 month term cost not to exceed \$1,115,386.



Tri-City Medical Center

7.g.

FINANCE, OPERATIONS & PLANNING COMMITTEE

DATE OF MEETING: September 24, 2025

PHYSICIAN AGREEMENT for ICU ON-CALL COVERAGE - INTENSIVIST SERVICES

Type of Agreement		Medical Directors		Panel	X	Other: Intensivist Services
Status of Agreement		New Agreement	X	Renewal – New Rates		Renewal – Same Rates

Vendor's Name: CEP America – Intensivists PC, dba Vituity

Area of Service: ICU: Critical Care Intensivist Program

Term of Agreement: 36 months, Beginning, November 1, 2025 – Ending, October 31, 2028

Maximum Totals: Within Hourly and/or Annualized Fair Market Value: YES

Annual Program Total Cost (NTE)	Annual Performance Achievement Compensation	Total Term Cost (NTE)
\$1,886,656	\$0.00	\$5,659,968

Description of Services/Supplies:

- Continuation of a Critical Care Program providing 24/7 Physician Intensivist, in critical care medicine, who are dedicated to the care of ICU patients
- Provide 24/7 physician coverage for all Critical care specialty services in accordance with Medical Staff Policy #8710-520 (Emergency Room Call: Duties of the On-Call Physician)
- Collaborate with hospital to design a quality program designed to improve outcomes utilizing key performance indicators
- Designate a Medical Director for the Critical Care Intensivist program to oversee program growth and opportunities

Document Submitted to Legal for Review:	X	Yes		No
Approved by Chief Compliance Officer:	X	Yes		No
Is Agreement a Regulatory Requirement:		Yes	X	No
Budgeted Item:	X	Yes		No

Person responsible for oversight of agreement: Gene Ma, M.D., Chief Medical Officer

Motion: I move that the Finance, Operations & Planning Committee recommend that the TCHD Board of Directors authorize the continuation of a Critical Care Intensivist Program with CEP America- Intensivists PC, dba Vituity, for a term of 36 months, beginning November 1, 2025 and ending, October 31, 2028, at an annual cost not to exceed \$1,886,656 and a total term cost not to exceed \$5,659,968.



Tri-City Medical Center

ADVANCED HEALTH CARE
FOR YOU

Financial Information

TCMC Days in Accounts Receivable (A/R)

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD Avg	Goal Range
FY26	63.5	66.9											65.2	48-52
FY25	62.6	60.6	60.9	59.0	58.2	61.1	63.5	68.4	66.4	67.4	68.1		61.6	

TCMC Days in Accounts Payable (A/P)

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD Avg	Goal Range
FY26	138.4	142.8											140.6	75-100
FY25	157.3	160.9	170.6	156.5	160.2	167.0	151.2	150.8	146.8	147.8	137.5		159.1	

TCHD EROE \$ in Thousands (Excess Revenue over Expenses)

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD	C/M YTD Budget
FY26	\$155	\$59											\$214	(\$491)
FY25	(\$18)	\$470	(\$347)	(\$949)	\$133	(\$3)	\$734	\$374	\$1,125	\$2,343	\$4,994		\$452	

TCHD EROE % of Total Operating Revenue

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD	C/M YTD Budget
FY26	0.55%	0.21%											0.38%	-0.88%
FY25	-0.07%	1.77%	-1.29%	-3.39%	0.47%	-0.01%	2.45%	1.39%	3.94%	8.89%	15.02%		0.86%	



Financial Information

TCHD EBITDA \$ in Thousands (Earnings before Interest, Taxes, Depreciation and Amortization)

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD	C/M YTD Budget
FY26	\$1,545	\$1,529											\$3,075	\$2,681
FY25	\$1,519	\$1,972	\$1,165	\$546	\$1,628	\$1,546	\$2,222	\$1,761	\$2,657	\$3,761	\$6,224		\$3,491	

TCHD EBITDA % of Total Operating Revenue

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD	C/M YTD Budget
FY26	5.54%	5.38%											5.46%	4.81%
FY25	5.91%	7.41%	4.35%	1.95%	5.79%	5.62%	7.42%	6.60%	9.31%	14.27%	18.72%		6.68%	

TCMC Paid FTE (Full-Time Equivalent) per Adjusted Occupied Bed

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	C/M YTD	C/M YTD Budget
FY26	6.59	6.42											6.51	6.19
FY25	6.36	6.28	6.02	6.50	7.94	5.97	6.57	5.80	6.51	6.93	5.61		6.32	

TCHD Liquidity \$ in Millions (Cash + Available Revolving Line of Credit)

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun		
FY26	\$27.3	\$21.7												
FY25	\$24.3	\$23.6	\$22.9	\$21.3	\$10.6	\$17.4	\$33.2	\$24.9	\$24.3	\$27.0	\$31.0			